

2023 / 2024

Service Delivery and Budget Implementation Plan (SDBIP)



© Knysna Local Municipality

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Introduction

The Service Delivery and Budget Implementation Plan is an important monitoring tool for the executive mayor and council to monitor the in-year performance of the municipal manager and for the municipal manager to monitor the performance of directors and division heads in the municipality within the financial year in accordance with the Council approved Performance Management Framework. The Service Delivery and Budget Implementation Plan further ensures that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget and a quarterly basis report to council in the form of Section 52(d) reports, as required by the Local Government: Municipal Finance Management Act (Act 56 of 2003).

The Service Delivery and Budget Implementation Plan thus essentially manages in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The Service Delivery and Budget Implementation Plan indicates the responsibilities and outputs for each of the managers in the top management team, the inputs to be used, and the time deadlines for each output. The Service Delivery and Budget Implementation Plan, therefore, determines the performance agreements of the municipal manager and directors, including the outputs and deadlines for which they will be held responsible.

The Service Delivery and Budget Implementation Plan further provides all expenditure information (for capital projects and services) per municipal ward, so that each output can be broken down per ward, where this is possible, to support ward councillors in service delivery information. This enables the executive mayor and municipal manager to be proactive and take remedial steps in the event of poor performance.

Approval



Knysna

Municipality • Munisipaliteit • uMasipala

Approval of the 2023/2024 Service Delivery and Budget Implementation Plan

The Service Delivery and Budget Implementation Plan for the 2023/2024 financial year is hereby approved in terms of Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act (Act 56 of 2003)¹



Executive Mayor, Councillor Aubrey Tsengwa

13/06/2023

Date

¹ 53(1)(c)(ii) The mayor of a municipality must –

(c) take all reasonable steps to ensure –

(ii) that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget

Legal Reference

Section 1 of the Local Government: Municipal Finance Management Act (Act 56 of 2003) (MFMA) defines the Service Delivery and Budget Implementation Plan as “*a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate -*

- (a) *projections for each month of –*
 - (i) *revenue to be collected, by source; and*
 - (ii) *operational and capital expenditure, by vote;*
- (b) *service delivery targets and performance indicators for each quarter; and*
- (c) *any other matters that may be prescribed.”*

The purpose of the Service Delivery and Budget Implementation Plan is to support the municipality’s management to achieve service delivery targets as well as the spending of the capital budget within given timeframes.

Regulation 14 of the Municipal Budget and Reporting Regulations, April 2009 determines that -

- (2) when complying with section 68 of the MFMA, the municipal manager must submit the draft SDBIP to the executive mayor together with the annual budget to be considered by the executive mayor for tabling at a council meeting in terms of section 16(2) of the MFMA (i.e. at least 90 days before the start of the budget year); and
- (3) for effective planning and implementation of the annual budget, the draft SDBIP may form part of the budget documentation and be tabled at the council meeting if so recommended by the Budget Steering Committee.

Regulation 15(3) of the Municipal Budget and Reporting Regulations determines that, when submitting the annual budget to the National Treasury and the relevant provincial treasury in terms of section 22(b)(i) of the MFMA, the municipal manager must also submit to the National Treasury and the relevant provincial treasury, in both printed and electronic form, the draft SDBIP.

In terms of Section 69 of the MFMA the draft SDBIP must be submitted to the executive mayor within 14 days after the approval of an annual budget (in May annually) and in terms of Section 53 the final SDBIP must be approved by the executive mayor within 28 days after the approval of the annual budget

Section 69 of the MFMA determines that the draft SDBIP and performance agreements must be submitted to the Executive Mayor within 14 days after the approval of an annual budget.

THREE YEAR OPERATING BUDGET PER STRATEGIC OBJECTIVE

STRATEGIC OBJECTIVE	GOAL	Sum of 2023 Budget	Sum of 2024 Budget	Sum of 2025 Budget
To improve and maintain current basic service delivery through specific infrastructure development projects	Basic Service Delivery	99 903 699	114 724 217	134 486 652
To promote a safe and healthy environment through the protection of our natural resources	Municipal Transformation and Organisational Development	2 505 000	2 870 000	1 000 000
To create an enabling environment for social development and economic growth	Municipal Transformation and Organisational Development	7 979 910	1 080 000	
To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Good Governance and Public Participation			
To grow the revenue base of the municipality	Municipal Financial Viability and Transformation	200 000	830 000	
To structure and manage the municipal administration to ensure efficient service delivery	Municipal Transformation and Organisational Development	150 000	2 250 000	
Grand Total		110 738 609	121 754 217	135 486 652

THREE YEAR CAPITAL BUDGET PER DEPARTMENT				
Directorate and Department	Capital Project Item Description	Annual Budget 2023/2024	Indicative Budget 2024/2025	Indicative Budget 2025/2026
Total: Executive and Council		-	-	-
Director: Corporate ICT Programs & Equipment	Furniture and Office Equipment	-	50 000	-
	New airconditioners	-	100 000	-
	New Fencing 14 Church Street, 42 Old Toll Road, Milkwood Flats, Protea Flats, West View Court, 3 Clyde Street	-	800 000	-
	Replace abestos roofs - municipal offices - Clyde Street, Sedgefield, Khayaletu	-	500 000	-
		-	160 000	-
	Program Computer Equipment	100 000	65 000	-
	Computer Equipment	100 000	-	-
	Data Centre Upgrade	-	100 000	-
Total: Corporate Services		200 000	1 775 000	-
Director: Finance	Program Office Furniture	-	5 000	-
Total: Financial Services		-	5 000	-
	Office Furniture	-	500 000	-
	Rehabilitation of the Bongani river Phase 1 of implementation	5 000	-	1 000 000
	Tools and Equipment	-	-	-
Total: Planning and Development Services		5 000	500 000	1 000 000
Housing Administration	Knysna Vision (1393) UISP	-	2 400 000	7 920 000
Total: Integrated Human Settlement		-	2 400 000	7 920 000
Halls & Public Facilities	Upgr Brenton Hall - Underpinning	-	500 000	-
	Furniture & Equipment	-	140 000	-
	Install turn style system at taxi rank	-	350 000	-
Waste Management	Transport Assets	-	-	-
	New Front end Loader - Waste Facilities	1 400 000	-	-
	Replacing bin lifting Equipment	-	150 000	-
Sports & Equipment	Acquisition of Trailer	-	600 000	-

THREE YEAR CAPITAL BUDGET PER DEPARTMENT				
Directorate and Department	Capital Project Item Description	Annual Budget 2023/2024	Indicative Budget 2024/2025	Indicative Budget 2025/2026
	Small Plant & Equipment	-	240 000	-
	MIG: 285770 Upgrade Sportsfield PH2 (Bongani)	5 558 860	-	-
Fire & Safety Services	Establishment of fire stations - Rheenendal	1 000 000	1 000 000	-
	Establishment of fire stations - Khayaletu	1 000 000	-	-
	Replacement of fire engine CX 10515 & CX 43651	-	1 200 000	-
	Procurement of fire hose and pressure gauge meter kit	-	200 000	-
	Procurement of portable handheld radio's	-	70 000	-
	Breatherlizer Sets	-	50 000	-
	Motor Cycle Testing Equipment	-	150 000	-
Social Services	Library Upgrade and refurbishment	-	-	-
	Machinery and Equipment	-	400 000	-
	Baboon deterrent equipment	500 000	-	-
	Cemetery Fencing (Hunters Home & Karatara)	800 000	-	-
Total: Community Services		10 258 860	5 050 000	-
Electrification of Informal Areas / Electrical Infrastructure Upgrades & Electrification of Formal Housing	Asset replacements & refurbishments - Whole of Municipality	-	-	2 500 000
	Elec Nothern areas (INEP)	-	4 347 826	13 043 478
	Transport Assets	-	400 000	-
	MV Substations	400 000	-	-
	Street Lights	500 000	-	-
	SUB TOTAL	900 000	4 747 826	15 543 478
	Electrification of informal areas	1 500 000	900 000	00 000
	Electrification of Formal Housing	00	-	-
	Eastford 11KV Line to Concordia	-	400 000	-
	8 ton crane Truck 20 m-t (Sedg): Vehicle Replacement	-	2 700 000	-
	Salt River Control Plant Upgrade	-	200 000	-
	Electrification of informal areas - Ward 6	-	150 000	-
	Western Feeder 11kV line refurbishments	400 000	700 000	-

THREE YEAR CAPITAL BUDGET PER DEPARTMENT				
Directorate and Department	Capital Project Item Description	Annual Budget 2023/2024	Indicative Budget 2024/2025	Indicative Budget 2025/2026
	Groenvlei 11kv line replacement	400 000	900 000	-
	EMI -Smart metering project	-	500 000	-
	Phatom pass 11kV line Upgrade	1 500 000	-	-
	Drone	500 000	-	-
	Salt River switch gear Plant Upgrade	2 500 000	-	-
	SUB TOTAL	5 300 000	5 550 00	
	INEP) Households Electrification	38 047 000		
	Solar/UPS/Street and traffic Light	500 000	-	-
	RMU Transformer	1 000 000	-	-
	SUB TOTAL	1 500 000		
Total: Electrical Services		47 247 000	11 197 826	15 543 478
Roads & Storm Water	New machinery and equipment	150 000	-	-
	Upgrade Gravel Roads Ward 3	200 000	1 500 000	-
	Upgrade Gravel Roads Ward 4	200 000	1 500 000	-
	Upgrade Gravel Roads Ward 7	200 000	1 500 000	-
	Upgrade Gravel Roads Ward 8	200 000	-	-
	Resealing of Streets	2 500 000	3 000 000	3 000 000
	George Rex Drive	-	10 000 000	8 000 000
	Public Transport Facilities	13 043 478	13 043 478	8 696 522
	Road Safety Improvements	-	250 000	2 000 000
	Veh Repl - CX1741 (Digger Loader)	-	1 250 000	470 000
	Cola Beach	300 000	-	-
	Upgrade Howard Street Ward 9	2 000 000	-	-
	MIG : Upgrade of Gravel Roads - Ph2 (Northern Areas)	7 179 910	25 107 261	26 118 391
	MIG: Rehabilitation of Streets	10 763 959	-	-
	Replace and refubish dry bed filter media all WWTW	-	2 000 000	-
	Upgrade main sewer p/station and sewers	750 000	-	-

