



Annexure H

NT Cost Reflective Tariff Tool 2026/2027

Draft

**Medium Term
Revenue and Expenditure
Framework (MTREF)**

Process Summary for Populating Cost Reflective Tariffs Analysis Tool

1. Access Go Muni and download the following report "List Operating Expenditure and Income Across Functions" for the following period
1. 2023/2024 Tabled Budget
2. 2023/2024 Indicative Tabled Budget 2024/2025

2. Open the Downloaded file and Replace the pre-existing file in the Folder where the Cost Reflective Tool is Placed

3. Open the Cost Reflective Tariff Tool and complete the Municipal Details Tab

Gomuni Reports Applicable

- 1 2023/2024 Tabled Budget
- 2 2023/2024 Indicative Tabled Budget 2024/2025
- 3 2023/2024 Indicative Tabled Budget 2025/2025
- 4 A4- Budgeted Financial Performance

Save As

- | |
|------------|
| MTREF Yr 1 |
| MTREF Yr 2 |
| MTREF Yr 3 |
| Summary |

Use

- | |
|--|
| Provides Assessment for the Draft Budget 2023-2024 |
| Provides Assessment for MTREF Outer year 2 |
| Provides Assessment for MTREF Outer year 3 |
| Reconciles the reports to the MTREF Period |

For A Detailed Guide - Scroll Below

Detailed Guide

Detailed Guide

1. Download financial information

Step1	Step2	Step3	Step4	Step4	Step5
GoMuni portal	Local Government Database	MSCOA	MSCOA	Reporting	List Operating Expenditure and Income Across Functions

Dropdown List	Selection
Location Sort	Name
Location Level	Municipality
List Level	Select the required municipality
Function/Sub-function Group	All Functions
Functions	All
Selected period	2023/24 Tabled Budget, 2023/24 Tabled Budget, 2023/24 Tabled Budget
List Actuals	Total
Select Line Items	Select All
Level of Detail	Detail
Print Empty Form	Yes
Sort	Rands
Sort Option	Municipality
Report Output	Excel 97 - 2003 (xls)

Selected Process Request to generate the report.
 Save the file to your computer as **Excel Workbook**

2. Saving files and populating the tool

Gomuni Reports Applicable	Save As	Tariff Tool Sources
1 2023/2024 Tabled Budget	MTREF Yr 1	MTREF Yr 1
2 2023/2024 Indicative Tabled Budget 2024/2025	MTREF Yr 2	MTREF Yr 2
3 2023/2024 Indicative Tabled Budget 2025/2025	MTREF Yr 3	MTREF Yr 3
4 A4- Budgeted Financial Performance	Summary	Summary

2.1 Populating the tool

By Saving /Replacing the Tariff Tool sources ,the Tariff tool gets updated with the Downloaded information

NB- Please ensure you refresh the Tariff Tool Sources by simply opening and closing them. This should update your excel and the Tariff Tool

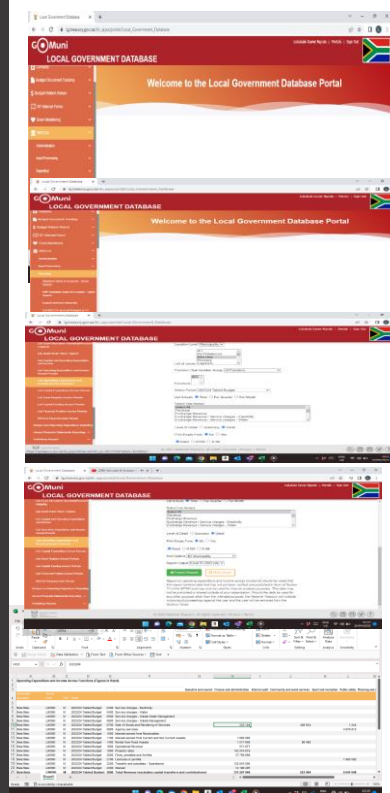
The user Must Then Open The Tariff Tool and complete Only the Municipal Details Tab !!! [PART C- Municipal Details'IA1](#)

NB - Ensure that all the fields are completed and that they are not blank - IF Part B has Blanks this will cause errors on the Outcomes

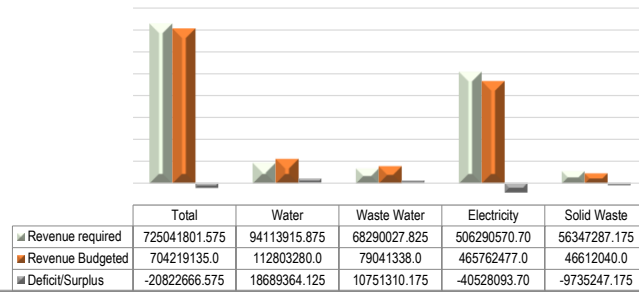
3. Analysis of the outcomes

Sheet	Link
1 Outcomes	1 Outcomes'IA1
5 Cons and detailed recon	5 Cons and detailed recon'IA1
6 Summary	6 Summary'IA1
PART D Graphs	PART D Graphs'IA1

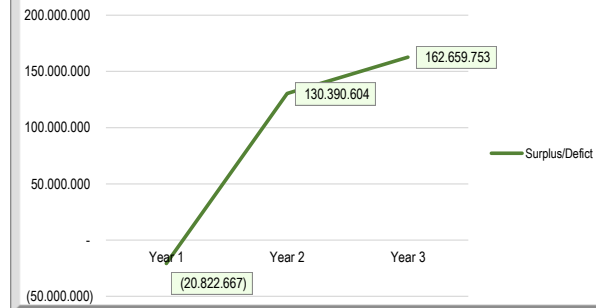
Visual Snap Shots



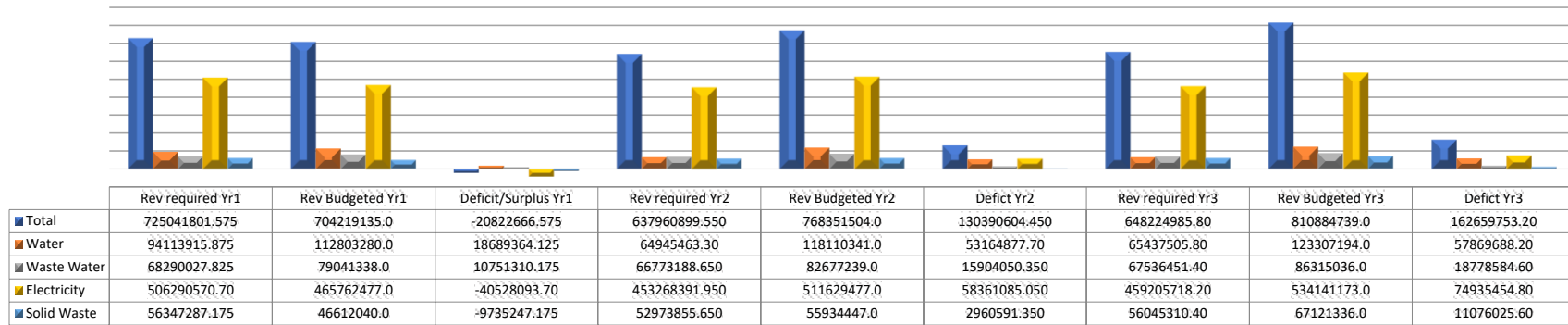
TAB Assessment



Surplus/Deficit Over MTREF



MTREF Assessment



Year 1 - 2025/26 Original Budget

Part A

Knysna

Select Budget

TABB

Financial Year

30/06/2025

Part B

Water

0.15

Sanitation

0.05

Electricity

0.1

Solid waste

0.05

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Expenditure	1,262,373,859	127,771,569	95,539,973	504,874,369	79,271,340	454,916,610
% of expenditure		15%	5%	10%	5%	
Surplus generated	78,393,738	19,165,735	4,776,999	50,487,437	3,963,567	-

In order for the budget to be fully funded, surpluses generated must be sufficient to at least cover anticipated deficits. If this is not the case, the user must reduce the deficits anticipated or increase the surpluses to be generated. The net surplus below is the total surpluses less the total deficits. It must be positive. If it is negative, adjust the deficits to be accepted on services or the surpluses to be generated until a positive figure is obtained.

