



Knysna

Municipality Munisipaliteit uMasipala

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Service Delivery and Budget Implementation Plan (SDBIP)

2020/2021

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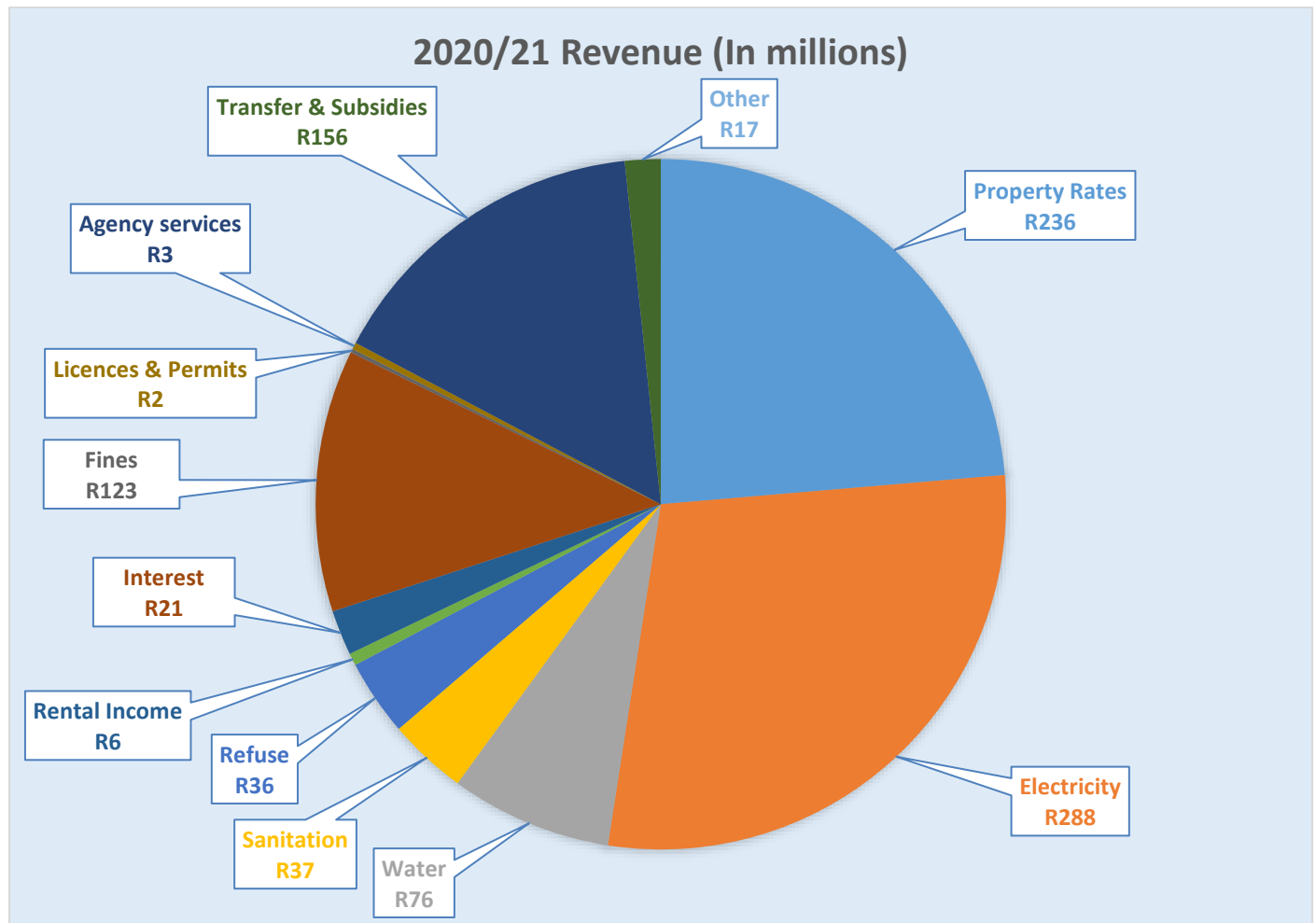
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Executive Summary

The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following:

- Monthly projections of revenue and expenditure for the operating and capital budgets.
- Quarterly service delivery targets and performance indicators.
- Each month the Municipal Manager must present the Mayor with a report showing how income and spending is progressing against these projections.
- Every quarter the Mayor must report to Council on the progress of the budget.

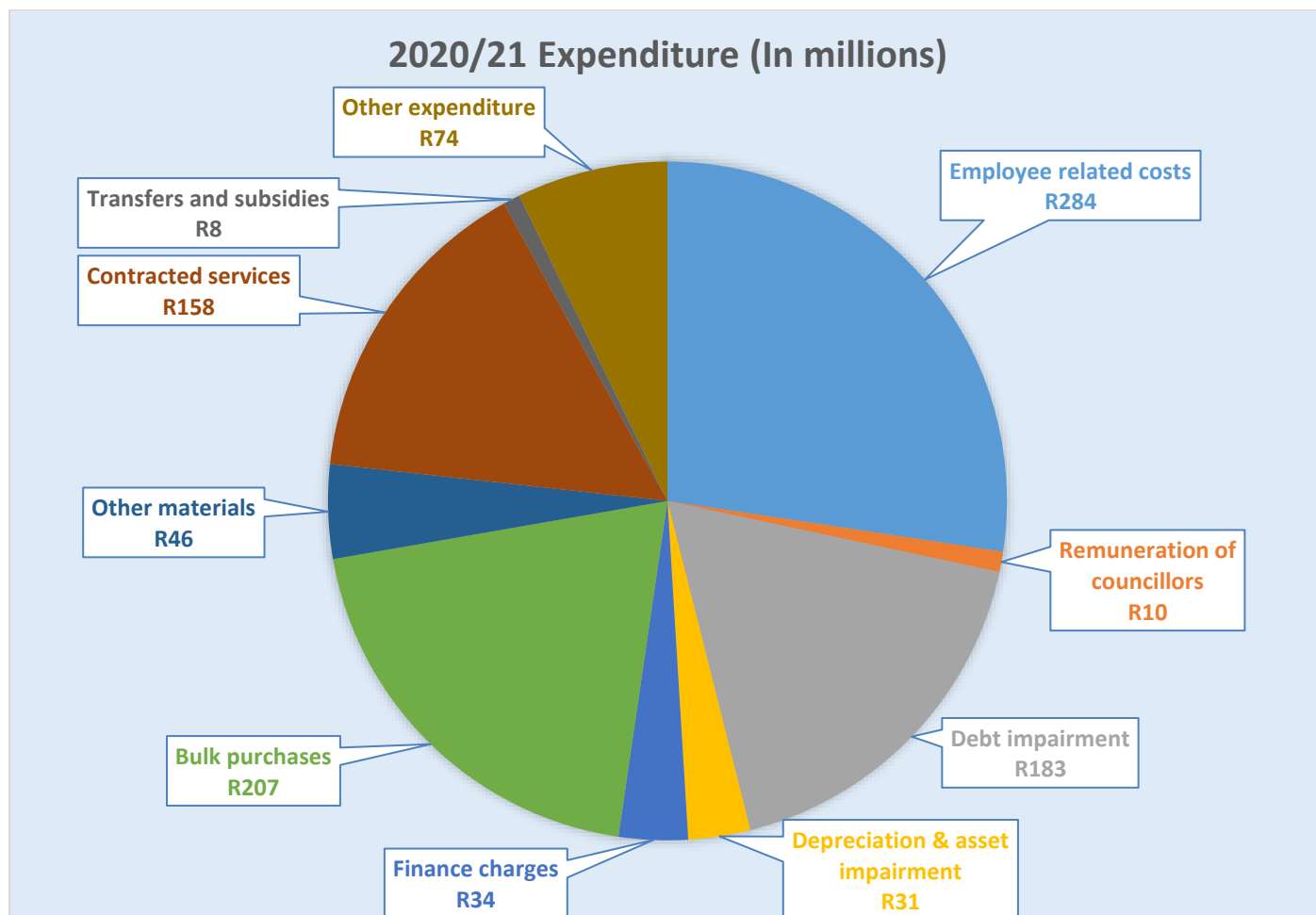
Graph: Revenue Projections 2020/21



Operating Expenditure

The following graph shows how the Municipality's operating budget is expected to be spent over the financial year.

Graph: Expenditure 2020/21



Service Delivery Targets and Performance Indicators

Each Directorate must provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager's and Director's performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes. The performance targets for 2020/21 are contained in the accompanying Estimates Annexure document.

Introduction

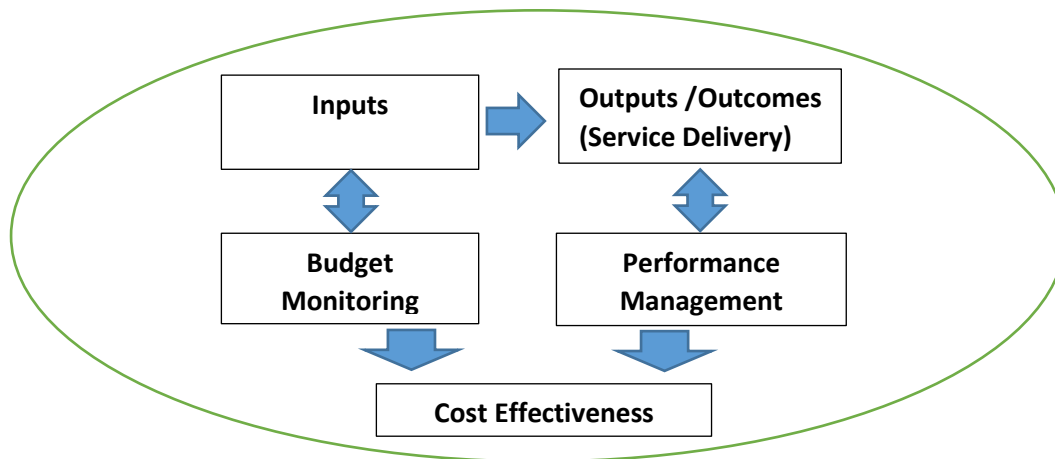
As a high capacity municipality in terms of implementation of the Municipal Finance Management Act, Knysna Local municipality annually produces a Service Delivery Budget Implementation Plan f.to structure and monitor both organisation and individual performance for improved and optimised A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget. Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

The five necessary components of a SDBIP are:

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Capital works plans.