THREE YEAR CAPITAL BUDGET PER DEPARTMENT				
Directorate and Department	Capital Project Item Description	Annual Budget 2023/2024	Indicative Budget 2024/2025	Indicative Budget 2025/2026
	MIG 295640 Upgrading of Bulk Sewer Infrastructure Ph2A Sedgfield	633 880	-	-
	MCC Replacement	750 000	-	-
	Replacement of Pump, Valves and rails	750 000	1 000 000	-
	Brenton on Lake to Belvedere Sewer Link	250 000	-	-
	Knysna Windheuwel WWTW	250 000	-	10 000 000
	Roos Bolton - Sewer line	-	1 300 000	-
	Jett Machine	-	500 000	-
	Storm water minor improvements (All wards)	500 000	1 000 000	-
	Storm water minor improvements (All wards)	-	250 000	-
	Brenton Stormwater Project	250 000	1 500 000	4 000 000
	Retaining Wall Knysna Heights - Stormwater	-	1 000 000	2 000 000
	Knysna Dam Phasing	500 000	-	-
	Retaining Wall Knysna Heights	250 000	-	-
	Knysna WTW - refurbishment of building	150 000	-	-
	Buffalo Bay Upgrade WTW	250 000	1 000 000	-
Water Reticulation	Upgrade of pipeline from Khayaletu Pumpstation (Tyi-Tyi Street) to Dam-se Bos Water Reservoir	450 000	-	-
	Water Demand management devices	1 500 000	-	-
	Refurbish Fire Damaged Infrastructure	300 000	-	-
	Water services infrastructure Grant	2 956 522	29 075 652	30 638 261
	Re-align Karawater pipeline	800 000	-	-
	Pipeline from PG Bison to Akkerkloof 600m. 150 mm pipeline to Tsitsitsi Street. Class 12	300 000	-	-
	Old Place Pipe replacement - Melkhoud, Old Toll Road, Camdeboo, Sand piper	750 000	-	5 000 000
	Old Place Pipe replacement - Melkhoud, Old Toll Road, Camdeboo, Sand piper	1 500 000	-	-
	Buffalo bay replacement of pipeline(s)	750 000	750 000	-

THREE YEAR CAPITAL BUDGET PER DEPARTMENT				
Directorate and Department	Capital Project Item Description	Annual Budget 2023/2024	Indicative Budget 2024/2025	Indicative Budget 2025/2026
	Solar power plant installation	500 000	2 000 000	6 100 000
	Refurbishment of Infrastructure Services Office Facilities	-	800 000	-
	Bulk Water Supply - Karatara	400 000	1 500 000	5 000 000
	Upgrade Roads - Bigai Heights	300 000	-	-
	Standpipes	250 000	-	-
	Bulk Water Supply - Rheenendal	250 000	-	-
Total: Directorate Infrastructure Services		53 027 749	100 826 391	111 023 174
Grand Total: Capital Expenditure Budget		110 738 609	121 754 217	135 486 652

ANNEXURE 1

Monthly Projections of Revenue and Expenditure to be collected for each source

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue																
Exchange Revenue																
Service charges - Electricity		30 881	30 362	24 625	25 229	24 555	23 545	26 945	23 662	23 417	24 119	479	126 959	384 778	442 495	463 292
Service charges - Water		15 776	4 734	4 990	5 029	5 198	6 069	8 184	5 961	5 443	6 150	53	16 802	84 389	91 024	100 289
Service charges - Waste																
Water Management		11 419	1 244	1 544	1 505	1 551	1 738	1 781	1 717	1 613	1 760	23	4 969	30 864	32 377	33 898
Service charges - Waste																
Management		11 853	1 304	1 525	1 418	1 497	1 676	1 663	1 567	1 522	1 630	7	4 367	30 029	31 501	32 889
Sale of Goods and																
Rendering of Services		499	612	641	474	1 273	190	417	427	485	40	438	33 864	39 359	43 074	28 346
Agency services		281	120	460	712	141	289	131	602	543	215	121	418	4 033	4 230	4 429
Interest earned from																
Receivables		1 470	1 376	3 138	346	1 973	2 047	2 069	1 822	1 997	2 047	(2)	(3 531)	14 751	15 474	16 201
Interest earned from Current																
and Non-Current Assets		133	192	144	199	183	135	137	51	40	286	300	28	1 826	1 916	2 006
Rental from Fixed Assets		1 098	1 065	1 042	1 072	1 406	1 131	(2 962)	417	436	420	49	1 764	6 938	278	7 620
Licence and permits		2	4	3	4	2	1	4	5	6	5	5	3	45	48	50
Operational Revenue		443	151	116	71	146	314	(456)	83	53	267	26	4 809	6 023	6 318	6 615
Non-Exchange Revenue		0	0	0	0	0	0	0	0	0	0	0	0			
		292											(122			
Property rates		363	12 015	14 632	14 534	14 821	15 485	14 806	15 150	15 929	16 699	(11)	170)	304 254	319 162	334 163
Fines, penalties and forfeits		34	8	14 479	2 313	2 080	2 242	4 124	(10 232)	47 737	5 232	–	31 073	99 090	107 945	113 822
Licences or permits		133	113	114	115	122	75	121	125	138	94	94	501	1 743	1 828	1 914
Transfer and subsidies -																
Operational		44 562	1 514	1 197	1 412	2 489	38 166	077	1 325	32 809	1 448	13)	24 253	150 239	159 507	171 645
Interest		575	299	1 138	241	796	812	596	642	700	686	–	(753)	5 733	6 013	6 296
Gains on disposal of Assets			382	–	–	–	–	–	1 723	–	–	–	(1 605)	500	500	500
Total Revenue (excluding capital transfers and contributions)		411523	55 493	69789	54 673	8 232	93 914	58 637	45 046	132869	61 097	1 569	121 752	1 164 594	1 270 690	1 323 976

Description		Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R Thousand	Ref															
Expenditure		26253	26 260	26 244	26 253	40 238	26 651	26 358	26 292	26 244	26 244	26 249	2 272	305 558	326 253	335 651
Employee related costs																
Remuneration of councillors		857	857	857	857	857	857	857	857	857	857	857	658	10 082	10 576	11 073
Bulk purchases - electricity		199	29 573	31 822	16 632	16 959	16 498	16 601	16 348	14 944	16 700	15 809	101 219	293 304	332 300	348 915
Inventory consumed		1 449	4 969	5 085	554	4 862	2 835	4 869	2 942	5 036	6 045	401	12 007	54 053	56 466	59 367
Debt impairment		640	9 101	4 871	4 871	5 097	4 871	4 871	4 871	4 171	3 944	4 171	98 254	149 730	151 360	154 303
Depreciation and amortisation		4 093	4 093	4 093	4 093	4 093	4 093	4 093	4 093	4 093	4 093	4 093	4 093	49 119	51 526	53 947
Interest		306	687	441	–	–	11 194	746	348		416	–	17 711	31 848	35 409	39 073
Contracted services		6 333	11 117	15 995	10 868	21 290	7 792	13 623	9 118	19 804	12 896	5 621	50 949	185 406	194 866	190 836
Transfers and subsidies		8	8	14	1	45	(20)	–	56	5	9	146	1 185	1 457	1 316	1 333
Irrecoverable debts written off													1 784	1 784	1 871	1 959
Total Expenditure		40 137	86 665	89 421	67 129	93 441	74 770	72 018	64 925	75 153	71 203	57 347	290 132	1 082 342	1 161 942	1 196 458
Surplus/(Deficit)		371 386	(31 172)	(19 632)	(12 456)	(35 209)	19 144	(13 381)	(19 879)	57 715	(10 106)	(55 778)	(168 380)	82 252	108 748	127 518
Transfers and subsidies - capital (monetary allocations)		1 225	2 342	2 345	1 016	3 852	689	(570)	886	1 904	1 785	–	62 710	78 184	73 974	86 416
Surplus/(Deficit) after capital transfers & contributions		372 610	(28 830)	(17 287)	(11 439)	(31 358)	19 833	(13 951)	(18 994)	59 619	(8 321)	(55 778)	(105 670)	160 436	182 723	213 934
Surplus/(Deficit) after income tax		372 610	(28 830)	(17 287)	(11 439)	(31 358)	19 833	(13 951)	(18 994)	59 619	(8 321)	(55 778)	(105 670)	160 436	182 723	213 934
Surplus/(Deficit) attributable to municipality		372 610	(28 830)	(17 287)	(11 439)	(31 358)	19 833	(13 951)	(18 994)	59 619	(8 321)	(55 778)	(105 670)	160 436	182 723	213 934
Surplus/(Deficit) for the year	1	372 610	(28 830)	(17 287)	(11 439)	(31 358)	19 833	(13 951)	(18 994)	59 619	(8 321)	(55 778)	(105 670)	160 436	182 723	213 934

ANNEXURE 2

Monthly projections of expenditure (operating and capital) and revenue for each vote

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue - Functional																
Governance and administration		302 181	13 975	17 151	15 877	17 438	24 311	12 706	17 994	23 166	18 244	341	(119 433)			376 893
Executive and council		1 574	382	–	(49)	–	1 332	–	1 805	1 166	–	–	(929)	5 280	5 562	5 763
Finance and administration		300 607	13 593	17 151	15 926	17 438	22 979	12 706	16 190	22 000	18 244	341	(118 504)	338 673	355 240	371 130
Community and public safety		1 232	1 195	5 639	3 542	4 093	3 514	5 385	(8 992)	48 928	6 424	77	68 456	149 493	164 898	162 082
Community and social services		1 085	1 068	1 043	1 111	1 893	1 145	1 126	1 115	1 064	1 067	69	721	12 506	13 010	13 598
Sport and recreation		107	110	108	110	110	107	109	119	119	117	2	243	1 361	1 428	1 495
Public safety		36	14	14 484	2 319	2 087	2 259	4 147	(10 228)	47 742	5 237	6	33 790	101 891	110 883	116 898
Housing		3	3	4	3	3	3	3	2	3	3	–	33 703	33 735	39 576	30 090
Economic and environmental services		806	3 343	1 229	1 562	1 421	862	609	1 293	1 380	854	580	17 148	31 089	30 511	26 219
Planning and development		393	674	623	708	1 144	390	357	566	699	462	365	3 813	10 193	9 322	9 725
Road transport		414	2 669	606	854	277	473	252	727	681	392	215	13 336	20 896	21 189	16 494
Trading services		108 529	39 322	38 114	34 708	39 131	65 915	39 367	35 636	61 298	37 360	571	218 290	718 242	788 454	845 198
Energy sources		39 288	31 002	25 515	26 069	28 454	31 204	26 796	25 183	30 686	25 054	487	174 147	63 884	492 551	532 351
Water management		28 499	5 164	5 862	5 184	5 830	17 054	8 202	6 430	14 018	6 650	54	20 239	123 185	159 239	171 531
Waste water management		21 496	1 579	4 612	1 908	2 932	9 563	2 286	2 164	9 417	3 621	23	20 571	80 172	83 611	86 678
Waste management		19 246	1 577	2 125	1 548	1 914	8 095	2 083	1 860	7 177	2 036	7	3 333	51 001	53 053	54 637
Total Revenue - Functional		412 748	57 835	72 134	55 690	62 083	94 603	58 067	45 932	134 772	62 882	1 569	184 462	1 242 778	1 344 665	1 410 392