Net surplus or deficit	138,789,396	Net surplus is positive. No further adjustment is required.				
Net surplus or deficit as % of expenditure	11.0%					

% allocation of Gov & Admin costs as an Indirect Cost to Service-
percentages for the municipality to be decided

Water	Sanitation	Electricity	Solid Waste	Other Services	Total
15%	5%	20%	5%	55%	100%

WC

Garden Route

Knysna

WC048

Year 2 - 2025/26 Indicative Budget 2026/27

Part A

Knysna

Select Budget

TABB

Financial Year

30/06/2025

Part B

Water

0

Sanitation

0

Electricity

0

Solid waste

0

Expenditure generated as % of

Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
1 289 452 647	118 084 508	100 335 578	503 244 993	81 149 760	486 637 807
	0	0	0	0	
Surplus generated	-	-	-	-	-

In order for the budget to be fully funded, surpluses generated must be sufficient to at least cover anticipated deficits. If this is not the case, the user must reduce the deficits anticipated or increase the surpluses to be generated. The net surplus below is the total surpluses less the total deficits. It must be positive. If it is negative, adjust the deficits to be accepted on services or the surpluses to be generated until a positive figure is obtained.

Net surplus or deficit

68.994.036

Net surplus or deficit as %

5.4%

Net surplus is positive. No further adjustment is required.

% allocation of Gov & Admin costs as an Indirect Cost to Service- percentages for the municipality to be decided

Water	Sanitation	Electricity	Solid Waste	Other Services	Total
10%	5%	15%	5%	65%	100%

WC

Garden Route

Knysna

WC048

Year 3 - 2025/26 Indicative Budget 2027/28

Part A

Knysna

Select Budget

TABB

Financial Year

30/06/2026

Part B

Water

0

Sanitation

0

Electricity

0

Solid waste

0

Expenditure
as % of expenditure

Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
1,326,068,236	120,851,864	102,552,035	511,264,963	85,432,170	505,967,205
	0	0	0	0	
Surplus generated	-	-	-	-	-

In order for the budget to be fully funded, surpluses generated must be sufficient to at least cover anticipated deficits. If this is not the case, the user must reduce the deficits anticipated or increase the surpluses to be generated. The net surplus below is the total surpluses less the total deficits. It must be positive. If it is negative, adjust the deficits to be accepted on services or the surpluses to be generated until a positive figure is obtained.

Net surplus or deficit

74,092,996

Net surplus or deficit as %

5.6%

Net surplus is positive. No further adjustment is required.

% allocation of Gov & Admin costs as an Indirect Cost to Service-
percentages for the municipality to be decided

Water	Sanitation	Electricity	Solid Waste	Other Services	Total
10%	5%	15%	5%	65%	100%

WC

Garden Route

Knysna

WC048

WC		Garden Route			Knysna			WC048		
Tariff Assessments for the MTREF Period										
Year 1	Assessment Status	Financial Year	Period	Item	Water	Waste Water	Electricity	Solid Waste	Total Surplus/Deficit	Year 1
	Not Cost Reflective	2025/26 Original Budget	Year1	Revenue Required by NT Tariff Tool	94.113.916	68.290.028	506.290.571	56.347.287	725.041.802	
		Revenue Budgeted		112.803.280	79.041.338	465.762.477	46.612.040	704.219.135		
		Shortfal/Excess		18.689.364	10.751.310	-	40.528.094	-	9.735.247	
Assessment Outcome per Service					Cost Reflective	Cost Reflective	Not Cost Reflective	Not Cost Reflective	Not Cost Reflective	
Year 2	Cost Reflective	2025/26 Indicative Budget 2026/27	Year2	Revenue Required by NT Tariff Tool	64.945.463	66.773.189	453.268.392	52.973.856	637.960.900	Year 2
		Revenue Budgeted		118.110.341	82.677.239	511.629.477	55.934.447	768.351.504		
		Surplus /Deficit		53.164.878	15.904.050	58.361.085	2.960.591	130.390.604		
	Assessment Outcome per Service					Cost Reflective	Cost Reflective	Cost Reflective	Cost Reflective	
Year 3	Cost Reflective	2025/26 Indicative Budget 2027/28	Year3	Revenue Required by NT Tariff Tool	65.437.506	67.536.451	459.205.718	56.045.310	648.224.986	Year 3
		Revenue Budgeted		123.307.194	86.315.036	534.141.173	67.121.336	810.884.739		
		Surplus /Deficit		57.869.688	18.778.585	74.935.455	11.076.026	162.659.753		
	Assessment Outcome per Service					Cost Reflective	Cost Reflective	Cost Reflective	Cost Reflective	

Year 1

Grouping	Function	Total Revenue (excluding capital transfers and	Total Expenditure	Surplus/(Deficit) for the year
1.Governance And Administration	Executive and Council	6.031.000	35.013.631	- 28.982.631
1.Governance And Administration	Finance and administration	407.849.835	193.554.369	214.295.466
1.Governance And Administration	Internal audit	-	8.202.150	- 8.202.150
2.Other Services	Community and social services	14.050.424	19.043.138	- 4.992.714
2.Other Services	Environmental protection	-	4.875.455	- 4.875.455
2.Other Services	Health	-	-	-
2.Other Services	Housing	25.259.704	44.291.680	- 19.031.976
2.Other Services	Other	-	-	-
2.Other Services	Planning and development	9.257.909	46.121.801	- 36.863.892
2.Other Services	Public safety	103.532.586	134.200.189	- 30.667.603
2.Other Services	Road transport	11.551.170	48.011.758	- 36.460.588
2.Other Services	Sport and recreation	1.663.854	28.149.006	- 26.485.152
3.Trading Services	Energy sources	510.048.491	457.520.339	52.528.152
3.Trading Services	Waste management	72.303.354	67.432.832	4.870.522
3.Trading Services	Waste water management	109.871.976	83.701.465	26.170.511
3.Trading Services	Water management	162.037.752	92.256.046	69.781.706
Total Per 16 Functions		1.433.458.055	1.262.373.859	171.084.196
Total Per A4 Summary		-	-	-
Variance		1.433.458	1.262.374	171.084