The SDBIP is the formal link between organisational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs – the budget – to the service outputs and outcomes.

Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.



SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP

MFMA requirement - Approval of the SDBIP

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act.

Chapter 7 of the MFMA requires the Executive Mayor to “take all reasonable steps” to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

National Treasury' MFMA circular 55 requires that municipalities should submit and table a draft SDBIP together with the Draft Budget and IDP

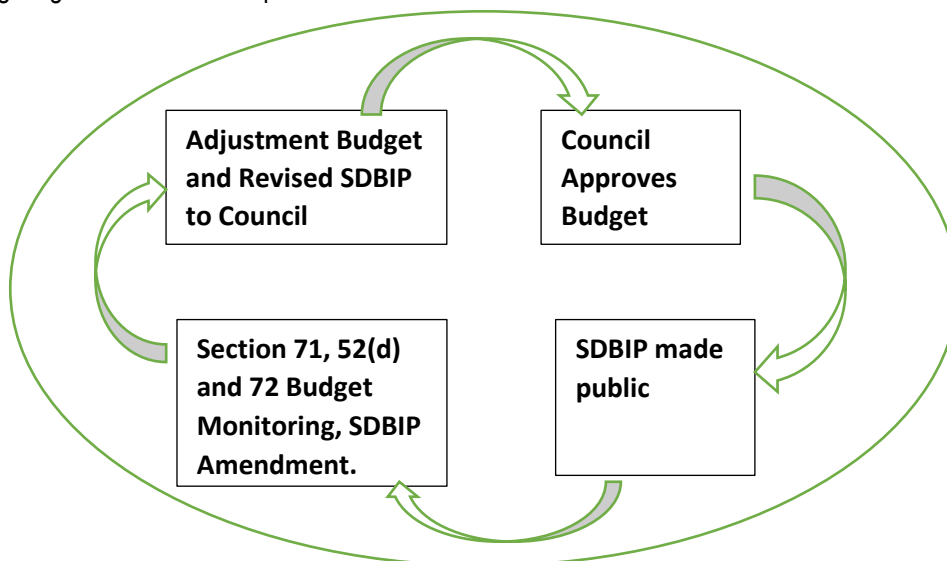
MFMA requirement – Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor regarding budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public.

The following diagram illustrates this process: **SDBIP FEEDBACK MECHANISM**



The SDBIP Process in Knysna

The development of the SDBIP is coordinated in the Office of Municipal Manager, with all directorates participating in the process providing specific inputs relating to their respective key performance areas.

Detailed quarterly performance indicators supported by detailed monthly budget estimates are contained in the SDBIP estimates annexure

Operating Expenditure

The annual operating budget has been broken down into monthly projections informed by the trends of previous years' spending to each line item in the budget.

The projections in the estimates annexure are shown by Service Delivery Unit and by expenditure type.

The following should be considered in the Final SDBIP. There is a risk of building into the plan undesirable trends. For example, the graph above shows a high-level of spending anticipated in the final month of the financial year. This is a regular and common occurrence in municipal finance but not necessarily desirable. There may have been extraordinary events in past years that have skewed the trends and these trends should not be repeated in 2020/21 although they are included in the SDBIP. The estimates are based on percentage spending per month and do not consider any over or under spending on particular items. The projections for the draft SDBIP indicates expenditure will be spent and revenue will be received evenly throughout the twelve months.

The draft operating expenditure budget, excluding recharges, for 2020/21 is R 1, 036, 076 billion.

Operating Income

Again, previous year trends have been used to provide the estimates for 2020/21 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue source. The estimates are based on budgeted income rather than cash collected.

The draft operating income budget for 2020/21 is R 1, 093 923 billion.

Capital Expenditure

The cash flow forecasts of the Capital Expenditure for 2020/21, projections in this document are speculative. The cash flow forecasts will be revised and refined during finalization of the final SDBIP for 2020/21. The draft Capital budget for 2020/21 is R 157, 938 million.

Service Delivery Targets and Performance Indicators

Several engagements with all directorates were held to develop performance indicators and targets. The engagements with directorates were not as extensive as planned, given the current Corona Virus threat and national lockdown declared. We nevertheless succeeded in developing a Draft SDBIP for Council inputs during the tabling of IDP and Budget. Targets for performance indicators are included in the Draft 2020/21 SDBIP. The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis. This is mainly a new set of performance indicators as the Municipality is currently putting in place a new performance management policy with extended reporting to lower levels of management. As with the 2019/20 FY any revision to the SDBIP resulting from a change in Performance Indicators and/or targets will be reported to Council for approval in terms of Section 54 (c) of the MFMA.

Definition of a Vote

The MFMA requires that operational and capital expenditure by vote is shown in the SDBIP. The MFMA defines a vote as one of the main sections of the budget.

A circular from National Treasury clarifies this further by providing details of the Government Finance Statistics classifications which aims to provide a consistent basis for defining a vote so that information can be gathered for comparative purposes.

The SDBIP shows the projections by Knysna Service Delivery Unit as these are the most relevant for monitoring purposes and is in line with the municipality's Virement policy. However, the SDBIP estimates annexure also includes a table for each directorate showing where each Service Delivery Unit sits in relation to the GFS service classification.

Monitoring and the adjustments budget process

The section 71, 56(d) and 72 budget/performance monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections.

As detailed earlier, the Executive Mayor must consider these reports under S54 of the MFMA and then decide as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances. In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

Appendix 1 sets out the protocol for monitoring the budgets agreed as part of the 2020/21 SDBIP.

Protocol for review of SDBIP

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of the information received.

This protocol sets out the various steps that should be followed to allow the Executive Mayor's obligations under section 54 of the MFMA to be fulfilled.

Protocol

Financial Services (Budget Office) will provide the Municipal Manager with information as required under section 71, 52(d) and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10th working day of each month.

The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of $\pm 10\%$ or R 10, 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the Director responsible for that project for a written report covering:

- The reason for the variance
- If necessary, what corrective measures have been put in place.
- Whether the start and finish dates of the capital project need amending.
- Whether the project specification will need to be amended.
- Revised monthly estimates of expenditure for the project

The Director must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions:

- Note the report of the Director.
- Note the report of the Director and keep the project under review.

Request the Director to attend a Performance Review meeting with the Executive Mayor, Municipal Manager and Director Financial Services to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended

If it is decided to amend the capital programme and SDBIP, to maintain overall service delivery, Directors will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Municipal Manager and a recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from Directors an explanation of all variances $\pm 10\%$ of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations.

At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10th working day after each quarter along with the budget monitoring information for that quarter as provided by Financial Services (Budget Office).

If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible Director for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future. The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

REQUIREMENTS OF THE MUNICIPAL FINANCE MANAGEMENT ACT

Chapter 1 - Definitions SDBIP means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate (a) projections for each month of Revenue to be collected, by source; and Operational and capital expenditure by vote (b) service delivery targets and performance indicators for each quarter and (c) any other matters that may be prescribed and includes any revisions of such plan by the mayor in terms of section 54 (1) (c)

Chapter 8 – Responsibilities of Municipal Officials Section 69 Budget Implementation Section 69 (3) The Accounting Officer must no later than 14 days after the approval of the budget submit to the mayor (a) A draft service delivery and budget implementation plan for the budget year; and (b) Drafts of the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the municipal manager and all senior managers

Chapter 7 – Responsibilities of Mayors Section 53 – Budget Processes and related matters Section 53 (1) (c) The mayor of a municipality must take all reasonable steps to ensure (ii) That the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and (iii) That the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the Municipal Manager and all senior managers (bb) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan. Section 53 (3) (a) The mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan. Section 54 Budgetary control and early identification of financial problems. On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 the mayor must

(1) (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan; (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that all revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of council following the approval of an adjustments budget (d) issue any appropriate instructions to the accounting officer to ensure (i) that the budget is implemented in accordance with the service delivery and budget implementation plan (3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

Financial Tables

Monthly projections of revenue by source:

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	September	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source															
Property rates	11,201	29,666	38,813	23,745	17,280	15,105	16,104	17,097	17,115	14,750	17,039	18,243	236,158	251,508	267,856
Service charges - electricity revenue	139,770	2,876	13,818	10,258	5,727	23,996	21,282	2,876	16,195	15,226	15,134	20,459	287,615	305,505	324,507
Service charges - water revenue	36,709	755	3,629	2,694	1,504	6,302	5,589	755	4,253	3,999	3,975	5,373	75,538	80,448	85,677
Service charges - sanitation revenue	3,878	4,164	4,589	3,685	2,499	2,183	2,120	3,376	2,759	3,320	2,602	1,786	36,961	39,363	41,922
Service charges - refuse revenue	1,401	3,425	4,764	3,468	2,169	1,936	2,151	2,126	2,084	2,253	2,023	7,868	35,667	39,947	44,741
Rental of facilities and equipment	477	477	477	477	477	477	477	477	477	477	477	477	5,728	6,015	6,316
Interest earned - external investments	271	373	289	300	253	214	144	110	524	395	543	1,306	4,722	9,443	9,443
Interest earned - outstanding debtors	918	1,336	1,014	1,037	889	774	505	415	1,789	1,373	1,868	4,439	16,357	17,518	18,804
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	7,250	7,522	5,976	7,629	7,023	6,090	6,775	11,093	13,327	16,295	13,810	19,753	122,543	128,671	135,104
Licences and permits	141	142	140	147	130	87	135	139	108	89	89	402	1,747	1,835	1,926
Agency services	382	273	260	341	275	271	349	339	212	208	210	30	3,150	3,308	3,473
Transfers and subsidies	39,053	4,762	387	4,627	11,738	22,260	8,950	13,915	12,329	5,750	5,963	31,586	161,320	133,709	139,112
Other revenue	90	1,603	778	537	757	1,072	419	878	448	842	776	751	8,950	9,544	10,022
Gains	3	1,217	25	18	25	35	927	29	15	28	25	5,412	7,757	8,145	8,552
Total Revenue (excluding capital transfers and contributions)	241,545	58,592	74,959	58,962	50,745	80,800	65,927	53,626	71,634	65,005	64,535	117,885	1,004,214	1,034,958	1,097,455