Monthly projections of expenditure (operating and capital) and revenue for each vote

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	Dec	January	Feb	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Expenditure - Functional																
<i>Governance and administration</i>		9 945	20 407	13 845	13 400	21 318	12 938	15 475	13 540	12 247	15 472	12 050	52 345		228 316	239 214
Executive and council		1 140	1 192	1 152	1 115	1 248	1 097	1 270	1 217	1 125	1 145	1 228	18 226	31 154	31 204	33 493
Finance and administration		8 603	18 952	12 359	12 021	19 603	11 639	13 926	11 989	10 746	13 924	10 388	32 672	176 823	191 862	200 224
Internal audit		202	263	333	264	467	202	279	334	376	403	434	1 447	5 005	5 250	5 497
<i>Community and public safety</i>		12 929	10 723	18 073	11 963	22 990	11 633	15 727	8 895	17 400	10 744	8 123	86 272	235 472	238 096	222 147
Community and social services		1 153	1 266	1 275	1 430	2 663	1 994	1 633	1 326	1 491	1 277	1 287	372	17 169	18 051	18 408
Sport and recreation		1 652	2 084	2 435	2 275	3 656	1 968	1 477	1 578	1 431	1 888	1 654	1 864	23 962	25 308	24 072
Public safety		3 922	6 370	6 432	6 458	8 313	6 575	6 432	5 004	7 149	7 033	3 899	78 428	146 014	140 846	140 381
Housing		6 202	1 003	7 931	1 800	8 358	1 096	6 184	986	7 328	545	1 282	5 609	48 327	53 892	39 286
<i>Economic and environmental services</i>		5 585	5 822	6 531	6 548	9 049	6 398	5 691	6 326	5 998	5 817	6 251	14 018	84 035	87 733	89 907
Planning and development		2 559	2 636	2 618	2 586	4 292	2 834	2 591	2 615	2 568	2 606	2 680	9 477	40 063	40 878	42 492
Road transport		2 497	2 631	3 260	3 415	4 043	3 004	2 540	3 155	2 879	2 656	3 000	5 747	38 827	41 423	42 222
Environmental protection		528	556	653	546	715	560	560	556	552	556	570	(1 206)	5 146	5 431	5 193
<i>Trading services</i>		13 403	59 156	6 184	38 741	50 453	45 982	40 354	40 760	42 508	43 765	33 024	158 981	623 309	685 951	726 920
Energy sources		2 809	36 615	39 217	21 986	23 860	23 996	22 866	24 974	22 561	24 012	20 391	126 405	389 692	37 394	458 545
Water management		4 403	9 338	6 440	5 734	9 781	11 126	7 332	6 472	7 570	9 259	5 579	14 990	98 024	106 513	116 872
Waste water management		2 791	8 437	6 297	7 032	10 393	6 800	5 551	4 754	8 180	6 567	3 979	18 896	89 675	94 531	89 245
Waste management		3 401	4 765	4 230	3 989	6 420	4 059	4 605	4 560	4 196	3 928	3 075	(1 310)	45 918	47 512	62 259
Total Expenditure - Functional		41 862	96 108	94 633	70 652	103 811	76 950	77 247	69 521	78 153	75 798	59 447	311 616	1 155 798	1 240 096	1 278 188
Surplus/(Deficit) before assoc.		370 886	(38 273)	(22 499)	4 962)	(41 728)	17 653	(19 180)	(23 589)	56 619	(12 915)	(57 877)	(127 155)	86 980	104 569	132 204
Surplus/(Deficit)	1	370 886	(38 273)	(22 499)	(14 962)	(41 728)	17 653	(19 180)	(23 589)	56 619	(12 915)	(57 877)	(127 155)	86 980	104 569	132 204

ANNEXURE 3A - Performance Indicators and Benchmarks

Description of financial indicator	Basis of calculation			2023/24 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<u>Borrowing Management</u>						
Credit Rating						
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0,027180647	0,026274739	0,061610272	0,061975634	0,064713973
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0,027166976	0,026189035	0,061171204	0,060507268	0,062499559
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0	0	0,629857165	0,451899644	0,463340717
<u>Safety of Capital</u>						
Gearing	Long Term Borrowing/ Funds & Reserves	0	0	0	0	0
<u>Liquidity</u>						
Current Ratio	Current assets/current liabilities	0,956185575	0,558892426	0,783121544	0,904224296	1,089483143
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0,956185575	0,558892426	0,783121544	0,904224296	1,089483143
Liquidity Ratio	Monetary Assets/Current Liabilities	0,346385723	0,360783251	0,352567024	0,447498448	0,599325336
<u>Revenue Management</u>						
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	1,104992767	1,448874059	1,368952085	1,379583261	1,340800938
<u>Creditors Management</u>						
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))					
		0	0	0	0	0
<u>Other Indicators</u>						
	Total Volume Losses (kW) technical					
	Total Volume Losses (kW) non technical					
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)					
	% Volume (units purchased and generated less units sold)/units purchased and generated					
	Bulk Purchase					
Water Volumes :System input	Water treatment works					
	Natural sources					
	Total Volume Losses (kℓ)					
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)					
	% Volume (units purchased and generated less units sold)/units purchased and generated					
Employee costs	Employee costs/(Total Revenue - capital revenue)	0,282330077	0,267149306	0,262373074	0,256752869	0,253517744
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0,22549355	0,205538866	0,201132466	0,194774683	0,191196861
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0,051631559	0,052712098	0,063769695	0,061309083	0,059530438
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0,068295336	0,066422841	0,069524072	0,068415376	0,070258608
<u>IDP regulation financial viability indicators</u>						
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	0	0	26,8456738	27,82504436	28,99232424
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0,161355205	0,109121063	0,208975586	0,19520826	0,199273706
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	1,484497567	-11,03963783	0,36957089	0,260574564	0,27595476

ANNEXURE 3B

Generic KPIs and targets for Municipal Manager and Directors

Municipal Manager

GENERAL INDICATORS IN TERMS OF THE MUNICIPAL PLANNING AND PERFORMANCE MANAGEMENT REGULATIONS, 2001

Performance Objective	Performance Indicator	Target
Liaison with business roll-players	Annual Event with all business	Yes (Before end-June)
Sound Management	Number of monthly management meetings held	At least 10 per annum
Legally compliant procurement	Number of appeals against the municipality regarding the awarding of tenders that were upheld	0 Maximum
Performance and financial reporting	Number of monthly performance and financial assessments done	Quarter 1 – 3 per quarter Quarter 2 – 2 per quarter Quarter 3 – 3 per quarter Quarter 4 – 3 per quarter
Annual report compilation and approval	Annual Report as required by MFMA (121) tabled	Yes by end-January
	Annual Report as required by MFMA (121) approved	Yes by end-March
Council decision implementation	% of due council decisions initiated	100%
Functional macro-structure maintained	Annual review of the macro-structure completed	Before end-June
LED Management	% of the LED funds actually spent	90%
MFMA Section 131(1): Ensure that any issues raised by the Auditor-General in an audit report are addressed	% of issues raised by the Auditor-General in an audit report addressed	100%
Training needs of staff	Training needs of staff identified and provided to HR at meetings held with all departments during November annually	Annually by Nov
Indicator in the regulations	Performance Indicator	Target
Reg 10(d): The number of jobs created through municipality's LED initiatives including capital projects	Number of jobs created through Municipality's capital projects (contracts > R200 000)	150 for the year
Reg 10(c): Percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	% of capital budget spent	Between 90% and 105%

SPECIFIC DIRECTORS

Over and above the performance objectives, KPI's and targets in the preceding table, the under mentioned are only applicable to the specific directors as indicated:

Director Financial Services

Performance Objective	Key Performance Indicator	Target
Ensure that accurate revenue estimates are prepared in relation to realistically anticipated revenue streams	Projected tariff increases determined for the budget of the new financial year annually by end of February	Yes (Annually by end-February)

GENERAL INDICATORS IN TERMS OF THE MUNICIPAL PLANNING AND PERFORMANCE MANAGEMENT REGULATIONS, 2001

Indicator in the regulations	Key Performance Indicators	Target
Reg 10(b): Percentage of households earning less than R1100 per month with access to free basic services	% of indigent households with access to free basic services <i>Indigent households = qualifying households earning equal or less than R4 515 pm or as per the CFO's discretionary powers)</i>	9.15%
Reg 10(g): Financial viability as expressed by the following ratios:		
i) Debt coverage (<i>Total operating revenue received - operating grants</i>) ÷ <i>debt service payments (i.e. interest + redemption) due within fin year</i>	% debt coverage	Norm = 45%
ii) Outstanding service debtors to revenue <i>Total outstanding service debtors ÷ annual revenue actually received for services</i>	% outstanding service debtors to revenue	Norm = 20%
(iii) Cost coverage (<i>All available cash at a particular time + investments</i>) ÷ <i>monthly fixed operating expenditure</i>	Cost coverage	Norm = 1-3 months

Director Corporate Services

Performance Objective	Key Performance Indicator	Target
Promote employment equity through continuous planning	Review of employment equity plan as a result of any major event or restructuring that occurred during the financial year	Yes (by end of June)

GENERAL INDICATORS IN TERMS OF THE MUNICIPAL PLANNING AND PERFORMANCE MANAGEMENT REGULATIONS, 2001

Indicator in the regulations	Key Performance Indicators	Target
Reg 10(e): Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan;	% of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan	100% annually by end of June
Reg 10(f): Percentage of a municipality's budget actually spent on implementing its workplace skills plan	% of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative)	At least 90%

Director Infrastructure Services

Performance Objective	Key Performance Indicator	Target
Improved water sustainability	% total water losses	Maintain the annual average below 17%

GENERAL INDICATORS IN TERMS OF THE MUNICIPAL PLANNING AND PERFORMANCE MANAGEMENT REGULATIONS, 2001

Indicator in the regulations	Key Performance Indicators	Target
Reg 10(a): Percentage of households with access to basic level of water, sanitation, electricity and solid waste removal	Percentage of formal residential properties with piped water connections	90% - 100%
	Percentage of formal residential properties with access to sewerage services	90% – 100%

GENERAL INDICATORS IN TERMS OF THE MUNICIPAL PLANNING AND PERFORMANCE MANAGEMENT REGULATIONS, 2001 cont...