Year 2

Grouping	Function	Total Revenue (excluding capital transfers and	Total Expenditure	Surplus/(Deficit) for the year
1.Governance And Administrative Services	Executive and Council	6.232.000	37.534.062	- 31.302.062
1.Governance And Administrative Services	Finance and administration	423.989.059	201.508.651	222.480.408
1.Governance And Administrative Services	Internal audit	-	6.514.429	- 6.514.429
2.Other Services	Community and social services	14.288.506	21.969.847	- 7.681.341
2.Other Services	Environmental protection	-	10.362.420	- 10.362.420
2.Other Services	Health	-	-	-
2.Other Services	Housing	49.898	24.405.110	- 24.355.212
2.Other Services	Other	-	-	-
2.Other Services	Planning and development	8.168.813	47.908.837	- 39.740.024
2.Other Services	Public safety	108.295.086	139.346.008	- 31.050.922
2.Other Services	Road transport	10.766.545	51.598.091	- 40.831.546
2.Other Services	Sport and recreation	1.740.392	31.435.352	- 29.694.960
3.Trading Services	Energy sources	557.858.972	466.411.422	91.447.550
3.Trading Services	Waste management	82.861.316	68.871.903	13.989.413
3.Trading Services	Waste water management	114.990.593	88.057.721	26.932.872
3.Trading Services	Water management	168.751.315	93.528.794	75.222.521
Total Per 16 Functions		1.497.992.495	1.289.452.647	208.539.848
Total Per A4 Summary		-	-	-
Variance		1.497.992	1.289.453	208.540

Year 3

Grouping	Function	Total Revenue (excluding capital transfers and	Total Expenditure	Surplus/(Deficit) for the year
1.Governance And Administration	Executive and Cou	6.439.000	38.531.939	- 32.092.939
1.Governance And Administration	Finance and admini	442.678.616	210.169.409	232.509.207
1.Governance And Administration	Internal audit	-	6.794.609	- 6.794.609
2.Other Services	Community and so	15.273.653	22.778.602	- 7.504.949
2.Other Services	Environmental pro	-	10.810.792	- 10.810.792
2.Other Services	Health	-	-	-
2.Other Services	Housing	52.094	25.480.898	- 25.428.804
2.Other Services	Other	-	-	-
2.Other Services	Planning and deve	8.524.168	49.989.538	- 41.465.370
2.Other Services	Public safety	113.060.069	145.346.232	- 32.286.163
2.Other Services	Road transport	10.890.011	52.696.625	- 41.806.614
2.Other Services	Sport and recreati	1.816.968	32.792.146	- 30.975.178
3.Trading Services	Energy sources	582.453.311	472.940.569	109.512.742
3.Trading Services	Waste managemen	95.259.160	72.657.372	22.601.788
3.Trading Services	Waste water mana	120.081.584	89.777.237	30.304.347
3.Trading Services	Water managemen	176.223.481	95.302.268	80.921.213
Total Per 16 Functions		1.572.752.115	1.326.068.236	246.683.879
Total Per A4 Summary		-	-	-
Variance		1.572.752	1.326.068	246.684

[illegible]

		Year 2							
	Operational personnel and services	Total (£)	Water (£)	Sewerage (£)	Electricity (£)	Solid waste (£)	Other services (£)	Administration (£)	Check
1. Training & Education	Executive Staff (Executive and Senior)	103,881,132	27,385,425	34,823,641	38,539,375	29,769,715	10,008,210	28,157,726	
	Total	103,881,132	27,385,425	34,823,641	38,539,375	29,769,715	10,008,210	28,157,726	
	Grand Total	103,881,132	27,385,425	34,823,641	38,539,375	29,769,715	10,008,210	28,157,726	
		Year 3							
	Operational personnel and services	Total (£)	Water (£)	Sewerage (£)	Electricity (£)	Solid waste (£)	Other services (£)	Administration (£)	Check
2. Property Tax	Executive Staff (Executive and Senior)	103,881,132					17,008,032		
	Total	103,881,132					17,008,032		
	Grand Total	103,881,132					17,008,032		
		Year 4							
	Operational personnel and services	Total (£)	Water (£)	Sewerage (£)	Electricity (£)	Solid waste (£)	Other services (£)	Governance and administration (£)	Check - 1
3. Education Services	Executive Staff (Executive and Senior)	1,889,264		27,263		7,398,504		163,369	
	Executive Staff (Executive and Senior)	4,423,469						4,423,469	
	Executive Staff (Executive and Senior)	30,672,026	3,421,472	7,011,871	7,442,450	5,916,106	4,275	186,911	
	Executive Staff (Executive and Senior)	4,838,823						4,838,823	
	Executive Staff (Executive and Senior)	8,977,077					3,910,724	5,066,353	
	Executive Staff (Executive and Senior)	455,258				169,173	286,085	4,727	
	Executive Staff (Executive and Senior)	4,838,349	3,829,450	330,828	227,870	11,026	17,122	239,010	
	Executive Staff (Executive and Senior)	167,893,945						167,893,945	
	Executive Staff (Executive and Senior)	12,353,344					1,523,528	10,829,816	
	Executive Staff (Executive and Senior)	1,889,264						1,889,264	
	Executive Staff (Executive and Senior)								
	Executive Staff (Executive and Senior)								
	Executive Staff (Executive and Senior)								
	Executive Staff (Executive and Senior)								
	Total	188,674,077	13,659,472	7,339,723	7,679,326	6,107,106	139,840,015	34,368,358	
		Year 5							
	Operational personnel and services	Total (£)	Water (£)	Sewerage (£)	Electricity (£)	Solid waste (£)	Other services (£)	Governance and administration (£)	Check - 2
4. Appointments	Executive Staff (Executive and Senior)	10,519,022	35,199,425	28,568	10,829,508	26,369,000	153,729,358	159,219,765	
	Executive Staff (Executive and Senior)	10,519,022						10,519,022	
	Executive Staff (Executive and Senior)	265,028,026	19,497,456	2,926,207	2,116,167	2,957,640	10,688,247	1,020,000	
	Executive Staff (Executive and Senior)	105,095,136	7,723,158	6,276,301	23,957,640	9,162,711	16,222,000	26,157,265	
	Executive Staff (Executive and Senior)	65,214,000	32,190,700	7,595,467	25,255,167	1,152,000	16,222,000	2,026,126	
	Executive Staff (Executive and Senior)	1,775,216	7,798,154	1,088,884	4,829,577	2,880,000	4,880,320	126,201	
	Executive Staff (Executive and Senior)	1,775,216	7,798,154	1,088,884	4,829,577	2,880,000	4,880,320	126,201	
	Executive Staff (Executive and Senior)	2,323,139						2,323,139	
	Executive Staff (Executive and Senior)	1,775,216	1,874,465	2,146,893	2,114,261	1,983,267		2,175,775	
	Executive Staff (Executive and Senior)	1,775,216	7,798,154	1,088,884	4,829,577	2,880,000	4,880,320	126,201	
	Executive Staff (Executive and Senior)	1,775,216	7,798,154	1,088,884	4,829,577	2,880,000	4,880,320	126,201	
	Executive Staff (Executive and Senior)	1,775,216	7,798,154	1,088,884	4,829,577	2,880,000	4,880,320	126,201	
	Executive Staff (Executive and Senior)	1,775,216	7,798,154	1,088,884	4,829,577	2,880,000	4,880,320	126,201	
	Executive Staff (Executive and Senior)	1,775,216	7,798,154	1,088,884	4,829,577	2,880,000	4,880,320	126,201	
	Executive Staff (Executive and Senior)	1,775,216	7,798,154	1,088,884	4,829,577	2,880,000	4,880,320	126,201	
Total	1,886,457,457	1,886,457,457	86,497,371	86,497,371	684,611,461	684,611,461	1,886,457,457	1,886,457,457	
		5% Allocation of Non-Admin costs							
	Operational personnel and services	1,886,457,457	100%	100%	100%	100%	100%	100%	
	Non-Admin costs	93,553,728	5%	5%	5%	5%	5%	5%	
	Total	1,980,011,245	100%	100%	100%	100%	100%	100%	
		Year 6							
	Operational personnel and services	Total (£)	Water (£)	Sewerage (£)	Electricity (£)	Solid waste (£)	Other services (£)	Governance and administration (£)	Check - 3
5. Analysis of Sample Data	Executive Staff (Executive and Senior)	103,881,132	27,385,425	34,823,641	38,539,375	29,769,715	10,008,210	28,157,726	
	Total	103,881,132	27,385,425	34,823,641	38,539,375	29,769,715	10,008,210	28,157,726	
	Grand Total	103,881,132	27,385,425	34,823,641	38,539,375	29,769,715	10,008,210	28,157,726	
Source: The approved 2022/23 Medium Term Business & Expenditure Information submitted to the Local Government Performance and Reporting System (LGRS).									