Monthly projections of expenditure by type

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	September	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Expenditure By Type															
Employee related costs	18,747	18,807	19,099	19,872	30,546	20,702	22,143	20,765	21,679	21,325	21,324	48,802	283,809	297,883	313,856
Remuneration of councillors	694	656	737	552	686	684	664	666	752	752	752	2,427	10,023	10,497	11,004
Debt impairment	15,292	15,292	15,292	15,292	15,292	15,292	15,292	15,292	15,292	15,292	15,292	15,292	183,499	135,388	142,220
Depreciation & asset impairment	2,549	2,549	2,549	2,549	2,549	2,549	2,549	2,549	2,549	2,549	2,549	2,549	30,591	30,253	29,915
Finance charges	11,356	388	287	246	3,711	6,222	975	388	287	246	3,711	6,222	34,041	38,643	40,770
Bulk purchases	3,775	13,828	20,317	23,269	18,307	32,271	9,634	15,936	11,552	14,053	15,611	28,081	206,632	220,890	236,131
Other materials	2,160	2,318	4,218	3,921	4,038	4,593	4,514	3,751	4,385	4,761	4,426	3,321	46,405	33,564	34,328
Contracted services	9,082	10,801	15,086	18,027	16,094	18,822	14,961	16,508	15,234	15,196	15,920	(7,567)	158,164	177,177	176,195
Transfers and subsidies	44	29	510	548	733	536	516	683	891	772	834	2,313	8,409	3,939	4,859
Other expenditure	9,657	3,171	6,067	7,619	6,803	5,444	6,287	6,192	5,273	4,725	4,834	8,381	74,453	66,480	69,614
Losses	50	–	–	–	–	–	–	–	–	–	–	–	50	52	53
Total Expenditure	73,405	67,838	84,163	91,893	98,757	107,115	77,536	82,731	77,894	79,670	85,254	109,820	1,036,076	1,014,765	1,058,947

Monthly projections of operating revenue for each vote

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	September	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote															
Vote 1 - Executive & Council	1,015	1,147	19	129	321	599	1,010	381	324	159	169	5,371	10,642	10,992	11,583
Vote 2 - Corporate Services	397	356	273	275	324	394	285	343	302	301	298	412	3,960	4,208	4,386
Vote 3 - Financial Services	12,168	30,771	39,593	24,550	18,094	15,990	16,606	17,651	18,452	15,816	18,410	21,484	249,586	269,674	286,686
Vote 4 - Strategic Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - Planning & Development	17,258	2,245	2,096	1,615	3,911	9,465	2,888	4,640	5,763	4,769	2,463	16,994	74,107	48,575	37,804
Vote 6 - Community Services	21,078	13,405	11,847	13,585	13,716	15,590	12,626	18,405	20,078	21,183	18,666	38,502	218,681	240,382	253,832
Vote 7 - Electrical Services	143,023	3,750	14,487	10,765	6,648	25,982	22,072	3,900	17,532	16,431	15,902	24,904	305,397	324,031	343,856
Vote 8 - Technical Services	55,820	7,161	10,468	8,875	8,597	17,524	11,253	9,189	13,224	11,937	10,063	23,440	187,550	195,525	212,271
Total Revenue by Vote	250,759	58,836	78,783	59,793	51,609	85,544	66,740	54,509	75,676	70,596	65,971	131,108	1,049,923	1,093,387	1,150,418

Monthly projections of operating expenditure for each vote

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	September	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Expenditure by Vote to be appropriated</u>															
Vote 1 - Executive & Council	12,069	1,556	1,975	1,461	1,623	1,755	1,947	1,691	1,983	1,870	1,967	4,746	34,643	37,566	38,639
Vote 2 - Corporate Services	6,363	2,612	2,728	2,761	3,495	2,844	2,895	2,796	2,919	2,866	2,868	4,205	39,352	42,900	44,392
Vote 3 - Financial Services	7,806	7,921	7,709	9,271	9,174	7,712	7,811	8,129	8,067	7,211	7,704	14,584	103,099	81,581	85,003
Vote 4 - Strategic Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - Planning & Development	2,350	3,693	7,961	8,348	8,520	9,820	6,669	7,332	6,902	7,207	7,393	13,211	89,406	62,185	59,760
Vote 6 - Community Services	20,746	20,236	22,201	22,914	26,513	23,036	23,769	22,836	22,076	21,941	21,837	28,181	276,286	278,141	291,685
Vote 7 - Electrical Services	7,548	16,814	25,038	28,086	24,478	38,443	14,347	20,709	16,242	18,817	21,160	37,662	269,342	279,125	296,838
Vote 8 - Technical Services	16,524	15,006	16,551	19,052	24,954	23,505	20,097	19,239	19,705	19,759	22,325	7,233	223,949	233,266	242,630
Total Expenditure by Vote	73,405	67,838	84,163	91,893	98,757	107,115	77,536	82,731	77,894	79,670	85,254	109,820	1,036,076	1,014,765	1,058,947

Monthly projections of capital expenditure for each vote

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	September	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Multi-year expenditure to be appropriated</u>															
Vote 1 - Executive & Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	4,200	4,000
Vote 3 - Financial Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Strategic Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Planning & Development	-	-	-	-	-	-	-	-	-	-	-	-	-	5,500	-
Vote 6 - Community Services	218	154	273	305	456	300	165	162	364	450	494	770	4,110	7,555	3,378
Vote 7 - Electrical Services	190	134	1,099	1,127	1,259	1,123	1,006	1,002	1,179	1,254	1,293	1,533	12,200	14,800	6,600
Vote 8 - Technical Services	4,561	3,307	7,245	7,874	10,838	7,785	5,145	5,070	9,032	10,728	11,587	16,987	100,159	57,619	83,366
Capital multi-year expenditure sub-total	4,969	3,595	8,617	9,306	12,553	9,208	6,316	6,234	10,575	12,433	13,374	19,289	116,469	89,674	97,344
<u>Single-year expenditure to be appropriated</u>															
Vote 1 - Executive & Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Financial Services	189	133	138	166	297	162	45	42	217	292	330	568	2,579	-	-
Vote 4 - Strategic Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Planning & Development	798	351	364	437	783	427	119	111	572	770	870	1,499	7,103	9,000	6,500
Vote 6 - Community Services	1,652	1,167	1,209	1,453	2,600	1,418	397	368	1,901	2,557	2,890	4,979	22,589	21,552	19,491
Vote 7 - Electrical Services	380	268	328	384	648	376	141	135	487	638	715	1,196	5,698	9,948	5,348
Vote 8 - Technical Services	256	181	187	225	403	220	61	57	295	396	448	771	3,500	14,990	12,843
Capital single-year expenditure sub-total	3,274	2,101	2,227	2,665	4,730	2,603	764	712	3,472	4,654	5,252	9,014	41,469	55,490	44,182
Total Capital Expenditure	8,244	5,696	10,844	11,971	17,284	11,811	7,079	6,946	14,047	17,086	18,627	28,303	157,938	145,164	131,084

3 Year Capital budget 2020/21/22/23

Vote Description R thousand	2020/21 Medium Term Revenue & Expenditure Framework		
	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure			
Vote 1 - Executive & Council	–	–	–
Vote 2 - Corporate Services	–	4,200	4,300
Vote 3 - Financial Services	2,579	–	–
Vote 4 - Strategic Services	–	–	–
Vote 5 - Planning & Development	7,103	14,500	6,500
Vote 6 - Community Services	26,699	29,107	24,669
Vote 7 - Electrical Services	17,898	24,748	16,448
Vote 8 - Technical Services	103,659	72,609	89,166
Total Capital Expenditure	157,938	145,164	141,083

3 Year Capital budget per IDP Strategic Goal

Strategic Objective	Goal	Goal Code	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
To improve and maintain current basic service delivery through specific infrastructure development projects	Basic Service Delivery	A	188,272	165,056	165,056	133,918	116,357	114,464
To promote a safe and healthy environment through the protection of our natural resources	Basic Service Delivery	B	2,050	3,148	3,148	1,538	600	–
To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Good Governance and Public Participation	C	500	2,471	2,471	–	–	300
To create an enabling environment for socio development and economic growth.	Local Economic Development	D	–	–	–	–	–	–
To grow the revenue base of the municipality	Municipal Financial Viability and Transformation	E	3,310	1,206	1,206	2,579	–	–
To structure and manage the municipal administration to ensure efficient service delivery.	Municipal Transformation and Organizational Development	F	23,443	21,134	21,134	19,903	28,207	26,319
Total Capital Expenditure			217,575	193,015	193,015	157,938	145,164	141,083

Ten largest capital projects

Function	Project Description	Project Number	Ward Location	Current Year 2019/20 Full Year	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Function: Community and Social Services - Core Function - Community Halls and Facilities	Northern Corridor (NDPG)	9/103-8-7	WC048 Knysna - Ward - Ward 4	17,000	13,043	15,652	17,391
Function: Housing - Non-core Function - Housing	Knysna Vision (1393) UISP	9/105-16-30	WC048 Knysna - Ward - Ward 3	2,166	4,401	7,000	–
Function: Road Transport - Core Function - Roads	Upgrade Gray Street	9/110-56-56	WC048 Knysna - Ward - Ward 10	6,835	9,992	–	–
Function: Waste Water Management - Core Function - Sewerage	Upgrade main sewer p/station and sewers	9/112-25-17	WC048 Knysna - Ward - Ward 10	5,025	9,000	4,000	5,000
Function: Water Management - Core Function - Water Distribution	Upgrading Hornlee water reticulation system	9/119-15-8	WC048 Knysna - Ward - Ward 6	2,389	5,275	32	2,000
Function: Water Management - Core Function - Water Distribution	Distribution	9/119-51-51	WC048 Knysna - Ward - Ward 10	8,000	13,317	1,211	–
Function: Waste Water Management - Core Function - Sewerage	MIG317441 : Knysna WWTW SBR	9/112-52-52	Whole of the Municipality	6,094	4,887	–	–
Function: Water Management - Core Function - Water Distribution	Water Demand management devices	9/119-49-49	Whole of the Municipality	14,000	5,000	5,000	3,000
Function: Water Management - Core Function - Water Treatment	MIG: 306613 Upgrade & Refurbishment of Charlesford & Eastford Pump Station	9/118-52-52	Whole of the Municipality		8,959	–	–
Function: Waste Water Management - Core Function - Sewerage	Upgrade Hornlee Bulk Sewer Phase 1	New3	Whole of the Municipality		6,052	–	–

Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1.9%	6.6%	5.0%	5.8%	5.7%	5.7%	5.7%	6.0%	7.2%	7.6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2.2%	7.6%	6.0%	7.0%	6.9%	6.9%	6.9%	7.3%	8.1%	8.4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	69.6%	52.2%	62.8%	43.5%	52.8%	52.8%	52.8%	63.2%	64.4%	61.4%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	349.3%	339.0%	383.2%	588.8%	693.0%	490.9%	490.9%	587.7%	636.7%	670.3%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1.7	1.5	1.3	1.1	0.9	0.9	0.9	0.8	0.8	0.8
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.7	1.5	1.3	1.1	0.9	0.9	0.9	0.8	0.8	0.8
Liquidity Ratio	Monetary Assets/Current Liabilities	0.7	0.5	0.4	0.1	0.1	0.1	0.1	0.0	0.0	0.0
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	-	101.6%	98.8%	97.4%	98.2%	91.6%	91.6%	91.6%	90.8%	98.1%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		102.0%	99.1%	97.8%	98.2%	91.6%	91.6%	91.6%	90.8%	98.1%	98.1%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	22.0%	20.4%	18.6%	17.7%	18.9%	18.9%	18.9%	18.3%	17.8%	16.8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	-	-	-	-	-	-	-	-	-	-
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within' MFMA' s 65(e))	-	-	-	-	-	-	-	-	-	-
Creditors to Cash and Investments		87.5%	116.2%	119.8%	441.6%	394.3%	-692.9%	-692.9%	-263.6%	-392.6%	-2832.0%
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	179158000	178816000	181168000	179714000	0	0	0	0	0	179158000
	Total Cost of Losses (Rand '000)	16	14	15	15	-	-	-	-	-	16

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	% Volume (units purchased and generated less units sold)/units purchased and generated	8.9%	7.7%	8.3%	8.3%	0.0%	0.0%	0.0%	0.0%	0.0%	8.9%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	–	5	3	4	4	–	–	–	–	–
	Total Cost of Losses (Rand '000)	0	1463000	895000	1179000	1179000	0	0	0	0	0
	% Volume (units purchased and generated less units sold)/units purchased and generated	–	28.8%	26.6%	27.7%	27.7%	0.0%	0.0%	0.0%	0.0%	0.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	27.6%	27.9%	26.5%	30.0%	29.7%	29.7%	29.7%	28.3%	28.8%	28.6%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	29.0%	27.4%	31.1%	30.7%	30.7%		29.3%	29.8%	29.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5.9%	7.6%	4.6%	7.4%	6.9%	6.9%		6.4%	9.2%	8.9%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	5.9%	7.0%	6.7%	6.7%	6.6%	6.6%	6.6%	6.4%	6.7%	6.4%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	18.2	24.0	15.6	17.2	17.2	17.2	24.9	19.2	18.3	19.5
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	26.6%	29.2%	28.0%	25.5%	28.2%	28.2%	28.2%	26.9%	25.2%	23.6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.0	1.5	1.1	0.3	0.3	(0.2)	(0.2)	(0.5)	(0.3)	(0.0)

Detailed capital projects per directorate / department

PROJECT	FUNDING SOURCE	Vote Numbers	Directorate	Department	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
New machinery and equipment	Fund: Capital - Transfer from Operational Revenue	9/101-33-33	Vote 8 - Technical Services	8.2 - Director: Technical Services	500,000.00	500,000.00	500,000.00
Cemetery Machinery	Fund: Capital - Transfer from Operational Revenue	9/101-51-51	Vote 6 - Community Services	6.5 - Director: Community	-	-	450,000.00
Northern Corridor (NDPG)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Neighbourhood Development Partnership Grant	9/103-8-7	Vote 6 - Community Services	6.2 - Halls / Facilities	13,043,000.00	15,652,000.00	17,391,000.00
Tables & Chairs replacement	Fund: Capital - Transfer from Operational Revenue	9/103-19-19	Vote 6 - Community Services	6.2 - Halls / Facilities	150,000.00	200,000.00	-
Halls	Fund: Capital - Transfer from Operational Revenue	9/103-22-22	Vote 6 - Community Services	6.2 - Halls / Facilities	1,800,000.00	-	-
Eastford Substation - Phase 2	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/104-60-77	Vote 7 - Electrical Services	7.3 - Electricity Distribution	900,000.00	-	-
o/H lines Replacement	Fund: Capital - Transfer from Operational Revenue	9/104-61-68	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	1,000,000.00	1,000,000.00
Hornlee & Oupad power upgrade	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/104-64-81	Vote 7 - Electrical Services	7.3 - Electricity Distribution	1,700,000.00	-	-
Vehicle Replacement	Fund: Capital - Transfer from Operational Revenue	9/104-65-82	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	-	1,500,000.00
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/104-74-91	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	300,000.00	-
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/104-75-92	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	300,000.00	-
Machinery and Equipment	Fund: Capital - Transfer from Operational Revenue	9/104-78-95	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	1,000,000.00	2,000,000.00
Brackenhill Streetlights	Fund: Capital - Transfer from Operational Revenue	9/104-86-103	Vote 7 - Electrical Services	7.3 - Electricity Distribution	850,000.00	-	-
GRANT WCPA Hornlee - 284884224062	Fund: Capital - Transfers and Subsidies - Monetary Allocations - Provincial Government - Western Cape - Infrastructure - Specify (Add grant description)	9/105-8-21	Vote 5 - Planning & Development	5.1 - Housing Administration	-	5,500,000.00	-
Sedgefield ISSP (200)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - Provincial Government - Western Cape - Infrastructure - Specify (Add grant description)	9/105-15-29	Vote 5 - Planning & Development	5.1 - Housing Administration	2,000,000.00	2,000,000.00	6,500,000.00
Knysna Vision (1393) UISP	Fund: Capital - Transfers and Subsidies - Monetary Allocations - Provincial Government - Western Cape - Infrastructure - Specify (Add grant description)	9/105-16-30	Vote 5 - Planning & Development	5.1 - Housing Administration	4,401,000.00	7,000,000.00	-
Program Computer Equipment	Fund: Capital - Transfer from Operational Revenue	9/106-6-8	Vote 3 - Financial Services	3.5 - Information Technology	250,000.00	-	-

PROJECT	FUNDING SOURCE	Vote Numbers	Directorate	Department	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
Program Computer Equipment	Fund: Capital - Transfer from Operational Revenue	9/106-6-9	Vote 3 - Financial Services	3.5 - Information Technology	221,500.00	-	-
Wireless networking upgrade and expansion	Fund: Capital - Transfer from Operational Revenue	9/106-9-14	Vote 3 - Financial Services	3.5 - Information Technology	100,000.00	-	-
Fibre networking requirements	Fund: Capital - Transfer from Operational Revenue	9/106-10-15	Vote 3 - Financial Services	3.5 - Information Technology	850,000.00	-	-
Machinery and equipment upgrade	Fund: Capital - Transfer from Operational Revenue	9/106-18-18	Vote 3 - Financial Services	3.5 - Information Technology	500,000.00	-	-
Computer Equipment	Fund: Capital - Transfer from Operational Revenue	9/106-19-19	Vote 3 - Financial Services	3.5 - Information Technology	500,000.00	-	-
Computer Equipment	Fund: Capital - Transfer from Operational Revenue	9/106-20-20	Vote 3 - Financial Services	3.5 - Information Technology	150,000.00	-	-
New Guardrails	Fund: Capital - Transfer from Operational Revenue	9/110-37-48	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	250,000.00	250,000.00
Vehicle Replacements	Fund: Capital - Transfer from Operational Revenue	9/110-38-38	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	1,500,000.00	-
Vehicle Replacements	Fund: Capital - Transfer from Operational Revenue	9/110-52-52	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	300,000.00	-
Upgrade Gray Street	Fund: Capital - Transfer from Operational Revenue	9/110-56-56	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	9,992,365.00	-	-
Upgr George Rex Dr concrete rehabilitation	Fund: Capital - Transfer from Operational Revenue	9/110-59-59	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	500,000.00	2,500,000.00
Road rehabilitation (PRAMS)	Fund: Capital - Transfer from Operational Revenue	9/110-62-62	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	10,000,000.00	15,000,000.00
Roads	Fund: Capital - Transfer from Operational Revenue	9/110-63-63	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	200,000.00	-
Roads	Fund: Capital - Transfer from Operational Revenue	9/110-66-66	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	150,000.00	850,000.00
Roads	Fund: Capital - Transfer from Operational Revenue	9/110-70-70	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	1,000,000.00	-
Upgrade main sewer p/station and sewers	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/112-25-17	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	9,000,000.00	4,000,000.00	5,000,000.00
Vehicle Replacement CX3779	Fund: Capital - Transfer from Operational Revenue	9/112-30-30	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	-	300,000.00	-

PROJECT	FUNDING SOURCE	Vote Numbers	Directorate	Department	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
Civil Contractor	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/112-33-33	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	1,000,000.00	1,000,000.00	-
Reticulation	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/112-38-38	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	-	4,500,000.00	-
Purchase of Wheelie bins - Ward 9 - 287280269031	Fund: Capital - Transfer from Operational Revenue	9/113-1-2	Vote 6 - Community Services	6.14 - Cleansing Refuse Removal Services	4,000,000.00	5,000,000.00	2,000,000.00
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/113-22-22	Vote 6 - Community Services	6.14 - Cleansing Refuse Removal Services	-	-	250,000.00
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/114-9-9	Vote 6 - Community Services	6.15 - Transfer Station	-	-	300,000.00
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/114-10-10	Vote 6 - Community Services	6.15 - Transfer Station	-	-	300,000.00
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/114-11-11	Vote 6 - Community Services	6.15 - Transfer Station	1,400,000.00	-	-
Refurbish Waste Compactor Bins	Fund: Capital - Transfer from Operational Revenue	9/114-14-14	Vote 6 - Community Services	6.15 - Transfer Station	300,000.00	-	-
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/115-20-20	Vote 6 - Community Services	6.6 - Parks Recreation	-	-	250,000.00
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/115-21-21	Vote 6 - Community Services	6.6 - Parks Recreation	-	-	250,000.00
Storm water minor improvements (All wards)	Fund: Capital - Transfer from Operational Revenue	9/117-19-19	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	250,000.00	-	-
Upgr Hornlee water reticulation system	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/119-15-8	Vote 8 - Technical Services	8.10 - Water Reticulation	5,275,371.00	32,428.00	2,000,000.00
Hornlee water infill scheme	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/119-18-11	Vote 8 - Technical Services	8.10 - Water Reticulation	2,000,000.00	-	-
Civil Contractor	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/119-36-36	Vote 8 - Technical Services	8.10 - Water Reticulation	2,000,000.00	-	-
Vehicle Replacements	Fund: Capital - Transfer from Operational Revenue	9/119-37-37	Vote 8 - Technical Services	8.10 - Water Reticulation	-	-	300,000.00
Civil Contractor	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/119-38-38	Vote 8 - Technical Services	8.10 - Water Reticulation	2,000,000.00	500,000.00	-
Civil Contractor	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/119-42-42	Vote 8 - Technical Services	8.10 - Water Reticulation	4,000,000.00	-	-
Distribution	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/119-51-51	Vote 8 - Technical Services	8.10 - Water Reticulation	13,316,854.00	1,210,623.00	-
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/119-58-58	Vote 8 - Technical Services	8.10 - Water Reticulation	-	1,000,000.00	-