Indicator in the regulations	Key Performance Indicators	Target
Reg 10(a): Percentage of households with access to basic level of water, sanitation, electricity and solid waste removal	Percentage of formal residential properties that has access to electricity (excluding Eskom areas)	90% – 100%
	Percentage of formal residential properties receiving refuse removal service at least once a week	90% – 100%

Director Community Services

Performance Objective	Key Performance Indicator	Target
Effective monitoring of informal settlements	Report to Portfolio Committee on any new informal dwellings / structures erected	Yes – Monthly

ANNEXURE 4

DCoG MFMA Circular No 88 indicators applicable to local municipalities for 2023/24 (pilot)

OUTPUT INDICATORS FOR QUARTERLY REPORTING

1. Number of dwellings provided with connections to mains electricity supply by the municipality
2. Percentage of unplanned outages that are restored to supply within industry standard timeframes
3. Percentage of planned maintenance performed
4. TR6.12 Percentage of surfaced municipal road lanes which has been resurfaced and resealed
5. KMs of new municipal road network
6. Percentage of reported pothole complaints resolved within standard municipal response time
7. Number of new sewer connections meeting minimum standards
8. Number of new water connections meeting minimum standards
9. Percentage of callouts responded to within 24 hours (sanitation/wastewater)
10. Percentage of callouts responded to within 24 hours (water)
11. Staff vacancy rate
12. Percentage of vacant posts filled within 3 months
13. Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)
14. Percentage of wards that have held at least one councillor-convened community meeting
15. Percentage of official complaints responded to through the municipal complaint management system
16. Number of active suspensions longer than three months
17. Quarterly salary bill of suspended officials
18. Number of work opportunities created through Public Employment Programmes (incl. EPWP, CWP and other related employment programmes)
19. Percentage of the municipality's operating budget spent on indigent relief for free basic services
20. Percentage compliance with the required attendance time for structural firefighting incidents
21. Percentage of total municipal operating expenditure spent on contracted services physically residing within the municipal area
22. Average time taken to finalise business license applications
23. Average number of days from the point of advertising to the letter of award per 80/20 procurement process
24. Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission
25. Total Capital Expenditure as a percentage of Total Capital Budget
26. Total Operating Expenditure as a percentage of Total Operating Expenditure Budget
- 27. Total Operating Revenue as a percentage of Total Operating Revenue Budget**

QUARTERLY COMPLIANCE INDICATORS

1. Number of signed performance agreements by the MM and section 56 managersNumber of Mayoral Executive meetings held
2. Number of Council portfolio committee meetings held
3. Number of MPAC meetings held
4. Number of formal (minuted) meetings between the Mayor, Speaker and MM were held to deal with municipal matters
5. Number of formal (minuted) meetings - to which all senior managers were invited- held
6. Number of councillors completed training
7. Number of municipal officials completed training
8. Number of work stoppages occurring
9. Number of litigation cases instituted by the municipality
10. Number of litigation cases instituted against the municipality
11. Number of forensic investigations instituted
12. Number of forensic investigations conducted
13. Number of days of sick leave taken by employees
14. Number of permanent employees employed
15. Number of temporary employees employed
16. Number of approved demonstrations in the municipal area
17. Number of recognised traditional and Khoi-San leaders in attendance (sum of) at all council meetings
18. Number of permanent environmental health practitioners employed by the municipality
19. Number of Council meetings held
20. Number of disciplinary cases for misconduct relating to fraud and corruption
21. Number of council meetings disrupted
22. Number of protests reported
23. R-value of all tenders awarded
24. Number of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations
25. R-value of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations
26. Number of approved applications for rezoning a property for commercial purposes
27. Number of business licenses approved
28. Number of positions filled with regard to municipal infrastructure
29. Number of tenders over R200 000 awarded
30. Number of months the Municipal Managers' position has been filled (not Acting)
31. Number of months the Chief Financial Officers' position has been filled (not Acting)
32. Number of vacant posts of senior managers
33. Number of filled posts in the treasury and budget office
34. Number of filled posts in the development and planning department
35. Number of registered engineers employed in approved posts
36. Number of engineers employed in approved posts

37. Number of disciplinary cases in the municipality
38. Number of finalised disciplinary cases
39. Number of waste management posts filled
40. Number of electricians employed in approved posts
41. Number of filled water and wastewater management posts
42. Number of customers provided with an alternative energy supply (e.g. LPG or paraffin or biogel according to supply level standards)
43. Number of registered electricity consumers with a mini grid-based system in the municipal service area
44. Total non-technical electricity losses in MWh (estimate)
45. Number of municipal buildings that consume renewable energy
46. Total number of chemical toilets in operation
47. Total volume of water delivered by water trucks
48. Number of paid full-time firefighters employed by the municipality
49. Number of part-time and firefighter reservists in the service of the municipality
50. Number of 'displaced persons' to whom the municipality delivered assistance
51. Number of procurement processes where disputes were raised
52. Number of structural fires occurring in informal settlements
53. Number of dwellings in informal settlements affected by structural fires (estimate)
54. Number of SMMEs and informal businesses benefitting from municipal digitisation support programmes rolled out directly or in partnership with
55. other stakeholders
56. BBEE Procurement Spend on Empowering Suppliers that are at least 51% black owned based
57. B-BBEE Procurement Spend on Empowering Suppliers that are at least 30% black women owned
58. B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement
59. Number of households in the municipal area registered as indigent
60. Number of meetings of the Mayoral Committee postponed due to lack of quorum
61. Number of agenda items deferred to the next council meeting
62. Number of awards made in terms of SCM Reg 32
63. Number of requests approved for deviation from approved procurement plan

COMPLIANCE QUESTIONS

1. Does the municipality have an approved Performance Management Framework?
2. Has the IDP been adopted by Council by the target date?
3. Does the municipality have an approved LED Strategy?
4. What are the main causes of work stoppage in the past quarter by type of stoppage?
5. How many public meetings were held in the last quarter at which the Mayor or members of the Mayoral/Executive committee provided a report back to the public?
6. When was the last scientifically representative community feedback survey undertaken in the municipality?
7. What are the biggest causes of complaints or dissatisfaction from the community feedback survey? Indicate the top four issues in order of priority.
8. Please list the locality, date and cause of each incident of protest within the municipal area during the reporting period

9. Does the municipality have an Internal Audit Unit?
10. Is there a dedicated position responsible for internal audits?
11. Is the internal audit position filled or vacant?
12. Has an Audit Committee been established? If so, is it functional?
13. Has the internal audit plan been approved by the Audit Committee?
14. Has an Internal Audit Charter and Audit Committee charter been approved and adopted?
15. Does the internal audit plan set monthly targets?
16. How many monthly targets in the internal audit plan were not achieved?
17. Does the Municipality have a dedicated SMME support unit or facility in place either directly or in partnership with a relevant role-player?
18. What economic incentive policies adopted by Council does the municipality have by date of adoption?
19. Is the municipal supplier database aligned with the Central Supplier Database?
20. What is the number of steps a business must comply with when applying for a construction permit before final document is received?
21. Please list the name of the structure and date of every meeting of an official IGR structure that the municipality participated in this quarter.
22. Where is the organisational responsibility for the IGR support function located within the municipality (inclusive of the reporting line)?
23. Is the MPAC functional? List the reasons why if the answer is not 'Yes'.
24. Has a report by the Executive Committee on all decisions it has taken been submitted to Council this financial year?

OUTPUT INDICATORS FOR ANNUAL REPORTING

1. Percentage of known informal settlements receiving basic refuse removal services
2. Percentage of biodiversity priority area within the municipality
3. Percentage of unsurfaced road graded
4. Percentage of total water connections metered
5. Percentage of councillors who have declared their financial interests
6. Cash backed reserves reconciliation at year end
7. Current ratio (current assets/current liabilities)
8. Irregular, Fruitless and Wasteful, Unauthorised Expenditure as a percentage of Total Operating Expenditure
9. Percentage of total capital expenditure funded from capital conditional grants
10. Percentage of total capital expenditure on renewal/upgrading of existing assets
11. Renewal/Upgrading of Existing Assets as a percentage of Depreciation/Asset impairment
12. Repairs and Maintenance as a percentage of property, plant, equipment and investment property
13. Net Surplus /Deficit Margin for Electricity
14. Net Surplus /Deficit Margin for Water
15. Net Surplus /Deficit Margin for Wastewater
16. Net Surplus /Deficit Margin for Refuse

OUTCOME INDICATORS FOR ANNUAL REPORTING

1. Percentage total electricity losses
2. Recreational water quality (coastal)
3. Recreational water quality (inland)
4. Percentage utilisation rate of community halls
5. Average number of library visits per library
6. Percentage of municipal cemetery plots available
7. Number of potholes reported per 10kms of municipal road network
8. Frequency of sewer blockages per 100 KMs of pipeline
9. Frequency of water mains failures per 100 KMs of pipeline
10. Frequency of unplanned water service interruptions
11. Percentage of drinking water samples complying to SANS241
12. Percentage of wastewater samples compliant to water use license conditions
13. Percentage of non-revenue water
14. Total water losses
15. Percentage of water reused
16. Percentage of municipal skills development levy recovered
17. Top management stability
18. Percentage of ward committees that are functional (meet four times a year, are quorate, and have an action plan)
19. Attendance rate of municipal council meetings by participating leaders (recognised traditional and/or Khoi-San leaders)
20. Percentage of councillors attending council meetings
21. Percentage of expenditure against total budget
22. Percentage of total operating revenue to finance total debt (Total Debt (Borrowing) / Total operating revenue)
23. Percentage change in cash backed reserves reconciliation
24. Percentage change in cash and cash equivalent (short term)
25. Percentage change of unauthorised, irregular, fruitless and wasteful expenditure
26. Percentage of total operating expenditure on remuneration
27. Percentage of total operating expenditure on contracted services
28. Percentage change of own funding (Internally generated funds + Borrowings) to fund capital expenditure
29. Percentage change of renewal/upgrading of existing Assets
30. Percentage change of repairs and maintenance of existing infrastructure
31. Percentage change in Gross Consumer Debtors' (Current and Non-current)
32. Percentage of Revenue Growth excluding capital grants
33. Percentage of net operating surplus margin

ANNUAL COMPLIANCE INDICATORS

1. Number of recognised traditional leaders within your municipal boundary
2. Number of approved environmental health practitioner posts in the municipality
3. Number of approved posts in the municipality with regard to municipal infrastructure
4. Number of approved posts in the treasury and budget office
5. Number of approved posts in the development and planning department
6. Number of approved engineer posts in the municipality
7. Number of approved waste management posts in the municipality
8. Number of approved electrician posts in the municipality
9. Number of approved water and wastewater management posts in the municipality
10. Number of maintained sports fields and facilities
11. Square meters of maintained public outdoor recreation space
12. Number of municipality-owned community halls
13. Total number of sewer connections
14. Total number of Ventilation Improved Pit Toilets (VIPs)
15. Number of residential properties in the billing system
16. Number of non-residential properties in the billing system
17. Number of properties in the valuation roll

2023/2024

**Service Delivery and Budget Implementation Plan
(SDBIP)**

NOTE: The municipal scorecard table refers - All strikethrough segments are to be amended, the segments marked in bold are the replacements.