		Year 1									
		Operational programs and activities	Total	Water	Sewer	Electricity	Solid waste	Other services	Administration	Check	
2100	Transfer & Allocation	Transferable Costs (Transferable Subtotal)	173,330,202	39,677,533	26,461,088	45,304,123	21,738,740	18,887,281	27,120,207		
		Total transferable program activities	173,330,202	39,677,533	26,461,088	45,304,123	21,738,740	18,887,281	27,120,207		
2200	Transfer (Net)	Total		Water	Sewer	Electricity	Solid waste	Other services	Administration	Check	
		Value transfered allocated to publicly owned utilities	388,192,708						388,192,708		
		Total Net Transfer Allocation to users	388,192,708						388,192,708		
2300	2300 - water services	Water Supply Revenue		Water	Sewerage	Electricity	Solid waste	Other services	Commerce and administration	Check = 0	
		Water Charges and Surcharges of Domestic	8,928,138		26,366				8,954,766	181,135	
		Domestic supply	4,495,352						4,495,352		
		Water Charges and Surcharges of Industrial	3,022,646	9,896,017	7,333,303	7,798,918	8,233,128	4,462	897,719		
		Industrial supply	3,021,792							3,021,792	
		Water Charges and Surcharges of Public									
		Public supply	5,772,002						4,059,094	2,287,801	
		Other public supply	452,751						171,786	280,965	
		Water Charges and Surcharges of Other									
		Other supply	5,046,142	4,682,737	388,088	237,487	11,739		19,328	354,633	
		Water Supply Revenue									
		Transfer and Sales	117,706,024						117,706,024	071	
		Water supply	1,000,000						1,000,000		
		Water supply	12,897,487							12,897,487	
		Water Supply Revenue									
		Transfer and Sales	1,000,000							1,000,000	
		Water supply									
	Discontinued Operations										
2400		Total	199,724,819	14,569,726	7,718,802	6,892,550	4,458,909	198,987,472	29,938,909		
2500											
2600											
2700											
2800											
2900											
3000											
3100	Utilities	Transfer (Net)		Water	Sewerage	Electricity	Solid waste	Other services	Commerce and administration	Check = 0	
		Transfer (Net) costs	388,192,708	388,212,216	26,461,017	45,304,123	21,738,740	18,887,281	27,120,207		
		Transfer (Net) costs	18,900,200						18,900,200		
		Water supply	26,222,211						26,222,211		
		Water supply	10,919,814	28,258,000	2,647,000	1,338,889	11,566,000	1,000,000	1,000,000		
		Water supply	12,055,618	9,745,000	8,555,400	2,454,151	28,249,000	27,700,000	27,700,000		
		Water supply	65,525,689	2,272,516	5,955,000	20,055,588	8,317,500	1,000,000	1,000,000		
		Water supply	18,970,500	2,719,700	2,801,000	2,438,100	26,778,000	3,360,000	3,360,000		
		Water supply	8,525,689	8,525,689	2,738,000	6,715,000	1,000,000	1,000,000	1,000,000		
		Transfer and sales	3,465,215						3,465,215		
		Transfer and sales	1,252,125						1,252,125		
		Transfer and sales	26,597,115	1,71		1,71	1,71	1,71	2,147,147		
		Other									
3200		Total transferable program activities	1,908,658,436	85,496,265	9,717,827	91,658,365	47,881,656	198,987,472	29,938,909		
3300											
3400											
3500											
3600											
3700											
3800											
3900											
4000											
4100											
4200											
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On this sheet, the user must enter data on non-tariff revenues anticipated in the year for which tariffs are being set and allocate these between the services.

OPERATING GRANTS AND SUBSIDIES

User must enter the name of each individual operating grant and the amount that is anticipated to be received **in the year for which the tariffs are being set**. The user must then enter the amount to be allocated to each service. There is a check to the right of the table that the amounts allocated to the services all add up to the total. Make sure that this check is zero.

Operational grants and subsidies	Total	Water	Sanitation	Electricity	Solid waste	Other services	Governance	check = 0
Equitable Share	165.381.826	36.561.898	23.765.903	36.953.203	19.804.920	20.390.435	27.905.467	-
								-
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								-
								-
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								-
								-
Total grant allocation per service	165.381.826	36.561.898	23.765.903	36.953.203	19.804.920	20.390.435	27.905.467	-

PROPERTY RATES

Property rates are typically used to pay for services that are publicly accessed. This means that property rates are typically allocated to 'other' services. However, property rates might be allocated to a trading service if a portion of that trading service is publicly accessed. This may be the case for the street lighting component of electricity, for example. The user must enter the anticipated property rates revenue **in the year for which tariffs are being set**, and then allocate this revenue between the services in the table below. As a default, allocate all property rates revenue to 'other' services. There is a check to the right of the table that the amounts allocated to the services all add up to the total. Make sure that this check is zero.

Rates funding allocated to publicly accessed functions
Total Rates Funding allocated to each service

Total	Water	Sanitation	Electricity	Solid waste	Other services	check = 0
362.049.268	-	-	-	-	362.049.268	-
362.049.268	-	-	-	-	362.049.268	-

OTHER INCOME SOURCES

User must enter the amount of other income sources anticipated to be received **in the year for which the tariffs are being set**, and then allocate these between the service in the yellow highlighted cells. There is a check to the right of the table that the amounts allocated to the services all add up to the total. Make sure that this check is zero.

	Total	Water	Sanitation	Electricity	Solid waste	Other services	Governance	check = 0
Exchange Revenue								
Sale of Goods and Rendering of Services	7.541.342	-	26.006	-	-	6.977.681	537.655	-
Agency services	4.037.734	-	-	-	-	4.037.734	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	29.324.126	9.007.144	6.703.510	7.115.153	5.713.371	4.087	780.861	-
Interest earned from Current and Non Current Assets	4.626.054	-	-	-	-	-	4.626.054	-
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	8.582.855	-	-	-	-	3.740.654	4.842.201	-
Licence and permits	385.314	-	-	-	162.255	218.511	4.548	-
Operational Revenue	4.623.655	3.665.430	335.219	217.658	10.768	69.905	324.675	-
Non-Exchange Revenue								
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	103.207.460	-	-	-	-	103.207.983	523	-
Licences or permits	1.456.651	-	-	-	-	1.456.651	-	-
Interest	11.810.635	-	-	-	-	-	11.810.635	-
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	1.000.000	-	-	-	-	-	1.000.000	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
								-
								-
								-
								-
								-
Total	176.595.826	12.672.574	7.064.735	7.332.811	5.886.394	119.713.206	23.926.106	-

SERVICE CHARGES NOT SET USING THIS MODEL

This tool only sets tariffs for services. There are a number of other service charges identified in mSCOA v 6.3 that are not set using this tool. The user must allocate the value of these service charges anticipated **in the year for which the tariffs** are being set in the yellow highlighted cells below.