PROJECT	FUNDING SOURCE	Vote Numbers	Directorate	Department	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/119-59-59	Vote 8 - Technical Services	8.10 - Water Reticulation	-	-	1,500,000.00
New Lifeguard Towers	Fund: Capital - Transfer from Operational Revenue	9/120-10-10	Vote 6 - Community Services	6.8 - Safety Fire Brigade Services	300,000.00	-	-
Machinery and Equipment	Fund: Capital - Transfer from Operational Revenue	9/124-8-8	Vote 6 - Community Services	6.1 - Cemetery	100,000.00	100,000.00	100,000.00
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/142-4-4	Vote 2 - Corporate Services	2.8 - Public Participation	-	-	300,000.00
Machinery and Equipment	Fund: Capital - Transfer from Operational Revenue	9/157-1-1	Vote 6 - Community Services	6.9 - Safety Law Enforcement	396,000.00	-	-
Transport Assets	Fund: Capital - Transfer from Operational Revenue	9/157-2-2	Vote 6 - Community Services	6.9 - Safety Law Enforcement	-	600,000.00	-
MIG317441 : Knysna WWTW SBR	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant	9/112-52-52	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	4,887,000.00	-	-
Program Office Equipment	Fund: Capital - Transfer from Operational Revenue	New scoa code 2	Vote 3 - Financial Services	3.1 - Director: Finance	7,000.00	-	-
LAND ACQUISITION SEDGEFIELD	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 4	Vote 5 - Planning & Development	5.1 - Housing Administration	360,140.00	-	-
Container purchase	Fund: Capital - Transfer from Operational Revenue	New scoa code 7	Vote 5 - Planning & Development	5.6 - Environmental Management	42,000.00	-	-
MIG285767 : Upgrade Sportsground Ph2: Rugby/Soccer Field & Athletics Track (Rheenendal)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant	New scoa code 8	Vote 6 - Community Services	6.12 - Sports Fields	1,130,000.00	3,477,000.00	1,039,000.00
Elec Nothern areas (INEP)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Integrated National Electrification Programme Grant	New scoa code 9	Vote 7 - Electrical Services	7.3 - Electricity Distribution	1,596,435.00	-	-
Elec Nothern areas (INEP)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Integrated National Electrification Programme Grant	New scoa code 10	Vote 7 - Electrical Services	7.3 - Electricity Distribution	1,596,435.00	-	-
Elec Nothern areas (INEP)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Integrated National Electrification Programme Grant	New scoa code 11	Vote 7 - Electrical Services	7.3 - Electricity Distribution	591,652.00	-	-
Elec Nothern areas (INEP)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Integrated National Electrification Programme Grant	New scoa code 12	Vote 7 - Electrical Services	7.3 - Electricity Distribution	563,478.00	-	-
Elec Nothern areas (INEP)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Integrated National Electrification Programme Grant	New scoa code 13	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	1,443,479.00	-

PROJECT	FUNDING SOURCE	Vote Numbers	Directorate	Department	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
	Integrated National Electrification Programme Grant						
Elec Nothern areas (INEP)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Integrated National Electrification Programme Grant	New scoa code 14	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	1,461,043.00	-
Elec Nothern areas (INEP)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Integrated National Electrification Programme Grant	New scoa code 15	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	1,443,478.00	-
Elec Nothern areas (INEP)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Integrated National Electrification Programme Grant	New scoa code 17	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	-	2,974,087.00
Elec Nothern areas (INEP)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Integrated National Electrification Programme Grant	New scoa code 18	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	-	1,373,913.00
MIG : Upgrade of Gravel Roads in Ward 7 (Dam se Bos - Bongani and Khayalathu Valley Street)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant	New scoa code 19	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	1,026,000.00	2,376,000.00	2,250,000.00
MIG : Upgrade of Karatara Waste Water Treatment Works and Sewer Outfall	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant	New scoa code 20	Vote 8 - Technical Services	8.6 - Sewerage Purification Services	174,000.00	4,593,000.00	2,609,000.00
Water Demand management devices	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/119-49-49	Vote 8 - Technical Services	8.10 - Water Reticulation	5,000,000.00	5,000,000.00	3,000,000.00
Upgrade of Municipal buildings	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 21	Vote 2 - Corporate Services	2.1 - Director: Corporate	-	4,200,000.00	4,000,000.00
Upgr Chris Hani Hall	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 27	Vote 6 - Community Services	6.2 - Halls / Facilities	450,000.00	-	-
Surface Gravel roads (Protea Str)	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 28	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	-	2,000,000.00
Surface gravel roads: (Neddicky, Bosbou)	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 29	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	-	2,000,000.00
Surface gravel roads (Ward 3)	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 30	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	-	2,000,000.00
Surface gravel roads(Thula, Sputumani, Flenter, Greenfields)	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 31	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	-	2,000,000.00

PROJECT	FUNDING SOURCE	Vote Numbers	Directorate	Department	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
Surface gravel roads(Murray, Pine, Watson,Keurboom	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 32	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	-	2,000,000.00
Surface gravel roads (Ward 7)	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 33	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	-	2,000,000.00
Surface gravel roads(Barley Setosho, Toni September)	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 34	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	-	4,000,000.00
Mechanical Upgrade WTS	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 39	Vote 6 - Community Services	6.15 - Transfer Station	400,000.00	-	-
Walkway Upgrade - 285385235066	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 40	Vote 6 - Community Services	6.6 - Parks Recreation	400,000.00	-	-
Constr Clubhouse & gym	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 42	Vote 6 - Community Services	6.12 - Sports Fields	150,000.00	-	-
Outdoor Facilities	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 45	Vote 6 - Community Services	6.12 - Sports Fields	150,000.00	-	-
Storm water upgrades: Ward 4	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 46	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	750,000.00	750,000.00
Storm water upgrades: Ward 6	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 47	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	750,000.00	750,000.00
Storm water upgrades: Ward 7	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 48	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	750,000.00	750,000.00
Storm water upgrades: Ward 8	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 49	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	750,000.00	750,000.00
Storm water upgrades: CBD	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 50	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	1,750,000.00	1,750,000.00
Storm water upgrades: Ward 11	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 51	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	750,000.00	750,000.00
Storm water minor improvements (All wards)	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 52	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	500,000.00	500,000.00
Water Treatment Works	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 53	Vote 8 - Technical Services	8.9 - Water Purification Works	-	3,500,000.00	1,000,000.00
Cemetery Knysna	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 55	Vote 6 - Community Services	6.1 - Cemetery	600,000.00	600,000.00	600,000.00

PROJECT	FUNDING SOURCE	Vote Numbers	Directorate	Department	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
Roads	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 57	Vote 6 - Community Services	6.10 - Safety Vehicle Licence Testing	800,000.00	-	-
Extension of Salt River Line to Charlesford Raw Water Pumpstation	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 59	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	200,000.00	800,000.00
Anti Tamper Covers for Streetlights	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 60	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	300,000.00	300,000.00
UPS Traffic Signals Greater Knysna	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 61	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	500,000.00	500,000.00
Construction of New Dam	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 62	Vote 8 - Technical Services	8.10 - Water Reticulation	-	3,500,000.00	5,000,000.00
Eastford Bulk potable Water Supply	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 63	Vote 8 - Technical Services	8.10 - Water Reticulation	-	-	2,000,000.00
Pre-Chlorination System at Knysna WTW	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 64	Vote 8 - Technical Services	8.9 - Water Purification Works	-	350,000.00	-
Dosing Pump for Knysna WTW x 3	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 65	Vote 8 - Technical Services	8.10 - Water Reticulation	-	100,000.00	-
150 KVA Genset Old Place Water Pump Station	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 66	Vote 8 - Technical Services	8.10 - Water Reticulation	-	590,250.00	-
New Bulk water meters for Old Place, Khayaletu, Leisure Isle Reservoirs	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 67	Vote 8 - Technical Services	8.10 - Water Reticulation	-	350,000.00	-
New Telemetry System (Saltriver, Northern areas PS7, PS8, PS6, Uil & Avemore New Telemetry Stations, Lagoon Belvedere)	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 68	Vote 8 - Technical Services	8.10 - Water Reticulation	-	410,000.00	500,000.00
Buffalo Bay blower	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 69	Vote 8 - Technical Services	8.10 - Water Reticulation	-	300,000.00	-
Safety Rails at Knysna WTW's	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 70	Vote 8 - Technical Services	8.9 - Water Purification Works	-	50,000.00	-
Upgrading of Gouna pipeline	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 71	Vote 8 - Technical Services	8.10 - Water Reticulation	-	1,000,000.00	-
MIG164160 LI SWalks SD+KR(own)	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 72	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	-	3,000,000.00	-
Upgrade Thesen Island Main Sewer P/S	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 73	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	-	150,000.00	-
Sump and MCC at Costa Sarda Sewer Pump Station	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 74	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	-	120,000.00	120,000.00
Damsebos to Hlalani Bulk Sewer Link	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 75	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	1,455,000.00	1,500,000.00	1,500,000.00
Oupad Outfall Sewer Phase 2	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New scoa code 76	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	-	-	1,500,000.00
Union Street Workshop Substation upgrade phase 3	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/104-93- 118	Vote 7 - Electrical Services	7.3 - Electricity Distribution	2,800,000.00	6,300,000.00	-