SFA#	Strategic Focus Area / National Key Performance Area	Count	SO#	Strategic Objective	Count	PR#	Priority	Count
SFA1	Basic Service Delivery	14	SO1	To improve and maintain current basic service delivery through specific infrastructural development projects	14	PR01	Sanitation	4
						PR02	Electricity	2
						PR03	Streets and Storm Water Management	1
						PR04	Water Supply	3
						PR05	Integrated Human Settlements	4
		SO2	To promote a safe and healthy environment through the protection of our natural resources	0	PR06	Environmental Conservation	4	
					PR07	Disaster management	1	
SFA2	Local Economic Development	2	SO3	To create an enabling environment for social development and economic growth	2	PR08	Decent employment opportunities and job creation	2
						PR09	Rural development	0
						PR10	Youth development	0
						PR11	Care for the elderly	0
						PR12	Opportunities for women and people living with disability	0
						PR13	HIV/Aids awareness	0
SFA3	Municipal Financial Viability and Transformation	12	SO4	To grow the revenue base of the municipality	12	PR14	Sound Financial Planning	12
SFA4	Municipal Transformation and Organisational Development	2	SO5	To structure and manage the municipal administration to ensure efficient service delivery	2	PR15	Institutional capacity building	2
SFA5	Good Governance and Public Participation	31	SO6	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	31	PR16	Ward committees System	0
						PR17	Communication	1
						PR18	Responsive and accountable system of Local Government	25
Totals		61			61			61

Draft Top Level SDBIP/Institutional Scorecard Performance Indicators 2023/2024

REFERENCE NUMBER	DEPARTMENT	STRATEGIC OBJECTIVE	MUNICIPAL PLANNED DELIVERY		WARD	TYPE	NATIONAL KPA	BASELINE	PLANNED TARGETS FOR 2023/2024 SDBIP PER QUARTER				ANNUAL TARGET
			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL1	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit to the Executive Mayor the draft 2023/2024 SDBIP for consideration by no later than 14 days after the approval of the annual budget in terms of the Local Government: Municipal Finance Management Act, No. 56 of 2003	One Draft Service Delivery and Budget Implementation Plan (SDBIP) submitted to the Executive Mayor	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1
TL2	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Conclude signed performance agreements in terms of Section 57 of the Local Government: Municipal Systems Act, No. 32 of 2000 for the Municipal Manager and Managers directly accountable to the Municipal Manager	One-hundred percent of signed performance agreements concluded within the legislative deadline	ALL	#	Good Governance and Public Participation	7	100%	-	-	-	100%

REFERENCE NUMBER	DEPARTMENT	STRATEGIC OBJECTIVE	MUNICIPAL PLANNED DELIVERY		WARD	TYPE	NATIONAL KPA	BASELINE	PLANNED TARGETS FOR 2023/2024 SDBIP PER QUARTER				ANNUAL TARGET
			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL3	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Conduct formal performance evaluations of the Municipal Manager and Managers directly accountable to the Municipal Manager in line with the signed performance agreements	One-hundred percent of performance evaluations concluded for the financial year	ALL	#	Good Governance and Public Participation	12	100%	-	100%	-	100%
TL4	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Risk-Based Audit Plan submitted to the Audit Committee for approval by end-June of the financial year	One Risk-Based Audit Plan submitted to the Audit Committee by end-June	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1
TL5	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Bi-annually submit performance management-related reports to the Audit Committee	Two performance management-related reports submitted to the Audit Committee	ALL	#	Good Governance and Public Participation	2	1	-	1	-	2

REFERENCE NUMBER	DEPARTMENT	STRATEGIC OBJECTIVE	MUNICIPAL PLANNED DELIVERY		WARD	TYPE	NATIONAL KPA	BASELINE	PLANNED TARGETS FOR 2023/2024 SDBIP PER QUARTER				ANNUAL TARGET
			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL6	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit the Integrated Development Plan and Budget Time Schedule to Council for consideration by end-August	One Integrated Development Plan and Budget Time Schedule submitted to Council	ALL	#	Good Governance and Public Participation	1	1	-	-	-	1
TL7	Municipal Manager	To grow the revenue base of the municipality	Capital conditional grant spending measured by the percentage (%) spent	95% of the capital conditional grant spent by end-June	ALL	%	Municipal Financial Viability and Management	100%	20%	40%	70%	95%	95%
TL8	Municipal Manager	To grow the revenue base of the municipality	Operational conditional grant spending measured by the percentage (%) spent	95% of the operational conditional grant spent by end-June	ALL	%	Municipal Financial Viability and Management	100%	15%	30%	60%	95%	95%

REFERENCE NUMBER	DEPARTMENT	STRATEGIC OBJECTIVE	MUNICIPAL PLANNED DELIVERY		WARD	TYPE	NATIONAL KPA	BASELINE	PLANNED TARGETS FOR 2023/2024 SDBIP PER QUARTER				ANNUAL TARGET
			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL9	Municipal Manager	To grow the revenue base of the municipality	Average % implementation completion of Capital project capital projects.	New KPI	ALL	%	Municipal Financial Viability and Management	100%	25%	27%	25%	23%	100%
TL10	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Review and submit the Risk Register to the Risk Management Committee by February of the financial year	One Reviewed Risk Registers submitted to the Risk Management Committee	ALL	#	Good Governance and Public Participation	1	-	-	1	-	1
TL11	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submission of Quarterly Audit Committee Reports to Council	Four Audit Committee Reports submitted to Council for the financial year	ALL	#	Good Governance and Public Participation	New Key Performance Indicator	1	1	1	1	4

REFERENCE NUMBER	DEPARTMENT	STRATEGIC OBJECTIVE	MUNICIPAL PLANNED DELIVERY		WARD	TYPE	NATIONAL KPA	BASELINE	PLANNED TARGETS FOR 2023/2024 SDBIP PER QUARTER				ANNUAL TARGET
			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL12	Municipal Manager	To grow the revenue base of the municipality	% Capital expenditure of budget spent in line with budget and time	95% - 105% of the municipal capital budget spent by end-June	ALL	%	Municipal Financial Viability and Management	95%	-	-	-	95% - 105%	Between 95% and 105%
TL13	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit the Reviewed Integrated Development Plan (IDP) to Council for consideration by end-May	One Reviewed Integrated Development Plan submitted to Council by end-May	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1
TL14	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Develop and submit the 2022/2023 Annual Performance Report (APR) to the Auditor-General of South Africa (AGSA) by end-August	One Annual Performance Report submitted to the Auditor-General by end-August	ALL	#	Good Governance and Public Participation	1	1	-	-	-	1
TL15	Municipal Manager	To grow the revenue base of the municipality	% of operating budget expenditure in line with budget and time frames	% of operating budget spent	ALL	%	Municipal Financial Viability and Management					Between 95% and 100%	Between 95 and 100%

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL16	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Council decision implementation of due council decisions initiated	% of Council decisions implemented								100%	100%
TL17	Corporate Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Number of Monthly Management meetings held	One Management Meeting per Month	ALL	#	Municipal Transformation and Organisational Development	New KPI	3	3	3	3	12
TL18	Corporate Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit a report to Council on the availability of land and services for commercial and industrial premises by end-June	One report submitted to Council by end-June	ALL	#	Good Governance and Public Participation	New Key Performance Indicator	-	-	-	1	1
TL19	Corporate Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Number of Ordinary Council Meetings scheduled	Four Ordinary Council meetings scheduled for the financial year	ALL	#	Good Governance and Public Participation	12	1	1	1	1	4

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL20	Corporate Services	To structure and manage the municipal administration to ensure efficient service delivery	Submit the Employment Equity Report to Council on the number of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan as at end-June	One Employment Equity Report submitted to Council by end-June	ALL	#	Municipal Transformation and Organisational Development	1	-	-	-	1	1
TL21	Corporate Services	To grow the revenue base of the municipality	The percentage of a municipality's operating budget actually spent on implementing its workplace skills plan by 30 June 2023 {(Actual total training expenditure divided by total training (budget) x100}	90% of the municipal operating budget spent by end-June	ALL	%	Municipal Financial Viability and Management	90%	20%	40%	60%	90%	90%
TL22	Corporate Services	To structure and manage the municipal administration to ensure efficient service delivery	Submit the Workplace Skills Plan to the Local Government Sector Education and Training Authority (LGSETA) by end-April	One Workplace Skills Plan submitted to the Local Government Sector Education and Training Authority (LGSETA) by end-April	ALL	#	Municipal Transformation and Organisational Development	1	-	-	-	1	1

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL23	Corporate Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Finalisation of the Municipal Organogram (funded positions) by end-September	One finalised municipal organogram submitted to Council by end-May	ALL	#	Good Governance and Public Participation	New Key Performance Indicator	1	-	-	-	1
TL24	ALL DEPARTMENTS	To grow the revenue base of the municipality	% of Capital expenditure in line with budget and time	Between 95% and 105% capital budget spent	ALL	%	Municipal Financial Viability and Management		-	-	-	95%-100%	95%-100%
TL25	ALL DEPARTMENTS	To grow the revenue base of the municipality	Average % completion of capital projects implementation	Average % completion of capital projects	ALL	%	Municipal Financial Viability and Management		-	-	-	95%-100%	95%-100%
TL26	ALL DEPARTMENTS	To grow the revenue base of the municipality	% of Operating expenditure in line with budget and time frames	% of operating budget spent	ALL	%	Municipal Financial Viability and Management		-	-	-	95%-100%	95%-100%

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL27	ALL DEPARTMENTS	To structure and manage the municipal administration to ensure efficient service delivery	Workforce training roll-out	% of planned training sessions according to the Workplace Skills Plan realised	ALL	%	Municipal Transformation and Organisational Development		100%	100%	100%	100%	100%
TL28	ALL DEPARTMENTS	To structure and manage the municipal administration to ensure efficient service delivery	Council decision implementation of due council decisions initiated	% of Council decisions implemented	ALL	%	Municipal Transformation and Organisational Development	New KPI	100%	100%	100%	100%	100%
TL29	ALL DEPARTMENTS	To structure and manage the municipal administration to ensure efficient service delivery	Monthly Performance assessment and financial assessments and reconciliation of departmental records of expenditure with finance records done	Number of performance assessments done	ALL	#	Municipal Transformation and Organisational Development	New KPI	3	3	3	3	12
TL30	ALL DEPARTMENTS	To structure and manage the municipal administration to ensure efficient service delivery	Annual report inputs provided by departments	Departmental input to the annual report submitted by due date	ALL	#	Municipal Transformation and Organisational Development	New KPI	-	-	-	1	1