Non-tariff revenue	Total	Water	Sanitation	Electricity	Solid waste
Water	-	-			
Connection/disconnection					
Meter reading fees					
Industrial water (non-potable)					
Availability charges					
Wastewater management	-		-		
Industrial effluent					
Treatment of effluent					
Availability charges					
Connection/reconnection					
Pump/removal of wastewater (from tanks)					
Electricity	-			-	
Appliance maintenance					
Connection/reconnection					
Joint pole usage					
Meter compliance testing					
Meter reading fees					
Notice revenues					
Temporary service plant					
Electricity distribution revenue for services					
Availability charges					
Waste management	-				-
Carrier bags					
Disposal facilities					
Refuse bags					
Waste bins					
Availability charges					
Skip					
Total non-tariff service charges	-	-	-	-	-

SUMMARY: NON-TARIFF REVENUE SOURCES

	Total	Water	Sanitation	Electricity	Solid waste	Other services	Governance	check = 0
Operating grants and subsidies	165,381.826	36,561.898	23,765.903	36,953.203	19,804.920	20,390.435	27,905.467	-
Property rates	362,049.268	-	-	-	-	362,049.268	-	-
Other income	176,595.826	12,672.574	7,064.735	7,332.811	5,886.394	119,713.206	23,926.106	-
Non-tariff service charges	-	-	-	-	-	-	-	-
Total	704,026.920	49,234.472	30,830.638	44,286.014	25,691.314	502,152.909	51,831.573	-

User must enter the name of each individual operating grant and the amount that is anticipated to be received **in the year for which the tariffs are being set**. The user must then enter the amount to be allocated to each service. There is a check to the right of the

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check = 0  
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PROPERTY RATES
Property rates are typically used to pay for services that are publicly accessed. This means that property rates are typically allocated to 'other' services. However, property rates might be allocated to a trading service if a portion of that trading service is publicly accessed. This may be the case for the street lighting component of electricity, for example. The user must enter the anticipated property rates revenue **in the year for which tariffs are being set**, and then allocate this revenue between the services in the table below.

check = 0

User must enter the amount of other income sources anticipated to be received **in the year for which the tariffs are being set**, and then allocate these between the service in the yellow highlighted cells. There is a check to the right of the table that the amounts

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check = 0  
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SERVICE CHARGES NOT SET USING THIS MODEL

This tool only sets tariffs for services. There are a number of other service charges identified in mSCOA v 6.3 that are not set using this tool. The user must allocate the value of these service

Non-tariff revenue	Total	Water	Sanitation	Electricity	Solid waste
Water	-	-			
Connec					
Meter					
Industri					
Availabi					
Wastewater man	-		-		
Industri					
Treatm					
Availabi					
Connec					
Pump/r					
Electricity	-			-	
Appliance maintenance					
Connection/reconnection					
Joint					
Meter					
Meter					
Notice					
Tempor					
Electricity distribution revenue for services					
Availability charges					
Waste management	-				-
Carrier					
Dispos					
Refuse					
Waste					
Availabi					
Skip					
Total non-tariff	-	-	-	-	-

SUMMARY: NON-TARIFF REVENUE SOURCES

	Total	Water	Sanitation	Electricity	Solid waste	Other services	Governance
Operating grants	165,885,132	37,385,462	24,923,641	38,559,375	20,769,701	18,089,218	26,157,735
Property rates	379,082,622	-	-	-	-	379,082,622	-
Other income	184,673,237	13,255,512	7,389,713	7,670,120	6,157,168	125,220,015	24,980,709
Non-tariff services	-	-	-	-	-	-	-
Total	729,640,991	50,640,974	32,313,354	46,229,495	26,926,869	522,391,855	51,138,444

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On this sheet, the user must enter data on non-tariff revenues anticipated in the year for which tariffs are being set and allocate these between the services.

User must enter the name of each individual operating grant and the amount that is anticipated to be received **in the year for which the tariffs are being set**. The user must then enter the amount to be allocated to each service. There is a check to the right of the

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PROPERTY RATES
Property rates are typically used to pay for services that are publicly accessed. This means that property rates are typically allocated to 'other' services. However, property rates might be allocated to a trading service if a portion of that trading service is publicly accessed. This may be the case for the street lighting component of electricity, for example. The user must enter the anticipated property rates revenue **in the year for which tariffs are being set**, and then allocate this revenue between the services in the table

check = 0

User must enter the amount of other income sources anticipated to be received **in the year for which the tariffs are being set**, and then allocate these between the service in the yellow highlighted cells. There is a check to the right of the table that the amounts

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check = 0  
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SERVICE CHARGES NOT SET USING THIS MODEL

This tool only sets tariffs for services. There are a number of other service charges identified in mSCOA v 6.3 that are not set using this tool. The user must allocate the value of these service

Non-tariff revenue	Total	Water	Sanitation	Electricity	Solid waste
Water	-	-			
Connec					
Meter					
Industri					
Availabi					
Wastewater man	-		-		
Industri					
Treatm					
Availabi					
Connec					
Pump/r					
Electricity	-			-	
Appliance maintenance					
Connection/reconnection					
Joint					
Meter					
Meter					
Notice					
Tempor					
Electricity distribution revenue for services					
Availability charges					
Waste management	-				-
Carrier					
Dispos					
Refuse					
Waste					
Availabi					
Skip					
Total non-tariff	-	-	-	-	-

SUMMARY: NON-TARIFF REVENUE SOURCES

	Total	Water	Sanitation	Electricity	Solid waste	Other services	Governance
Operating grants	173.350.262	39.077.533	26.051.688	40.304.533	21.709.740	18.887.261	27.319.507
Property rates	395.762.256	-	-	-	-	395.762.256	-
Other income	192.754.858	13.838.754	7.714.860	8.007.605	6.428.084	130.729.695	26.035.860
Non-tariff services	-	-	-	-	-	-	-
Total	761.867.376	52.916.287	33.766.548	48.312.138	28.137.824	545.379.212	53.355.367

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On this sheet, the user must enter data on expenditures anticipated in the year for which tariffs are to be set, and allocate these between services.