PROJECT	FUNDING SOURCE	Vote Numbers	Directorate	Department	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
Brenton Substation and MV Network	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/104-94-119	Vote 7 - Electrical Services	7.3 - Electricity Distribution	3,800,000.00	2,500,000.00	-
Crane Truck	Fund: Capital - Transfer from Operational Revenue	9/104-95-120	Vote 7 - Electrical Services	7.3 - Electricity Distribution	-	2,200,000.00	-
Electrical Metering replacement	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/104-96-121	Vote 7 - Electrical Services	7.3 - Electricity Distribution	500,000.00	800,000.00	1,000,000.00
Electrification of informal areas - Ward 1	Fund: Capital - Transfer from Operational Revenue	9/104-97-122	Vote 7 - Electrical Services	7.3 - Electricity Distribution	600,000.00	1,000,000.00	1,000,000.00
Electrification of informal areas - Ward 3	Fund: Capital - Transfer from Operational Revenue	9/104-98-123	Vote 7 - Electrical Services	7.3 - Electricity Distribution	600,000.00	1,000,000.00	1,000,000.00
Electrification of informal areas - Ward 4	Fund: Capital - Transfer from Operational Revenue	9/104-99-124	Vote 7 - Electrical Services	7.3 - Electricity Distribution	600,000.00	1,000,000.00	1,000,000.00
Electrification of informal areas - Ward 7	Fund: Capital - Transfer from Operational Revenue	9/104-100-125	Vote 7 - Electrical Services	7.3 - Electricity Distribution	600,000.00	1,000,000.00	1,000,000.00
Electrification of informal areas - Ward 8	Fund: Capital - Transfer from Operational Revenue	9/104-101-126	Vote 7 - Electrical Services	7.3 - Electricity Distribution	600,000.00	1,000,000.00	1,000,000.00
Upgrade Gravel Roads Ward 1	Fund: Capital - Transfer from Operational Revenue	9/110-88-88	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	2,260,000.00	-	-
Upgrade Gravel Roads Ward 2	Fund: Capital - Transfer from Operational Revenue	9/110-89-89	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	2,260,000.00	-	-
Upgrade Gravel Roads Ward 3	Fund: Capital - Transfer from Operational Revenue	9/110-90-90	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	2,260,000.00	-	-
Upgrade Gravel Roads Ward 4	Fund: Capital - Transfer from Operational Revenue	9/110-91-91	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	2,260,000.00	-	-
Upgrade Gravel Roads Ward 5	Fund: Capital - Transfer from Operational Revenue	9/110-92-92	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	2,260,000.00	-	-
Upgrade Gravel Roads Ward 7	Fund: Capital - Transfer from Operational Revenue	9/110-93-93	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	2,260,000.00	-	-
Upgrade Gravel Roads Ward 8	Fund: Capital - Transfer from Operational Revenue	9/110-94-94	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	2,260,000.00	-	-
Upgrade Knysna WWTW - Inlet Works	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/111-29-29	Vote 8 - Technical Services	8.9 - Water Purification Works	1,500,000.00	3,000,000.00	3,000,000.00
Upgrading of the Sedgefield Wastewater Infrastructure, Phase 2	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant	9/112-61-61	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	174,000.00	4,116,000.00	8,851,250.00

PROJECT	FUNDING SOURCE	Vote Numbers	Directorate	Department	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
MIG285770 : Upgrade Sportsground	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant	9/116-23-23	Vote 6 - Community Services	6.12 - Sports Fields	1,130,000.00	3,478,000.00	1,739,000.00
Surfacing of Gravel Roads in Ward 2	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant	9/110-85-85	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	1,026,000.00	1,487,000.00	2,250,000.00
Surfacing of Gravel Roads in Ward 5	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant	9/110-86-86	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	1,026,000.00	1,487,000.00	2,726,000.00
Surfacing of Gravel Roads in Ward 4	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant	9/110-87-87	Vote 8 - Technical Services	8.5 - Roads, Sewerage/Water Drainage: Streets	1,026,000.00	1,487,000.00	1,760,000.00
MIG: 306613 Upgrade & Refurbishment of Charlesford & Eastford Pump Station	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant	9/118-52-52	Vote 8 - Technical Services	8.9 - Water Purification Works	8,958,650.00	-	-
Replacement of Pump, Valves and rails	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/112-59-59	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	1,200,000.00	1,200,000.00	1,200,000.00
Replacement of Pump, Valves and rails	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	9/112-60-60	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	1,500,000.00	-	-
1 x bakkie 1 ton: Replacement	Fund: Capital - Transfer from Operational Revenue	New1 (9/157-2-2)	Vote 5 - Planning & Development	5.5 - Director: Planning I.H.S	300,000.00	-	-
Sedgefield RO plant building	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New2 (9/112-55-55)	Vote 8 - Technical Services	8.9 - Water Purification Works	3,500,000.00	-	-
Upgrade Hornlee Bulk Sewer Phase 1	Fund: Capital - Borrowing - Non-current - Annuity Loans - Banks - Nedbank - Specify	New3	Vote 8 - Technical Services	8.7 - Sewerage Reticulation Services	6,052,000.00	-	-

Ward information for expenditure and service delivery

SCOA Region	PROJECT	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Administrative or Head Office (Including Satellite Offices)	New machinery and equipment	500,000	500,000	500,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Cemetery Machinery	-	-	450,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 4	Northern Corridor (NDPG)	13,043,000	15,652,000	17,391,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Tables & Chairs replacement	150,000	200,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 5	Halls	1,800,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Eastford Substation - Phase 2	900,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	o/H lines Replacement	-	1,000,000	1,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 6	Hornlee & Oupad power upgrade	1,700,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Vehicle Replacement	-	-	1,500,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	300,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	300,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Machinery and Equipment	-	1,000,000	2,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 9	Brackenhill Streetlights	850,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 6	GRANT WCPA Hornlee - 284884224062	-	5,500,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 1	Sedgefield ISSP (200)	2,000,000	2,000,000	6,500,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 3	Knysna Vision (1393) UISP	4,401,000	7,000,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Program Computer Equipment	250,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Administrative or Head Office (Including Satellite Offices)	Program Computer Equipment	221,500	-	-

SCOA Region	PROJECT	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Wireless networking upgrade and expansion	100,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Fibre networking requirements	850,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Administrative or Head Office (Including Satellite Offices)	Machinery and equipment upgrade	500,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Administrative or Head Office (Including Satellite Offices)	Computer Equipment	500,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Administrative or Head Office (Including Satellite Offices)	Computer Equipment	150,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	New Guardrails	-	250,000	250,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Vehicle Replacements	-	1,500,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Vehicle Replacements	-	300,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 10	Upgrade Gray Street	9,992,365	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 9	Upgr George Rex Dr concrete rehabilitation	-	500,000	2,500,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Road rehabilitation (PRAMS)	-	10,000,000	15,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 5	Roads	-	200,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 1	Roads	-	150,000	850,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Roads	-	1,000,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 10	Upgrade main sewer p/station and sewers	9,000,000	4,000,000	5,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Vehicle Replacement CX3779	-	300,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 3	Civil Contractor	1,000,000	1,000,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Reticulation	-	4,500,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 9	Purchase of Wheelie bins - Ward 9 - 287280269031	4,000,000	5,000,000	2,000,000

SCOA Region	PROJECT	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	-	250,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	-	300,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	-	300,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	1,400,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Refurbish Waste Compactor Bins	300,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	-	250,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	-	250,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Storm water minor improvements (All wards)	250,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 6	Upgr Hornlee water reticulation system	5,275,371	32,428	2,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 6	Hornlee water infill scheme	2,000,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Civil Contractor	2,000,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Vehicle Replacements	-	-	300,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Civil Contractor	2,000,000	500,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Civil Contractor	4,000,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 10	Distribution	13,316,854	1,210,623	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	1,000,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	-	1,500,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	New Lifeguard Towers	300,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Machinery and Equipment	100,000	100,000	100,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	-	300,000

SCOA Region	PROJECT	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Machinery and Equipment	396,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Transport Assets	-	600,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	MIG317441 : Knysna WWTW SBR	4,887,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Program Office Equipment	7,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	LAND ACQUISITION SEDGEFIELD	360,140	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Container purchase	42,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	MIG285767 : Upgrade Sportsground Ph2: Rugby/Soccer Field & Athletics Track (Rheenendal)	1,130,000	3,477,000	1,039,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Elec Nothern areas (INEP)	1,596,435	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Elec Nothern areas (INEP)	1,596,435	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Elec Nothern areas (INEP)	591,652	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Elec Nothern areas (INEP)	563,478	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Elec Nothern areas (INEP)	-	1,443,479	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Elec Nothern areas (INEP)	-	1,461,043	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Elec Nothern areas (INEP)	-	1,443,478	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Elec Nothern areas (INEP)	-	-	2,974,087
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Elec Nothern areas (INEP)	-	-	1,373,913
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	MIG : Upgrade of Gravel Roads in Ward 7 (Dam se Bos - Bongani and Khayalathu Valley Street)	1,026,000	2,376,000	2,250,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	MIG : Upgrade of Karatara Waste Water Treatment Works and Sewer Outfall	174,000	4,593,000	2,609,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Water Demand management devices	5,000,000	5,000,000	3,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Administrative or Head Office (Including Satellite Offices)	Upgrade of Municipal buildings	-	4,200,000	4,000,000

SCOA Region	PROJECT	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 3	Upgr Chris Hani Hall	450,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 5	Surface Gravel roads (Protea Str)	-	-	2,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 2	Surface gravel roads: (Neddicky, Bosbou)	-	-	2,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 3	Surface gravel roads (Ward 3)	-	-	2,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 4	Surface gravel roads(Thula, Sputumani,Flenter,Greenfields)	-	-	2,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 5	Surface gravel roads(Murray, Pine, Watson,Keurboom	-	-	2,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 7	Surface gravel roads (Ward 7)	-	-	2,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 8	Surface gravel roads(Barley Setosho, Toni September)	-	-	4,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Mechanical Upgrade WTS	400,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Walkway Upgrade - 285385235066	400,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 6	Constr Clubhouse & gym	150,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 3	Outdoor Facilities	150,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 4	Storm water upgrades: Ward 4	-	750,000	750,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 6	Storm water upgrades: Ward 6	-	750,000	750,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 7	Storm water upgrades: Ward 7	-	750,000	750,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 8	Storm water upgrades: Ward 8	-	750,000	750,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 10	Storm water upgrades: CBD	-	1,750,000	1,750,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 11	Storm water upgrades: Ward 11	-	750,000	750,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Storm water minor improvements (All wards)	-	500,000	500,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Water Treatment Works	-	3,500,000	1,000,000