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL31	ALL DEPARTMENTS	To structure and manage the municipal administration to ensure efficient service delivery	Equal employment opportunity management	% of employment opportunities applied for appropriate equity appointments	ALL	%	Municipal Transformation and Organisational Development	New KPI	25%	50%	75%	100%	100%
TL32	ALL DEPARTMENTS	To structure and manage the municipal administration to ensure efficient service delivery	Procurement in line with legal process	% compliance with SCM policy with the exception of approved deviations	ALL	%	Good Governance and Public Participation	New KPI	-	-	-	100%	100%
TL33	ALL DEPARTMENTS	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Audit issues resolved	% of Auditor General's findings implemented within agreed time frame	ALL	%	Good Governance and Public Participation	New KPI	-	-	-	100%	100%
TL34	ALL DEPARTMENTS	To structure and manage the municipal administration to ensure efficient service delivery	Risk identification and control implementation	% of Risk Action Plans implemented in accordance with the agreed time frame	ALL	%	Good Governance and Public Participation	New KPI	-	-	-	100%	100%

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL35	ALL DEPARTMENTS	To structure and manage the municipal administration to ensure efficient service delivery	Report to the Municipal Manager on implementation of the LGMIM Implementation Plan	# of LGMIM Implementation Reports submitted to the Municipal Manager	ALL	#	Municipal Transformation and Organisational Development	New KPI	3	3	3	3	12
TL36	ALL DEPARTMENTS	To structure and manage the municipal administration to ensure efficient service delivery	Develop and submit Departmental Plan for the Financial Year	# of Departmental Plans developed by end of Quarter 1			Municipal Transformation and Organisational Development		1	-	-	-	1
TL37	Financial Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit the Section 52(d) Report to Council following the end of each quarter as prescribed in the Local Government: Municipal Finance Management Act, No. 56 of 2003	Four Section 52(d) Reports submitted to Council by end-June	ALL	#	Good Governance and Public Participation	4	1	1	1	1	4

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL38	Financial Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit the Annual Budget to Council for consideration by end-May as prescribed in the Local Government: Municipal Finance Management Act, No. 56 of 2003	One Annual Budget submitted to Council within the legislative deadline	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1
TL39	Financial Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit the Adjustment Budget to Council for consideration by end-February as prescribed in the Local Government: Municipal Finance Management Act, No. 56 of 2003	One Adjustment Budgets submitted to Council within the legislative deadline	ALL	#	Good Governance and Public Participation	1	-	-	1	-	1
TL40	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Number of residential properties with access to Water services and are on the financial system as at end June	Number of residential properties with access to Water services as registered on the financial system as at end June	ALL	#	Basic Service Delivery	15,801	15,081	15,801	15,801	15,801	15,801

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL41	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Number of residential properties with access to electricity and are on the financial system (Promun and Ontec) as at end June of the financial year	Number of residential properties with access to electricity services registered on the financial system (Promun and Ontec) as at end June of the financial year	ALL	#	Basic Service Delivery	21,348	21,348	21,348	21,348	21,348	21,348
TL42	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at end-June of the financial year	Number of residential properties which are billed for sewerage as at 30 end-June of the financial year	ALL	#	Basic Service Delivery	13,172	13,172	13,172	13,172	13,172	13,172

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL43	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Number of formal residential properties for which refuse is removed once per week and billed for the service as at end-June of the financial year	Number of residential properties which are billed for refuse removal as at end-June of the financial year	ALL	#	Basic Service Delivery	16,227	16,227	16,227	16,227	16,227	16,227
TL44	Financial Services	To grow the revenue base of the municipality	Financial viability measured in terms of the outstanding service debtors (NKPI Proxy - MSA, Reg. S10(g)(ii))	Service debtors to revenue ratio – (Total outstanding service debtors / revenue received for services) measured by end-June of the financial year	ALL	%	Municipal Financial Viability and Transformation	55.6	-	-	-	50%	50%

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL45	Financial Services	To grow the revenue base of the municipality	Financial viability measured in terms of the available cash to cover fixed operating expenditure (NKPI Proxy - MSA, Reg. S10(g)(iii))	Cost coverage as at 30 June annually [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for bad debts, Impairment and Loss on disposal of assets)	ALL	#	Financial Viability and Management	1.1 month	-	-	-	1.3 month	1.3 month
TL46	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide free basic water to indigent households	Number of indigent households receiving free basic water as at end-June of the financial year	ALL	#	Basic Service Delivery	1,690	1,690	1,690	1,690	1,690	1,690

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL47	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide free basic electricity to indigent account holders connected to the municipal electrical infrastructure network	Number of indigent households receiving free basic electricity as at end-June of the financial year	ALL	#	Basic Service Delivery	1,425	1,425	1,425	1,425	1,425	1,425
TL48	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide free basic sanitation to indigent account holders connected to the municipal sanitation infrastructure network	Number of indigent households receiving free basic sanitation as at end-June of the financial year	ALL	#	Basic Service Delivery	1,690	1,690	1,690	1,690	1,690	1,690
TL49	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide free basic refuse removal to indigent households	Number of indigent households receiving free basic refuse removal as at end-June of the financial year	ALL	#	Financial Viability and Management	1,690	1,690	1,690	1,690	1,690	1,690

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL50	Financial Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submission of Fixed Asset Register (FAR) in compliance with applicable Generally Recognised Accounting Practice (GRAP) Standards to the Auditor-General by end-August	One Fixed Asset Register submitted to the Auditor-General by end-August	ALL	#	Good Governance and Public Participation	1	1	-	-	-	1
TL51	Financial Services	To grow the revenue base of the municipality	Financial viability measured in terms of the Municipality's ability to meet its service debt obligations (NKPI Proxy - MSA, Reg. S10(g)(i))	Debt coverage ratio ((Total operating revenue – conditional operating grants received) / (Debt service payments due within the year)) measured by end-June of the financial year	ALL	#	Financial Viability and Management	15.7	-	-	-	15	15

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL52	Financial Services	To grow the revenue base of the municipality	Sound financial management by maintaining an acceptable Liquidity Ratio	Liquidity: Current Ratio, Calculated as (Current Assets / Current Liabilities	ALL	#	Financial Viability and Management	1.19	-	-	-	1.2	1.2
TL53	Financial Services	To grow the revenue base of the municipality	Financial viability measured in terms of the collection period (average number of days) as at 30 June ((Gross Debtors - Bad Debt Provision) / Billed Revenue)) × 365	Debtors ratio in number of days	ALL	%	Financial Viability and Management	84 Days	-	-	-	80	80
TL54	Financial Services	To grow the revenue base of the municipality	Achieve an average payment percentage of 91% by 30 June [Gross Debtors (Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100]	Gross Debtors (Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100	ALL	%	Financial Viability and Management	92%	-	-	-	91%	91%

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL55	Financial Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submission of the Annual Financial Statements to the Auditor-General by end-August	One Annual Financial Statements submitted to the Auditor-General by end-August	ALL	#	Good Governance and Public Participation	1	1	-	-	-	1
TL56	Financial Services	To grow the revenue base of the municipality	Financial viability measured in terms of number of days taken for creditors to be paid [Trade creditors outstanding/creditors purchases (operating and capital) x 365]	Number of days to pay creditors	ALL	#	Financial Viability and Management	53 days	-	-	-	30 days	30 days
TL57	Financial Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submission of the Reviewed Long-Term Financial Plan to Council by end-March	One Reviewed Long-Term Financial Plan submitted to Council by end-March	ALL	#	Good Governance and Public Participation	1	-	-	1	-	1

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL58	Financial Services	To grow the revenue base of the municipality	Raise / collect Operating Budget Revenue as per approved budget by end-June	Ninety-Five percent of Total Annual Operating Budget Revenue raised / collected by end-June	ALL	#	Financial Viability and Management	New Key Performance Indicator	-	-	-	95%	95%
TL59	Planning and Economic Development	To create an enabling environment for social development and economic growth	Number of employment opportunities created through the Municipality's local economic development initiatives including capital projects for the financial year including capital projects for the financial year	Four hundred and forty-three Expanded Public Works Programme employment opportunities created by the organisation by the end of the financial year	ALL	#	Local Economic Development	New Key Performance Indicator	-	-	-	443	443
TL60	Planning and Economic Development	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit the Reviewed Municipal Spatial Development Framework (SDF) to Council by end-May	One Reviewed Municipal Spatial Development Framework submitted to Council by end-May	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL61	Planning and Economic Development	To create an enabling environment for social development and economic growth	Implement SMME incubator programme	100% of budget spent by June 2023	ALL		Local Economic Development	New Key Performance Indicator	-	-	-	1	1
TL62	Planning and Economic Development	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Compile a heritage inventory for Knysna Municipality	One inventory report to be tabled for Council by end June 2023	ALL		Good Governance and Public Participation	New Key Performance Indicator	-	-	-	1	1

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL63	Planning and Economic Development	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Develop a climate change adaptation plan for Knysna Municipality	One plan to be tabled for Council by end June 2023	ALL		Good Governance and Public Participation	New Key Performance Indicator	-	-	-	1	1
TL64	Planning and Economic Development	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Develop a Coastal Management By-law for Knysna Municipality	One bylaw to be tabled for Council by end June 2023	ALL		Good Governance and Public Participation	New Key Performance Indicator	-	-	-	1	1

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL65	Planning and Economic Development	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit blue flag beach application for Brenton and Buffalo Bay	applications to be submitted to WESSA by end April 2023	5		Good Governance and Public Participation	New Key Performance Indicator	-	-	-	1	1
TL66	Community Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit the Report on the Rehabilitation of Landfill Sites to Financial Services for inclusion in the Annual Financial Statements by end-June	One Report on the Rehabilitation of Landfill Sites submitted to Financial Services by end-June	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1
TL67	Community Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit the Reviewed Disaster Management Plan to Council for consideration by end-May	One Reviewed Disaster Management Plan submitted to Council by end-May	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL68	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Limit unaccounted water losses to less than 35%	Less than 35% water losses recorded by end-June	ALL	%	Basic Service Delivery	44.5%	-	-	-	<35%	<35%
TL69	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Municipal Streets and Storm water capital spending measured by the percentage (%) of budget spent	Ninety-Five percent of the Streets and Storm water capital budget spent by end-June	ALL	%	Basic Service Delivery	95%	-	-	-	95%	95%
TL70	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	90% compliance to general standards with regard to waste water outflow by 30 June of the financial year	Ninety percent compliance to the general standards for waste water outflow by end-June	ALL	%	Basic Service Delivery	90%	-	-	-	90%	90%