ALLOCATING DIRECT COSTS PER FUNCTION

Enter the total anticipated expenditure **in the year for which the tariffs are being set**. This expenditure must then be allocated to each service in order to calculate the total direct cost of providing that service. The expenditure types in white cells are from the MBRR classification. The user may choose to enter other expenditure types in the yellow cells in the 'Type of expenditure' column. There is a check to the right of the table that the amounts allocated to the services all add up to the total. Make

Type of expenditure	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)	Governance and administration (R)	check = 0
Employee related costs	374.677.754	28.291.463	24.291.381	16.199.108	27.802.057	151.421.011	126.672.734	-
Remuneration of councillors	11.925.784	-	-	-	-	-	11.925.784	-
Bulk purchases - electricity	357.093.221	-	-	357.093.221	-	-	-	-
Inventory consumed	46.693.594	10.016.749	21.358.856	2.309.909	4.299.487	7.448.448	1.260.145	-
Debt impairment	119.548.650	7.630.117	6.347.592	21.971.964	4.323.707	53.872.120	25.403.150	-
Depreciation and amortisation	68.548.010	21.967.285	7.886.782	20.333.611	2.226.705	14.096.773	2.036.854	-
Interest	29.426.064	8.625.320	8.558.638	5.525.101	418.058	5.782.103	516.844	-
Contracted services	152.032.410	7.370.121	9.178.168	24.766.442	6.285.344	86.424.973	18.007.362	-
Transfers and subsidies	3.634.823	-	-	-	-	-	3.634.823	-
Irrecoverable debts written off	9.403.903	1.551.214	2.273.066	1.750.875	982.948	-	2.845.800	-
Operational costs	89.389.646	6.803.777	3.806.982	7.570.108	21.094.526	5.647.599	44.466.654	-
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
								-
								-
								-
								-
Total direct costs per service	1.262.373.859	92.256.046	83.701.465	457.520.339	67.432.832	324.693.027	236.770.150	-

ALLOCATING GOVERNANCE AND ADMINISTRATION COSTS

The cost of supply of a service includes a portion of the governance and administration costs (overheads) of the municipality. Governance and Administration costs must thus be allocated between services in order to determine the full cost of supply of that service. Enter the % of governance and administration costs that will be allocated to each service in the grey cells below.

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)	check = 0
% allocation of Gov & Admin costs		15%	5%	20%	5%	55%	-
	236.770.150	35.515.523	11.838.508	47.354.030	11.838.508	130.223.583	-

SUMMARY OF DIRECT AND INDIRECT COSTS

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Direct costs	1.025.603.709	92.256.046	83.701.465	457.520.339	67.432.832	324.693.027
Indirect costs	236.770.150	35.515.523	11.838.508	47.354.030	11.838.508	130.223.583
Total costs	1.262.373.859	127.771.569	95.539.973	504.874.369	79.271.340	454.916.610
% direct costs		72%	88%	91%	85%	71%
% indirect costs (overheads)		28%	12%	9%	15%	29%

On this sheet, the user must enter data on expenditures anticipated in the year for which tariffs are to be set, and allocate these between services.

ALLOCATING DIRECT COSTS PER FUNCTION

Enter the total anticipated expenditure **in the year for which the tariffs are being set**. This expenditure must then be allocated to each service in order to calculate the total direct cost of providing that service. The expenditure types in white cells are from the MBRR classification. The user may choose to enter other expenditure types in the yellow cells in the 'Type of expenditure' column. There is a check to the right of the table that the amounts allocated to the

Type of expenditure	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)	Governance and administration (R)	check = 0
Employee related costs	383.815.527	29.184.635	25.408.787	16.839.668	29.080.953	153.723.339	129.578.145	-
Remuneration of councillors	12.292.370	-	-	-	-	-	12.292.370	-
Bulk purchases - electricity	361.135.517	-	-	361.135.517	-	-	-	-
Inventory consumed	52.636.262	10.457.486	22.326.627	2.741.078	4.923.269	10.684.247	1.503.555	-
Debt impairment	126.065.156	7.733.188	6.276.301	23.907.404	5.182.731	56.350.238	26.615.294	-
Depreciation and amortisation	69.124.085	22.165.550	7.864.447	20.565.161	2.152.950	14.325.601	2.050.376	-
Interest	24.424.556	7.199.194	7.082.684	4.629.572	232.396	4.852.359	428.351	-
Contracted services	152.332.128	7.735.748	10.969.533	26.515.097	8.256.453	80.974.339	17.880.958	-
Transfers and subsidies	3.239.709	-	-	-	-	-	3.239.709	-
Irrecoverable debts written off	10.878.906	1.870.485	2.740.909	2.111.240	1.185.257	-	2.971.015	-
Operational costs	93.508.431	7.182.508	5.388.433	7.966.685	17.857.894	6.115.542	48.997.369	-
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Total direct costs per service	1.289.452.647	93.528.794	88.057.721	466.411.422	68.871.903	327.025.665	245.557.142	-

ALLOCATING GOVERNANCE AND ADMINISTRATION COSTS

The cost of supply of a service includes a portion of the governance and administration costs (overheads) of the municipality. Governance and Administration costs must thus be allocated between services in order to determine the full cost of supply of that service. Enter the % of governance and administration costs that will be allocated to each service in the grey cells below.

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)	check = 0
% allocation of Gov & Admin costs		10%	5%	15%	5%	65%	-
	245.557.142	24.555.714	12.277.857	36.833.571	12.277.857	159.612.142	-

SUMMARY OF DIRECT AND INDIRECT COSTS

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Direct costs	1.043.895.505	93.528.794	88.057.721	466.411.422	68.871.903	327.025.665
Indirect costs	245.557.142	24.555.714	12.277.857	36.833.571	12.277.857	159.612.142
Total costs	1.289.452.647	118.084.508	100.335.578	503.244.993	81.149.760	486.637.807
% direct costs		79%	88%	93%	85%	67%
% indirect costs (overheads)		21%	12%	7%	15%	33%



ALLOCATING DIRECT COSTS PER FUNCTION

Enter the total anticipated expenditure **in the year for which the tariffs are being set**. This expenditure must then be allocated to each service in order to calculate the total direct cost of providing that service. The expenditure types in white cells are from the MBRR classification. The user may choose to enter other expenditure types in the yellow cells in the 'Type of expenditure' column. There is a check to the right of the table that the amounts allocated to the services all add up to the

Type of expenditure	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)	Governance and administration (R)	check = 0
Employee related costs	400.346.649	30.825.210	26.526.777	17.580.612	30.360.511	160.461.116	134.592.423	-
Remuneration of councillors	12.806.795	-	-	-	-	-	12.806.795	-
Bulk purchases - electricity	365.223.571	-	-	365.223.571	-	-	-	-
Inventory consumed	54.952.278	10.917.615	23.308.998	2.861.686	5.139.891	11.154.356	1.569.732	-
Debt impairment	132.605.430	8.073.450	6.552.458	24.959.331	6.404.175	58.829.649	27.786.367	-
Depreciation and amortisation	69.039.684	22.210.346	7.870.955	20.603.088	2.107.186	14.302.297	1.945.812	-
Interest	18.979.161	5.716.702	5.427.622	3.436.151	95.738	3.966.163	336.785	-
Contracted services	159.041.562	8.076.121	11.452.193	27.681.759	8.619.738	84.544.254	18.667.497	-
Transfers and subsidies	3.448.315	-	-	-	-	-	3.448.315	-
Irrecoverable debts written off	11.357.579	1.952.786	2.861.509	2.204.135	1.237.409	-	3.101.740	-
Operational costs	98.267.212	7.530.038	5.776.725	8.390.236	18.692.724	6.636.998	51.240.491	-
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
								-
								-
								-
								-
Total direct costs per service	1.326.068.236	95.302.268	89.777.237	472.940.569	72.657.372	339.894.833	255.495.957	-

ALLOCATING GOVERNANCE AND ADMINISTRATION COSTS

The cost of supply of a service includes a portion of the governance and administration costs (overheads) of the municipality. Governance and Administration costs must thus be allocated between services in order to determine the full cost of supply of that service. Enter the % of governance and administration costs that will be allocated to each service in the grey cells below.