SCOA Region	PROJECT	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Cemetery Knysna	600,000	600,000	600,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 10	Roads	800,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Extension of Salt River Line to Charlesford Raw Water Pumpstation	-	200,000	800,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Anti Tamper Covers for Streetlights	-	300,000	300,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	UPS Traffic Signals Greater Knysna	-	500,000	500,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Construction of New Dam	-	3,500,000	5,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Eastford Bulk potable Water Supply	-	-	2,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Pre-Chlorination System at Knysna WTW	-	350,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Dosing Pump for Knysna WTW x 3	-	100,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	150 KVA Genset Old Place Water Pump Station	-	590,250	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	New Bulk water meters for Old Place, Khayaletu, Leisure Isle Reservoirs	-	350,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	New Telemetry System (Saltriver, Northern areas PS7, PS8, PS6, Uil & Avemore New Telemetry Stations, Lagoon Belvedere)	-	410,000	500,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Buffalo Bay blower	-	300,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Safety Rails at Knysna WTW's	-	50,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Upgrading of Gouna pipeline	-	1,000,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 7	MIG164160 LI SWalks SD+KR(own)	-	3,000,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Upgrade Thesen Island Main Sewer P/S	-	150,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Sump and MCC at Costa Sarda Sewer Pump Station	-	120,000	120,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Damsebos to Hlalani Bulk Sewer Link	1,455,000	1,500,000	1,500,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Oupad Outfall Sewer Phase 2	-	-	1,500,000

SCOA Region	PROJECT	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 10	Union Street_Workshop Substation upgrade phase 3	2,800,000	6,300,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 5	Brenton Substation and MV Network	3,800,000	2,500,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Crane Truck	-	2,200,000	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Electrical Metering replacement	500,000	800,000	1,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 1	Electrification of informal areas - Ward 1	600,000	1,000,000	1,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 3	Electrification of informal areas - Ward 3	600,000	1,000,000	1,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 4	Electrification of informal areas - Ward 4	600,000	1,000,000	1,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 7	Electrification of informal areas - Ward 7	600,000	1,000,000	1,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 8	Electrification of informal areas - Ward 8	600,000	1,000,000	1,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 1	Upgrade Gravel Roads Ward 1	2,260,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 2	Upgrade Gravel Roads Ward 2	2,260,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 3	Upgrade Gravel Roads Ward 3	2,260,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 4	Upgrade Gravel Roads Ward 4	2,260,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 5	Upgrade Gravel Roads Ward 5	2,260,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 7	Upgrade Gravel Roads Ward 7	2,260,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 8	Upgrade Gravel Roads Ward 8	2,260,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Upgrade Knysna WWTW - Inlet Works	1,500,000	3,000,000	3,000,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 2	Upgrading of the Sedgefield Wastewater Infrastructure, Phase 2	174,000	4,116,000	8,851,250
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	MIG285770 : Upgrade Sportsground	1,130,000	3,478,000	1,739,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 2	Surfacing of Gravel Roads in Ward 2	1,026,000	1,487,000	2,250,000

SCOA Region	PROJECT	2020/21 Tabled Draft Budget	2021/22 Tabled Draft Budget	2022/23 Tabled Draft Budget
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 5	Surfacing of Gravel Roads in Ward 5	1,026,000	1,487,000	2,726,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 4	Surfacing of Gravel Roads in Ward 4	1,026,000	1,487,000	1,760,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	MIG: 306613 Upgrade & Refurbishment of Charlesford & Eastford Pump Station	8,958,650	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Replacement of Pump, Valves and rails	1,200,000	1,200,000	1,200,000
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Replacement of Pump, Valves and rails	1,500,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	1 x bakkie 1 ton: Replacement	300,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Ward - Ward 1	Sedgefield RO plant building	3,500,000	-	-
District Municipalities - DC04 Eden - Municipalities - WC048 Knysna - Whole of the Municipality	Upgrade Hornlee Bulk Sewer Phase 1	6,052,000	-	-

Approval



Knysna

Municipality Munisipaliteit uMasipala

inclusive · innovative · inspired

Approval

Approval of the Service Delivery and Budget Implementation Plan

The Service Delivery and Budget Implementation Plan for 2020/2021 is hereby approved in terms of section 53(1)(c)(ii) of the MFMA.

A handwritten signature in black ink, appearing to read 'Elrick van Aswegen', written over a horizontal line.

Executive Mayor

Alderman Elrick van Aswegen

Date: 29 June 2020

Top Level SDBIP/Institutional Scorecard Performance Indicators 2020/2021

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL1	Corporate Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Council effective functioning measured by the annual number of ordinary scheduled council meetings held.	Number of ordinary scheduled council meetings held per annum	ALL	#	Good Governance and Public Participation	11	2	2	3	3	10
TL2	Corporate Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Council committee system effectiveness, measured by the annual number of scheduled committee meetings held.	Number of Section 80 committee meetings held per annum	ALL	#	Good Governance and Public Participation	New Indicator	2	2	3	3	10
TL3	Corporate Services	To structure and manage the municipal administration to ensure efficient service delivery	The number of people from EE target groups employed in three highest levels of management which comply with the Employment Equity Plan, measured by the number of people from employment equity target groups employed (newly appointed) in the three highest levels of management x100 in compliance with the municipality's approved Employment Equity Plan by 30 June 2021	The number of appointments made in the three highest levels of management in compliance with the approved Employment Equity Plan	ALL	#	Municipal Transformation and Organisational Development	1	-	-	-	1	1

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL4	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit to the Mayor a draft SDBIP for the budget by no later than 14 days after the approval of the annual budget in terms of the Local Government: Municipal Finance Management Act, No. 56 of 2003	Top Layer SDBIP approved within 28 days after the Main Budget has been approved	ALL	#	Good Governance and Public Participation	New Indicator	-	-	-	1	1
TL5	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Implementation of the Performance Management Framework by timeous development and signing of Section 56 and 57 performance agreements in terms of the Local Government: Municipal Systems Act, No 32 of 2000	Number of signed performance agreements of Section 57 managers within 14 days of approval of the SDBIP	ALL	#	Good Governance and Public Participation	100%	6	-	-	-	6
TL6	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Conduct scheduled performance evaluation of Section 56 and 57 managers in line with signed performance agreements.	Number of formal evaluations completed per Section 57 employee	ALL	#	Good Governance and Public Participation	New Indicator	1	-	1	-	2

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL7	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Risk based audit plan approved by Audit Committee for 2021	Risk based audit plan approved by September 2021	ALL	#	Good Governance and Public Participation	1	-	-	1	-	1
TL8	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Functional performance audit committee measured by means of meetings where committee dealt with performance reports	Number of meetings	ALL	#	Good Governance and Public Participation	2	-	1	1	-	2
TL9	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Submit the IDP/Budget Time Schedule to Council for approval by 31 August 2020	IDP/Budget Time schedule submitted to Council	ALL	#	Good Governance and Public Participation	1	1	-	-	-	1
TL10	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Ensure IDP is reviewed and presented to Council for approval before start of the new FY.	IDP approved by before start of new FY	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1
TL11	Financial Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Develop and Submit Quarterly Section 52(d) Report to Council for approval	Section 52(d) report submitted to Council	ALL	#	Good Governance and Public Participation	4	1	1	1	1	4

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL12	Municipal Manager	To grow the revenue base of the municipality	Capital conditional grant spending measured by the percentage (%) spent	Percentage (%) of the grant spent i.t.o Budget allocations	ALL	%	Municipal Financial Viability and Management	100%	20%	40%	70%	95%	95%
TL13	Municipal Manager	To grow the revenue base of the municipality	Operational conditional grant spending measured by the percentage (%) spent	Percentage (%) of the grant spent i.t.o Budget allocations	ALL	%	Municipal Financial Viability and Management	100%	15%	30%	60%	95%	95%
TL14	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Review and prioritisation of risk register for submission to the Risk Management Committee by February 2021	Reviewed and prioritised risk register by February	ALL	#	Good Governance and Public Participation	1	-	-	1	-	1
TL15	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Compliance with all the relevant legislation tested annually	Zero (0) findings in the Auditor General's report on non-compliance with laws and regulations	ALL	#	Good Governance and Public Participation	New Indicator	-	0	-	-	0
TL16	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Develop and submit the Section 46 Report and Oversight Report to Council in terms of the Local Government: Municipal Systems Act, No. 32 of 2000	Section 46 Report and Oversight Report submitted to Council	ALL	#	Good Governance and Public Participation	1	-	-	1	-	1

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL17	Municipal Manager	To grow the revenue base of the municipality	The percentage of the municipality capital budget actually spent on capital projects by 30 June 2020 {(Actual amount spent on projects/Total amount budgeted for capital projects)X100} as identified in the IDP as at 30 June 2021	% of municipality's capital budget spent on capital projects identified in the IDP for the 2020/2021 FY	ALL	%	Municipal Financial Viability and Management	95%	-	-	-	95%	95%
TL18	Corporate Services	To grow the revenue base of the municipality	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2021 {(Actual total training expenditure divided by total personnel budget)x100}	% of municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2021	ALL	%	Municipal Financial Viability and Management	90%	20%	40%	60%	90%	90%
TL19	Corporate Services	To structure and manage the municipal administration to ensure efficient service delivery	Submit the Workplace Skills Plan to the LGSETA by 30 April 2021	Workplace Skills Plan submitted to the LGSETA by 30 April 2021	ALL	#	Municipal Transformation and Organisational Development	1	-	-	-	1	1
TL20	Corporate Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	100% of Council resolutions implemented and reported on within 7 days after Council meeting	Percentage% of Council resolutions implemented and reported on	ALL	%	Good Governance and Public Participation	New Indicator	100%	100%	100%	100%	100%