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL71	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	95% water quality level obtained as per SANS 241 physical and micro parameters by 30 June of the financial year	95% compliance to the SANS 241 in regards to the water quality level by end-June	ALL	%	Basic Service Delivery	95%	-	-	-	95%	95%
TL72	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Limit electricity losses to less than 11.5% by 30 June of the financial year (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated)x 100	Less than 11.5% electricity losses by end-June	ALL	%	Basic Service Delivery	New Key Performance Indicator	-	-	-	11.5%	11.5%
TL73	Infrastructure Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Maintain and review Electricity Master Plan and facilitate for budget approval by end-June	One Electricity Master Plan reviewed and maintained by end-June	ALL	#	Good Governance and Public Participation	New Key Performance Indicator	-	-	-	1	1

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			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL74	Integrated Human Settlements	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Facilitate Quarterly Community Housing Meetings in support of the Human Settlements Plan by end-June	1(ONE) Community Housing meetings per quarter	ALL	#	Good Governance and Public Participation	New Key Performance Indicator	1	1	1	1	4
TL75	Integrated Human Settlements	To improve and maintain current basic service delivery through specific infrastructural development projects	Service Sites for future housing development through the programme on the Upgrading of Informal Settlements Plan (UISP) and Enhanced People's Housing Process (EPHP)	Number of sites serviced through the Human Settlements Development Grant (HSDG) programmes	ALL	#	Basic Service Delivery	New Key Performance Indicator	-	-	30	73	103

REFERENCE NUMBER	DEPARTMENT	STRATEGIC OBJECTIVE	MUNICIPAL PLANNED DELIVERY		WARD	TYPE	NATIONAL KPA	BASELINE	PLANNED TARGETS FOR 2023/2024 SDBIP PER QUARTER				ANNUAL TARGET
			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL76	Integrated Human Settlements	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Review Human Settlements Master Plan and submit to the Portfolio Committee by end June of the financial year	One Reviewed Human Settlements Master Plan submitted to the Portfolio Committee by end-June	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1
TL77	Integrated Human Settlements	To improve and maintain current basic service delivery through specific infrastructural development projects	Provision of Housing opportunities in accordance with the Provincial Business Plan and budget allocation	One hundred and sixty- eight housing opportunities provided for the financial year	ALL	#	Basic Service Delivery	560	-	-	-	168	168

REFERENCE NUMBER	DEPARTMENT	STRATEGIC OBJECTIVE	MUNICIPAL PLANNED DELIVERY		WARD	TYPE	NATIONAL KPA	BASELINE	PLANNED TARGETS FOR 2023/2024 SDBIP PER QUARTER				ANNUAL TARGET
			KPI	UNIT OF MEASUREMENT					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
TL78	Integrated Human Settlements	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit to the MAYCO Emergency Housing Policy by end-March	One Emergency Housing Policy submitted to the MAYCO by end-March	ALL	#	Good Governance and Public Participation	New Key Performance Indicator	-	-	1	-	1
TL79	Integrated Human Settlements	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit a funding application-to the Department: Human Settlement (DHS)	One funding application submitted to the Department: Human Settlements	ALL	#	Good Governance and Public Participation	New Key Performance Indicator	-	-	1	-	1

CAPITAL PROJECT IMPLEMENTATION PLANS 2022/2023/24/25

Directorate Financial Services																				
Project No: 51514 – Program Office Furniture																				
Vote Nos: 9/101-2-6																				
Location: Municipal area																				
Fin Source: Internally Generated Fund																				
Grp	No	Activity	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Notes (Activity)					
1	1	Program Office Furniture																		
Project/Actual ETD		Exp Per Month	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave %
Projected Cash Flow		Capital	00 000	00 000	00 000	14970	5390	00 000	00 000	00 000	00 000	00 000	00 000	5 000		0000	0000			

Directorate Infrastructure Services																				
Project: No: 80001 – New Machinery and Equipment											Location: Municipal area									
Vote Nos: 9/101-33-33											Fin Source: C									
Grp	No	Activity	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Notes (Activity)					
1	1	Programs Tools & Equipment																		
Project/Actual ETD		Exp Per Month	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave %
Projected Cash Flow		Capital	668	00 000	3091	12789	96690	13379 0	57275	2786	73228	73228	73228	73227	00 000	0000	0000			

Directorate Corporate Services																				
Project No: Data Centre Upgrade																				
Location: Municipal area																				
Vote Nos: 9/106-23-23																				
															Fin Source: Internally Generated Fu					
Grp	No	Activity	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
1	1	Implementation							922						100 000					
Project/Actual ETD		Exp Per Month	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Projected Cash Flow		Capital	00 000	00 000	00 000	00 000	00 000	00 000	8765	00 000	1559	1559	1559	1558	000 00	0000	0000			
														500 000	100 000					

Directorate Corporate Services																				
Project No:– New Fencing 14 Church Street, 42 Old Toll Road, Milkwood Flats, Protea Flats, West View Court, 3 Clyde Street																				
Location: Municipal area																				
Vote Nos: 9/101-63-63															Fin Source: Borrow					
Grp	No	Activity	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
1	4	Implementation													800 000					
Project/Actual ETD		Budget Type	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Projected Cash Flow		Capital	00 000	00 000	00 000	00 000	00000	00 000	00 000	00 000	00 000	00 000	00 000	00000	800 000	0000	0000			

Directorate Corporate Services																					
Project No: –Program Computer Equipment																					
Location: Municipal area																					
Vote Nos: 9/106-6-8																					
Fin Source: Internally Generated																					
Grp	No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
1	4	Implementation	100 000													225 000					
Project/Actual ETD		Exp Per Month		Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Com mit	Total	Avail	Ave %
Projected Cash Flow		Capital		00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	100 000	225 000	0000	0000			

Directorate Corporate Services																					
Project No: –Program Office Furniture																					
Location: Municipal area																					
Vote Nos: 9/101-39-39																					
																	Fin Source: Internally Generated Funds				
Grp	No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity) Ave%				
1	4	Implemen tation														50 000	Ave%				
Project/Actual ETD		Exp Per Month		Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Com mit	Total	Avail	Ave%
Projected Cash Flow		Capital		00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	50 000	0000	0000			

Directorate Corporate Services																				
Project No: – Replace abestos roofs - municipal offices - Clyde Street, Sedgfield, Khayaletu																				
Location: Municipal area																				
Vote Nos: 9/101-64-64																				
															Fin Source: Borrowings					
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														500 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	0000	0000			
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000					

Directorate Corporate Services																				
Project No: – UPS System																				
Location: Municipal area																				
Vote Nos: 9/106-20-20															Fin Source: Internally Generated					
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement	100 000												100 000	100 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			0000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	100 000	100 000	0000	0000			

Directorate Planning & Development																				
Project No: – Office Furniture																				
Location: Municipal area																				
Vote Nos: 9/101-67-67																				
															Fin Source: Internally Generated Funds					
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														500 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			00 0	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	500 000	0000	0000			

Directorate Planning & Development																				
Project No: – Rehabilitation of the Bongani river Phase 1 of implementation																				
Location: Municipal area																				
Vote Nos: 9/183-2-2																				
															Fin Source: Borrow					
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														5000					
Exp Per Month		5000	Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			000	00000	00000	00000	00000	00000	00000	00000	00000	00000	00000	00000	5000	0000	0000			

Directorate Community Services																				
Project No: –Acquisition of Trailer																				
Location: Municipal area																				
Vote Nos: 9/11-20-20																				
Fin Source: Borrowing																				
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														600 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			0000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	600 000	0000	0000			

Directorate Community Services																				
Project No: – Baboon deterrent equipment																				
Location: Municipal area																				
Vote Nos: 9/157-6-6															Fin Source: Internally Generated					
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														500 000					
Budget Type		500 000	Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			0000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	500 000	0000	0000			

Directorate Community Services																				
Project No: – Breathalyzer Sets																				
Location: Municipal area																				
Vote Nos: 9/121-11-11																				
															Fin Source: Internally Generated Fu					
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														50 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave %
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	50 000	0000	0000			

Directorate Community Services																				
Project No: – CCTV camera Project																				
Location: Municipal area																				
Vote Nos: 9/157-1-1																				
Fin Source: Internally Generated Fu																				
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														500 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			0000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	500 000	0000	0000			

Directorate Community Services																				
Project No: – Establishment of fire stations - Khayaletu																				
Location: Municipal area																				
Vote Nos: 9/120-22-22																				
Fin Source: Borrow																				
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														1 000 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital		1 000 0000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	1 000 000	0000	0000			

Directorate Community Services

Project No: –Cemetery Fencing (Hunters Home & Karatara)

Location: Municipal area

Vote Nos: 9/124-14-14

Fin Source: Borro

No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														800 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital		800 0000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	800 000	0000	0000			

Directorate Community Services

Project No: – Establishment of fire stations - Rheenendal

Location: Municipal area

Vote Nos: 9/120-21-21

Fin Source: Borrowing

N o	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement	1 000 000	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	1 000 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital		1 000 000	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	1 000 000	0000	0000			

Directorate Community Services																				
Project No: – Furniture Equipment																				
Location: Municipal area																				
Vote Nos: 9/103-32-32																				
																Fin Source: Internally Generated F				
N o	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														140 000					
Exp per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	140 000	0000	0000			

Directorate Community Services																				
Project No: – Install turn style system at taxi rank																				
Location: Municipal area																				
Vote Nos: 9/109-10-10										Fin Source: Internally Generated Fu										
N o	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														350 000					
Exp per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Tota l	Avail	Ave%
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	350 000	0000	0000			

Directorate Community Services																				
Project No: – MIG: 285770 Upgrade Sportsfield PH2 (Bongani)																				
Location: Municipal area																				
Vote Nos: 9/109-10-10																Fin Source: MIG (National G				
No	Activit y	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Imple ment		1 065 135	1 065135	1 065 135	1 065 135	1 065 135	1 065 135	63035 3	15874 7					500 000					
Exp per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Com mit	Total	Avail	A v e %
Capital		7 179 910	1 065 135	1 065135	1 065 135	1 065 135	1 065 135	1 065 135	63035 3	15874 7	00 000	00 000	00 000	00 000	500 000	0000	0000			

Directorate Community Services																				
Project No: – Motorcycle Testing Equipment																				
Location: Municipal area																				
Vote Nos: 9/121-13-13										Fin Source: Internally Generated F										
N o	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														150 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	150 000	0000	0000			