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)	check = 0
% allocation of Gov & Admin costs		10%	5%	15%	5%	65%	
	255.495.957	25.549.596	12.774.798	38.324.394	12.774.798	166.072.372	-

SUMMARY OF DIRECT AND INDIRECT COSTS

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Direct costs	1.070.572.279	95.302.268	89.777.237	472.940.569	72.657.372	339.894.833
Indirect costs	255.495.957	25.549.596	12.774.798	38.324.394	12.774.798	166.072.372
Total costs	1.326.068.236	120.851.864	102.552.035	511.264.963	85.432.170	505.967.205
% direct costs		79%	88%	93%	85%	67%
% indirect costs (overheads)		21%	12%	7%	15%	33%

This sheet shows the revenue required from tariffs and the total funding of the budget. There are no user entries. It is a report sheet only.

REVENUE REQUIRED

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Direct expenditure	1.025.603.709	92.256.046	83.701.465	457.520.339	67.432.832	324.693.027
Indirect expenditure	236.770.150	35.515.523	11.838.508	47.354.030	11.838.508	130.223.583
Total expenditure	1.262.373.859	127.771.569	95.539.973	504.874.369	79.271.340	454.916.610
Surplus or deficit	138.789.396	19.165.735	4.776.999	50.487.437	3.963.567	60.395.658
Total expenditure plus surplus	1.401.163.255	146.937.304	100.316.971	555.361.806	83.234.906	515.312.267
Operating grants and transfers	152.824.366	36.561.898	23.765.903	36.953.203	19.804.920	35.738.442
Property rates revenue	362.049.268	-	-	-	-	362.049.268
Other income	176.595.826	16.261.490	8.261.040	12.118.032	7.082.699	132.872.564
Other non-tariff service charges	-	-	-	-	-	-
Total non-tariff revenue	691.469.460	52.823.388	32.026.943	49.071.235	26.887.619	530.660.274
Revenue required from tariffs	725.041.802	94.113.916	68.290.028	506.290.571	56.347.287	-
Total revenue	1.416.511.261	146.937.304	100.316.971	555.361.806	83.234.906	530.660.274

This sheet shows the revenue required from tariffs and the total funding of the budget. There are no user entries. It is a report sheet only.

REVENUE REQUIRED

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Direct expenditure	1.043.895.505	93.528.794	88.057.721	466.411.422	68.871.903	327.025.665
Indirect expenditure	245.557.142	24.555.714	12.277.857	36.833.571	12.277.857	159.612.142
Total expenditure	1.289.452.647	118.084.508	100.335.578	503.244.993	81.149.760	486.637.807
Surplus or deficit	68.994.036	-	-	-	-	68.994.036
Total expenditure	1.358.446.683	118.084.508	100.335.578	503.244.993	81.149.760	555.631.844
Operating grants and	156.729.925	37.385.462	24.923.641	38.559.375	20.769.701	35.091.746
Property rates revenue	379.082.622	-	-	-	-	379.082.622
Other income	184.673.237	15.753.583	8.638.748	11.417.226	7.406.203	141.457.476
Other non-tariff revenue	-	-	-	-	-	-
Total non-tariff revenue	720.485.784	53.139.045	33.562.389	49.976.601	28.175.904	555.631.844
Revenue required	637.960.900	64.945.463	66.773.189	453.268.392	52.973.856	
Total revenue	1.358.446.683	118.084.508	100.335.578	503.244.993	81.149.760	555.631.844

This sheet shows the revenue required from tariffs and the total funding of the budget. There are no user entries. It is a report sheet only.

REVENUE REQUIRED

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Direct expenditure	1.070.572.279	95.302.268	89.777.237	472.940.569	72.657.372	339.894.833
Indirect expenditure	255.495.957	25.549.596	12.774.798	38.324.394	12.774.798	166.072.372
Total expenditure	1.326.068.236	120.851.864	102.552.035	511.264.963	85.432.170	505.967.205
Surplus or deficit	74.092.996	-	-	-	-	74.092.996
Total expenditure plus	1.400.161.232	120.851.864	102.552.035	511.264.963	85.432.170	580.060.201
Operating grants and transfers	163.033.283	39.077.533	26.051.688	40.304.533	21.709.740	35.889.789
Property rates revenue	395.762.256	-	-	-	-	395.762.256
Other income	191.699.707	16.336.825	8.963.895	11.754.711	7.677.119	146.967.156
Other non-tariff services	-	-	-	-	-	-
Total non-tariff revenue	750.495.246	55.414.358	35.015.583	52.059.244	29.386.859	578.619.201
Revenue required from	648.224.986	65.437.506	67.536.451	459.205.718	56.045.310	
Total revenue	1.398.720.232	120.851.864	102.552.035	511.264.963	85.432.170	578.619.201

On this sheet, the user must decide if deficits are to be accepted on any services. The user must then enter the surpluses to be generated on the trading services and check that these result in sufficient surplus to cross-subsidise any deficits allowed and still generate an adequate surplus on the budget as a whole.

SUMMARY: EXPENDITURE ALLOCATED AND NON-TARIFF REVENUE RECEIVED AFTER ALLOCATION OF GOVERNANCE AND ADMINISTRATION

The table below summarises the allocation of expenditure and revenues in the previous sheets. Any non-tariff revenue allocated to the Governance and Administration function has been distributed between the services according to the allocation of the Governance and Administration expenditure between the services. There may be a gap to be filled through tariffs on 'Other services' if the property rates revenue and other non-tariff revenues are not sufficient

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Direct expenditure	1.025.603.709	92.256.046	83.701.465	457.520.339	67.432.832	324.693.027
Indirect expenditure	236.770.150	35.515.523	11.838.508	47.354.030	11.838.508	130.223.583
Total expenditure	1.262.373.859	127.771.569	95.539.973	504.874.369	79.271.340	454.916.610
Non-tariff revenue allocated to service	652.195.347	49.234.472	30.830.638	44.286.014	25.691.314	502.152.909
Non-tariff revenue allocated to Gov & Admin	23.926.106	3.588.916	1.196.305	4.785.221	1.196.305	13.159.358
Total non-tariff revenue allocated	676.121.453	52.823.388	32.026.943	49.071.235	26.887.619	515.312.267
Gap to be filled through tariffs	586.252.406	74.948.181	63.513.029	455.803.134	52.383.720	- 60.395.658

DEFICIT TO BE ACCEPTED ON SERVICES

Municipalities should move towards ensuring that all services at least break even. However, currently municipalities operate some services at a deficit. Enter the deficit that you are willing to accept on providing a service in the grey cells below. Bear in mind that you will have to generate surpluses on other services

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Expenditure	1.262.373.859	127.771.569	95.539.973	504.874.369	79.271.340	454.916.610
Enter deficit to be accepted as % of						
Deficit generated	- 60.395.658	-	-	-	-	- 60.395.658

SURPLUS TO BE GENERATED ON SERVICES

The Municipal Powers and Functions Act Number 12 of 2007 allows municipalities to levy a surcharge on tariffs. Enter the total surcharge that you plan to levy in the year for which tariffs are being set on each service in the table below. Make sure that you have not indicated a surplus to be generated if you have already indicated that there will be a deficit in the table above. If you do this, the cell entry will be highlighted in bold red text.

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Expenditure	1.262.373.859	127.771.569	95.539.973	504.874.369	79.271.340	454.916.610
Enter surplus to be generated as % of expenditure		15%	5%	10%	5%	
Surplus generated	78.393.738	19.165.735	4.776.999	50.487.437	3.963.567	-

In order for the budget to be fully funded, surpluses generated must be sufficient to at least cover anticipated deficits. If this is not the case, the user must reduce the deficits anticipated or increase the surpluses to be generated. The net surplus below is the total surpluses less the total deficits. It must be positive. If it is negative, adjust the deficits to be accepted on services or the surpluses to be generated until a positive figure is obtained.

Net surplus or deficit	138.789.396	Net surplus is positive. No further adjustment is required.
Net surplus or deficit as % of expenditure	11.0%	

ALLOCATION OF SURPLUS

If you are generating surpluses on some services and deficits on others, you will need to make some decisions about how the surpluses should be allocated to cross-subsidise the deficits. This must be done in the table below. The model provides a default allocation that allocates the available surplus to service in proportion to the deficit generated on a service. The user can choose to define an alternative allocation. Entries must be made in the grey cells only. This is

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Deficit generated	- 60.395.658	-	-	-	-	- 60.395.658
Surplus generated	78.393.738	19.165.735	4.776.999	50.487.437	3.963.567	-
Default allocation of surplus to cover deficit	60.395.658	-	-	-	-	60.395.658
Default % allocation of surplus		0%	0%	0%	0%	100%
Use default allocation?	Yes					
User defined allocation of surplus to cover deficit	-					
User defined % allocation of surplus						

On this sheet, the user must decide if deficits are to be accepted on any services. The user must then enter the surpluses to be generated on the trading services and check that these result in sufficient surplus to cross-subsidise any deficits allowed and still

SUMMARY: EXPENDITURE ALLOCATED AND NON-TARIFF REVENUE RECEIVED AFTER ALLOCATION OF GOVERNANCE AND ADMINISTRATION

The table below summarises the allocation of expenditure and revenues in the previous sheets. Any non-tariff revenue allocated to the Governance and Administration function has been distributed between the services according to the allocation of the Governance and Administration expenditure between the services. There may be a gap to be filled through

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Direct	1.043.895.505	93.528.794	88.057.721	466.411.422	68.871.903	327.025.665
Indirect	245.557.142	24.555.714	12.277.857	36.833.571	12.277.857	159.612.142
Total	1.289.452.647	118.084.508	100.335.578	503.244.993	81.149.760	486.637.807
Non-tariff revenue	678.502.547	50.640.974	32.313.354	46.229.495	26.926.869	522.391.855
Non-tariff revenue	51.138.444	5.113.844	2.556.922	7.670.767	2.556.922	33.239.989
Total non-tariff revenue	729.640.991	55.754.818	34.870.276	53.900.262	29.483.791	555.631.844
Gap to be filled	559.811.656	62.329.690	65.465.302	449.344.732	51.665.969	- 68.994.036

DEFICIT TO BE

Municipalities should move towards ensuring that all services at least break even. However, currently municipalities operate some services at a deficit. Enter the deficit that you are willing to accept on providing a service in the grey cells below. Bear in

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Expenditure	1.289.452.647	118.084.508	100.335.578	503.244.993	81.149.760	486.637.807
Enter deficit to						
Deficit	- 68.994.036	-	-	-	-	- 68.994.036

SURPLUS TO BE GENERATED ON SERVICES

The Municipal

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Expenditure	1.289.452.647	118.084.508	100.335.578	503.244.993	81.149.760	486.637.807
Enter surplus to be generated as % of	0	0	0	0	0	
Surplus generated	-	-	-	-	-	-

In order for the

Net surplus or deficit 68.994.036 Net surplus is positive. No further adjustment is required.

Net surplus or deficit 5.4%

ALLOCATION OF SURPLUS

If you are

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Deficit generated	- 68.994.036	-	-	-	-	- 68.994.036
Surplus generated	-	-	-	-	-	-
Default allocation	- 68.994.036	-	-	-	-	- 68.994.036
Default % allocation of surplus	0%	0%	0%	0%	0%	114%
Use default allocation	Yes					
User defined allocation	-					
User defined % allocation of surplus						

On this sheet, the user must decide if deficits are to be accepted on any services. The user must then enter the surpluses to be generated on the trading services and check that these result in sufficient surplus to cross-subsidise deficits allowed and still generate an

STATION SUMMARY: EXPENDITURE ALLOCATED AND NON-TARIFF REVENUE RECEIVED AFTER ALLOCATION OF GOVERNANCE AND ADMINIS

The table below summarises the allocation of expenditure and revenues in the previous sheets. Any non-tariff revenue allocated to the Governance and Administration function has been distributed between the services according to the allocation of the Governance and Administration expenditure between the services. There may be a gap to be filled through tariffs on

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Direct expenditure	1.070.572.279	95.302.268	89.777.237	472.940.569	72.657.372	339.894.833
Indirect expenditure	255.495.957	25.549.596	12.774.798	38.324.394	12.774.798	166.072.372
Total expenditure	1.326.068.236	120.851.864	102.552.035	511.264.963	85.432.170	505.967.205
Non-tariff revenue allocated to service	708.512.009	52.916.287	33.766.548	48.312.138	28.137.824	545.379.212
Non-tariff revenue allocated to Gov & Admin	53.355.367	5.335.537	2.667.768	8.003.305	2.667.768	34.680.989
Total non-tariff revenue allocated	761.867.376	58.251.824	36.434.316	56.315.443	30.805.592	580.060.201
Gap to be filled through	564.200.860	62.600.040	66.117.719	454.949.520	54.626.578	- 74.092.996

DEFICIT TO BE

Municipalities should move towards ensuring that all services at least break even. However, currently municipalities operate some services at a deficit. Enter the deficit that you are willing to accept on providing a service in the grey cells below. Bear in

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Expenditure	1.326.068.236	120.851.864	102.552.035	511.264.963	85.432.170	505.967.205
Enter deficit to be						
Deficit generated	- 74.092.996	-	-	-	-	- 74.092.996

SURPLUS TO BE GENERATED ON SERVICES

The Municipal Powers and Functions Act Number 12 of 2007 allows municipalities to levy a surcharge on tariffs. Enter the total surcharge that you plan to levy in the year for which tariffs are being set on each service in the table below. Make sure that you have not indicated a surplus to be generated if you have already indicated that there will be a deficit in the table above. If you

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Expenditure	1.326.068.236	120.851.864	102.552.035	511.264.963	85.432.170	505.967.205
Enter surplus to be generated as % of expen	0	0	0	0	0	
Surplus generated	-	-	-	-	-	-

In order for the budget to be fully funded, surpluses generated must be sufficient to at least cover anticipated deficits. If this is not the case, the user must reduce the deficits anticipated or increase the surpluses to be generated. The net surplus below is the total surpluses less the total deficits. It must be positive. If it is negative, adjust the deficits to be accepted on services or the

Net surplus or deficit	74.092.996	Net surplus is positive. No further adjustment is required.
Net surplus or deficit as %	5.6%	

ALLOCATION OF SURPLUS

If you are generating surpluses on some services and deficits on others, you will need to make some decisions about how the surpluses should be allocated to cross-subsidise the deficits. This must be done in the table below. The model provides a default allocation that allocates the available surplus to service in proportion to the deficit generated on a service. The user can choose

	Total (R)	Water (R)	Sanitation (R)	Electricity (R)	Solid waste (R)	Other services (R)
Deficit generated	- 74.092.996	-	-	-	-	- 74.092.996
Surplus generated	-	-	-	-	-	-
Default allocation of surplus	74.092.996	-	-	-	-	- 74.092.996
Default % allocation of surplus		0%	0%	0%	0%	123%
Use default allocation?	Yes					
User defined allocation of	-					
User defined % allocation of surplus						