Directorate Community Services																				
Project No: – New Front-End Loader – Waste Facilities																				
Location: Municipal area																				
Vote Nos: 9/113-29-29															Fin Source: Bor					
N o	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Impleme nt	1 400 000												1 400 000	00 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Comm it	Total	Avail	Av e %
Capital		1 400 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	1 400 000	00 000	0000	0000			

Directorate Community Services																				
Project No: – Procurement of fire hose and pressure gauge meter kit																				
Location: Municipal area																				
Vote Nos: 9/120-24-24															Fin Source: Internally Generated F					
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														200 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	200 000	0000	0000			

Directorate Community Services																				
Project No: – Procurement of portable handheld radio's																				
Location: Municipal area																				
Vote Nos: 9/120-25-25																				
															Fin Source: Internally Generated Fun					
N o	Activity	Sum of 2023 Budget	Jul2 3	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														70 000					
Exp Per Month			Jul2 3	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Tota l	Avai l	Ave%
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	70 000	0000	0000			

Directorate Community Services																				
Project No: – Replacement of fire engine CX 10515 CX 43651																				
Location: Municipal area																				
Vote Nos: 9/120-23-23																				
																Fin Source: Borrowings				
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														1 200 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	1 200 000	0000	0000			

Directorate Community Services																				
Project No: – Replace Bin Lifting Equipment																				
Location: Municipal area																				
Vote Nos: 9/113-30-30																Fin Source: Internally Generated Funds				
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														150 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave %
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	150 000	0000	0000			

Directorate Community Services																				
Project No: – Small Plant Equipment																				
Location: Municipal area																				
Vote Nos: 9/115-30-30																				
Fin Source: Internally Generated Funds																				
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														240 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave %
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	0000	0000			

Directorate Community Services																				
Project No: – Upgrade Brenton Hall - Underpinning																				
Location: Municipal area																				
Vote Nos: 9/103-28-28																				
Fin Source: Borrowings																				
N o	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														500 000					
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave%
Capital			00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	500 000	0000	0000			

Directorate Infrastructure Services – Electrical Services																	
Project– (INEP) Households Electrical- Back																	
Location: Municipal area																	
Vote Nos: 9/104-224-224																	
Fin Source: INEP (National Grant)																	
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)	
4	Thembelitsha Ward 8	2 414 043			402 174										500 000		
Expend per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	
Bigai Heights Ward 6		1 608 696	00 000	00 000	402 174		402 174		402 174		402 174		402 174	402 173	00 000	0000	0000
Dinangwe Ward 7		2 895 652	00 000	00 000	268 116		268 116		268 116		268 116		268 116	268 116	00 000	0000	0000
Edameni Ward 7		3 056 522	00 000	00 000	482 609		482 609		482 609		482 609		482 609	482 607	00 000	0000	0000
Happy Valley Ward 11		804 348	00 000	00 000	509 420		509 420		509 420		509 420		509 420	509 422	00 000	0000	0000
(June Valley Ward 6		2 654 783	00 000	00 000	442 464		442 464		442 464		442 464		442 464	442 463	00 000		

[illegible]

Directorate Infrastructure Services – Electrical Services CONT..... Project No: – (INEP) Households Electrical- Location: Municipal area Vote Nos: 9/104-123-123 Proj Start: Proj End:																	
Fin Source: Borrowings																	
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)	
4	Implement														500 000		
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	
8 ton crane Truck 20 m-t (Sedg): Vehicle Replacement															400 000	0000	0000
Asset replacements refurbishments															2 700 000	0000	0000
Drone		500 000														0000	0000
Eastford 11KV Line to Concordia												500 000				0000	0000

Directorate Infrastructure Services – Electrical Services CONT..... Project No: – (INEP) Households Electrical- Location: Municipal area Vote Nos: 9/104-144-144 9/104-228-228 Proj Start: Proj End:																	
Fin Source: Borrowings																	
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)	
4	Implement														500 000		
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	
Groenvlei 11kv line replacement		400 000								75 000	75 000	75 000	75 000	100 000	900 000	0000	0000
Phatom pass 11kV line Upgrade		1 500 000										1 500 000				0000	0000

Directorate Infrastructure Services – Electrical Services CONT..... Project No: – (INEP) Households Electrical- Location: Municipal area Vote Nos: 9/104-77-94 Proj Start: Proj End:																
Fin Source: INEP (National Grant)																
Eastford SS - New transformer (10 MVA - 66/11kV)	400 000													400 000		
Elec Nothern areas (INEP)				200 000				200 000								
Electrification of Formal Housing	500 000													4 347 826		
Electrification of informal areas	1 000 000									500 000						
Electrification of informal areas - Hornlee		12 500	12 500	12 500	12 500	12 500	12 500	12 500	12 500	12 500	12 500	12 500	662 500	600 000		
Electrification of informal areas - Ward 4														150 000		
Electrification of informal areas - Ward 6		00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	00 000	150 000		

Directorate Infrastructure Services – Location: Municipal area Vote Nos: 9/119-94-94 Proj Start: Proj End:																	
Fin Source:																	
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)	
4	Implement														500 000		
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Ave
New reservoir @ Noetzie															2 000 000		
Old Place Pipe replacement - Melkhoud, Old Toll Road, Camdeboo, Sand piper														2 250 000			
Pipeline from PG Bison to Akkerkloof 600m. 150 mm pipeline to Tsitsitsi Street. Class 12		300 000												300 000			
Program Tools Equipment		150 000												150 000			
Public Transport Facilities		13 043 478	1 086 957	1 086 957	1 086 957	1 086 957	1 086 957	1 086 957	1 086 957	1 086 957	1 086 957	1 086 957	1 086 957	1 086 951	13 043 478	1 086 957	1 086 957
Re-align Karawater pipeline		800 000												800 000			
Refurbish Fire Damaged Infrastructure		300 000												300 000			
Refurbishment of Infrastructure Services Office Facilities															800 000		
Replace and refurbish dry bed filter media all WWTW															2 000 000		
Replacement of Pump, Valves and rails		750 000	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	166 663	1 000 000	83 333	83 333

Directorate Infrastructure Services – Location: Municipal area Vote Nos: 9/119-94-94 Proj Start: Proj End:																
Fin Source:																
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)
Resealing of streets		2 500 000	250 000				250 000	1 000 000						1 000 000	3 000 000	250 000

Directorate Integrated Human Settlements																				
Project No: –																				
Location: Municipal area																				
Vote Nos: 9/105-16-30																				
Fin Source: UISP																				
Proj Start:		Proj End:																		
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)				
4	Implement														500 000					
Exp per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save	Commit	Total	Avail	Ave %
Knysna Vision(1393) UISP															2 400 000	0000	0000			

Directorate Infrastructure Services – Electrical Services CONT.....
Project No: – (INEP) Households Electrical-
Location: Municipal area
Vote Nos: 9/104-146-146
Proj Start:
Proj End:

Fin Source: Borrowings

No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)	
	RMU Transformer	1 000 000									500 000		500 000			0000	0000
	Salt River Control Plant Upgrade														200 000	0000	0000
	Salt River switch gear Plant Upgrade	2 500 000										2 500 000					
	Solar power plant installation	500 000										500 000					
	Solar/UPS/Street and traffic Light	500 000										500 000					
	Street Lights	500 000												500 000			
	Western Feeder 11kV line refurbishments	400 000								58 333	58 333	58 333	58 333	166 668	700 000		

Directorate Infrastructure Services – Cont...

Project No: – 9/118-57-57

Location: Municipal area

Vote Nos:

Fin Source:

Proj Start:

Proj End:

No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)	
	Retaining Wall Knysna Heights	250 000															
	Retaining Wall Knysna Heights - Stormwater														1 000 000		
	Road Safety Improvements														250 000		
	Roos Bolton - Sewer line														1 300 000		
	Standpipes	250 000												250 000			
	Upgrade Gravel Roads Ward 3	200 000	66 666				66 666							66 668	1 500 000		
	Upgrade Gravel Roads Ward 4	200 000	66 666				66 666							66 668	1 500 000		
	Upgrade Gravel Roads Ward 7	200 000	66 666				66 666							66 668	1 500 000		
	Upgrade Gravel Roads Ward 8	200 000	66 666				66 666							66 668			
	Upgrade Howard Street Ward 9	2 000 000												2 000 000			
	Upgrade main Sewer Pump Station and sewers in the	750 000												750 000			
	Upgrade of pipeline from Khayaletu Pumpstation (Tyi- Tyi Street) to Dam- se Bos Water Reservoir	450 000												450 000			
	Upgrade Roads - Bigai Heights - Ward 6	300 000												300 000			
	Upgrade Stormwater Infrastructure	500 000											83 333	416 667	1 250 000		
	Veh Repl - CX1741 (Digger Loader)														1 250 000		

Project No: –	
Location: Municipal area	
Vote Nos: 9/119-49-49 9/119-78-78	Fin Source: Borrowings & National Grant

Location: Municipal area

Fin Source: Borrowings & National Grant

[illegible]

Directorate Infrastructure Services – Project No: – Location: Municipal area Vote Nos: 9/112-65-65																
Fin Source: Borrowings																
No	Activity	Sum of 2023 Budget	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Sum 2024 Budget	Notes (Activity)
4	Implement														500 000	
Exp Per Month			Jul23	Jul23	Sep23	Oct23	Nov23	Dec23	Jan24	Feb24	Mar24	Apr24	May24	Jun24	YTD June	Bud Save
Brenton on Lake to Belvedere Sewer Link		250 000												250 000		
Brenton Stormwater Proj		250 000											125 000	125 000	500 000	
Buffalo bay replacement of pipeline(s)		750 000	62 500	62 500	62 500	62 500	62 500	62 500	62 500	62 500	62 500	62 500	62 500	62 500	750 000	
Buffalo Bay Upgrade WTW		250 000	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	666 663	000 000	
Bulk Water Supply - Karatara		400 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000		125 000	125 000	125 000	975 000	500 000	
Bulk Water Supply - Rheenendal		250 000												250 000		
Cola Beach		300 000												300 000		
George Rex Drive														000 000		
Jett Machine														500 000		
Knysna Dam Phasing		500 000												500 000		
Knysna Windheuwel WWTW		250 000												250 000		
Knysna WTW - refurbishment of building		150 000												150 000		
MCC Replacement		750 000												750 000		
MIG : Upgrade of Gravel Roads - Ph2 (Northern Areas)		633 880	173 913	173 913	173 913	112 141									25 107 261	
MIG 295640 Upgrading of Bulk Sewer Infrastructure Ph2A Sedgefield		10 763 959	1 062 040	1 062 040	1 062 040	1 062 040	1 062 040	1 062 040	1 062 040	1 062 040	1 062 040	1 013 12	192 47			
MIG: Rehabilitation of Streets		5 558 860	794 123	794 123	794 123	794 123	794 123	794 123	794 122							