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL21	Corporate Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Report on a scheduled basis to Council on status of Council owned properties for the FY under review	# of scheduled reports to Council on status of council owned properties	ALL	#	Good Governance and Public Participation	New Indicator	1	1	1	1	4
TL22	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Management of water provision systems to minimise water losses by implementing measures to reduce water losses	Percentage (%) water losses calculated based on methodology of Dept Water Affairs – Balancing Report	ALL	%	Basic Service Delivery	New Indicator	22%	23%	24%	25%	25%
TL23	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide clean piped water to formal residential properties which are connected to the municipal water infrastructure network	Number of formal residential properties billed for clean piped water in accordance with the Promun financial system	ALL	#	Basic Service Delivery	1522	1522	1522	1522	1522	1522
TL24	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide sanitation services to residential properties which are connected to the municipal waste water (Sanitation/ Sewerage) Network & are billed for sewerage service, irrespective of the number of water closets (toilets).	Number of residential properties which are billed for sewerage in accordance with the Promun financial system.	ALL	#	Basic Service Delivery	1522	1522	1522	1522	1522	1522

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL25	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide electricity to formal residential properties connected to the municipal electrical infrastructure network for both credit and prepaid electrical metering	Number of formal residential properties connected to the municipal electrical infrastructure network	ALL	#	Basic Service Delivery	1522	1522	1522	1522	1522	1522
TL26	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Water capital spending measured by the percentage (%) of budget spent	Percentage (%) spent of approved water capital projects as per approved budget	ALL	%	Basic Service Delivery	95%	-	-	-	95%	95%
TL27	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Municipal Streets and Stormwater capital spending measured by the percentage (%) of budget spent	Percentage (%) spent of approved Streets and Stormwater capital projects as approved budget	ALL	%	Basic Service Delivery	95%	-	-	-	95%	95%
TL28	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	90% compliance to general standards with regard to waste water outflow by 30 June 2021	% compliance to general standards by 30 June 2021	ALL	%	Basic Service Delivery	New Indicator	-	-	-	90%	90%
TL29	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	95% water quality level obtained as per SANS 241 physical and micro parameters by 30 June 2021	% of water quality level by 30 June 2021	ALL	%	Basic Service Delivery	New Indicator	-	-	-	95%	95%
TL30	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Limit electricity losses to less than 10% by 30 June 2021 (Number of Electricity Units Purchased and/or	% Electricity losses by 30 June 2021	ALL	%	Basic Service Delivery	New Indicator	-	-	-	10%	10%

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
			Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated)x 100										
TL31	Infrastructure Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	100% of Council resolutions implemented and reported on within 7 days after Council meeting	Percentage% of Council resolutions implemented and reported on	ALL	%	Good Governance and Public Participation	New Indicator	100%	100%	100%	100%	100%
TL32	Community Services	To promote a safe and healthy environment through the protection of our natural resources	Review the Disaster Management Plan and submit to Council for the financial year under review	Disaster Management Plan reviewed and submitted to Council before the end of FY	ALL	#	Basic Service Delivery	1	-	1	-	-	1
TL33	Community Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	100% of Council resolutions implemented and reported on within 7 days after Council meeting	Percentage% of Council resolutions implemented and reported on	ALL	%	Good Governance and Public Participation	New Indicator	100%	100%	100%	100%	100%
TL34	Human Settlements Administration	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Review Human Settlements Master Plan and submit to the Portfolio Committee by 30 June 2021	Reviewed Human Settlements Master Plan submitted to the Portfolio Committee by 30 June 2021	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL35	Human Settlements Administration	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Formulate and annual review of Integrated Human Settlements Policies for Council approval	Council approved HIS policies	ALL	#	Good Governance and Public Participation	New Indicator	-	-	-	1	1
TL36	Human Settlements Administration	To improve and maintain current basic service delivery through specific infrastructural development projects	Strategic acquisition of Land and Properties	Strategic land and property acquired	ALL	#	Basic Service Delivery	New Indicator	-	-	1	-	1
TL37	Human Settlements Administration	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	100% of Council resolutions implemented and reported on within 7 days after Council meeting	Percentage% of Council resolutions implemented and reported on	ALL	%	Good Governance and Public Participation	New Indicator	100%	100%	100%	100%	100%
TL38	Community Services	To promote a safe and healthy environment through the protection of our natural resources	Spend 85% of the approved project budget for the rehabilitation of the Knysna landfill site by 30 June 2021	% of budget spent by 30 June 2021	ALL	%	Basic Service Delivery	-	-	-	-	85%	85%
TL39	Financial Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	The main budget is approved by Council by the legislative deadline	Annual Approval of Main Budget before the end of June	ALL	#	Good Governance and Public Participation	1	-	-	-	1	1

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL40	Financial Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	The adjustment budget is approved by Council by the legislative deadline	Annual Approval of Adjustments Budget before the end of February	ALL	#	Good Governance and Public Participation	1	-	-	1	-	1
TL41	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2021	Number of residential properties which are billed for water or have pre-paid meters as at 30 June 2021	ALL	#	Basic Service Delivery	1522	1522	1522	1522	1522	1522
TL42	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2021	Number of residential properties which are billed for electricity or have pre-paid meters (Excluding Eskom areas) as at 30 June 2021	ALL	#	Basic Service Delivery	1522	1522	1522	1522	1522	1522
TL43	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of	Number of residential properties which are billed for sewerage as at 30 June 2021	ALL	#	Basic Service Delivery	1522	1522	1522	1522	1522	1522

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
			the number of water closets (toilets) and billed for the service as at 30 June 2021										
TL44	Financial Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2021	Number of residential properties which are billed for refuse removal as at 30 June 2021	ALL	#	Basic Service Delivery	1522	1522	1522	1522	1522	1522
TL45	Financial Services	To grow the revenue base of the municipality	Monthly Outstanding debtors report submitted to Council	Number of outstanding Debtors reports submitted to Council	ALL	#	Municipal Financial Viability and Transformation	4	1	1	1	1	4
TL46	Financial Services	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	100% of Council resolutions implemented and reported on within 7 days after Council meeting	Percentage% of Council resolutions implemented and reported on	ALL	%	Good Governance and Public Participation	New Indicator	100%	100%	100%	100%	100%
TL47	Financial Services	To grow the revenue base of the municipality	Financial Viability measured in terms extend to which the municipality generates operating surpluses (Total Operating revenue– Total Operating Expenditure)/Total Operating Revenue x 100%	% of operating surpluses generated as at 30 June 2021	ALL	%	Financial Viability and Management	New Indicator	-	-	-	5%	5%

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL48	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide free basic water to indigent households	Number of indigent households receiving free basic water as at 30 June 2021	ALL	#	Basic Service Delivery	1900	1900	1900	1900	1900	1900
TL49	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide free basic electricity to indigent account holders connected to the municipal electrical infrastructure network	Number of indigent households receiving free basic electricity as at 30 June 2021	ALL	#	Basic Service Delivery	1900	1900	1900	1900	1900	1900
TL50	Infrastructure Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide free basic sanitation to indigent account holders connected to the municipal sanitation infrastructure network	Number of indigent households receiving free basic sanitation as at 30 June 2021	ALL	#	Basic Service Delivery	1900	1900	1900	1900	1900	1900
TL51	Community Services	To improve and maintain current basic service delivery through specific infrastructural development projects	Provide free basic refuse removal to indigent households	Number of indigent households receiving free basic refuse removal as at 30 June 2021	ALL	#	Financial Viability and Management	1900	1900	1900	1900	1900	1900
TL52	Financial Services	To grow the revenue base of the municipality	Compliance with GRAP to ensure effective capital asset management (PPE; Intangible; Investment Property, Biological and Heritage Assets)	Number of findings in the external Audit report on non-compliance with GRAP	ALL	#	Financial Viability and Management	New Indicator	1	-	-	-	1
TL53	Financial Services	To grow the revenue base of the municipality	Financial viability measured in terms of the municipality's ability to meet its service debt	% Debt to Revenue as at 30 June 2021	ALL	%	Financial Viability and Management	45%	40%	40%	40%	40%	40%

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
			obligations as at 30 June 2021 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)										
TL54	Financial Services	To grow the revenue base of the municipality	Sound financial management by maintaining an acceptable Liquidity Ratio	Liquidity: Current Ratio, Calculated as (Current Assets / Current Liabilities	ALL	#	Financial Viability and Management	2:1	-	-	-	1:5	1:5
TL55	Financial Services	To grow the revenue base of the municipality	Financial viability measured in terms of the collection period,(average number of days) as at 30 June 2021, ((Gross Debtors - Bad Debt Provision) / Billed Revenue)) × 365	% Service debtors to revenue as at 30 June 2021	ALL	%	Financial Viability and Management	30 days	-	-	-	45%	45%

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL56	Financial Services	To grow the revenue base of the municipality	Financial viability measured in terms of the municipality ability to meet its monthly fixed operating commitments from cash and short-term investment without collecting any additional revenue during the month. as at 30 June 2021 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cash/Cost coverage as at 30 June 2021	ALL	#	Financial Viability and Management	1:3	1:2	1:2	1:2	1:2	1:2
TL57	Financial Services	To grow the revenue base of the municipality	Achieve a payment percentage of 95%(norm) by 30 June 2021 Gross Debtors Opening Balance + Billed Revenue – Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100	Payment % as at 30 June 2021	ALL	%	Financial Viability and Management	95%	-	-	-	91%	91%
TL58	Financial Services	To grow the revenue base of the municipality	Review Long Term Financial Plan and	Developed / Reviewed Long Term Financial Plan	ALL	#	Financial Viability and Management	1	-	-	-	1	1

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
			submit to Council by 31 March 2021	submitted to Council by 31 March 2021									
TL59	Financial Services	To grow the revenue base of the municipality	Financial statements submitted to AG by 31 August	Financial statements submitted to Auditor General	ALL	#	Financial Viability and Management	1	1	-	-	-	1
TL60	Financial Services	To grow the revenue base of the municipality	Financial viability measured in terms of number of days taken for creditors to be paid Trade creditors outstanding/creditors purchases(operating and capital)x265	Number of days to pay creditors	ALL	#	Financial Viability and Management	30 days	30 days	30 days	30 days	30 days	30 days
TL61	Infrastructure Services	To create an enabling environment for social development and economic growth	The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary employed in the EPWP programmes for the period	Number of people temporary employed in the EPWP programs.	ALL	#	Local Economic Development	1600	-	-	-	1600	1600
TL62	Planning and Economic Development	To promote a safe and healthy environment through the protection of our natural resources	Review of the Municipal Spatial Development Framework (SDF)	Reviewed SDF submitted to Council as part of the IDP review	ALL	#	Basic Service Delivery	1	-	-	-	1	1
TL63	Planning and Economic Development	To promote a safe and healthy environment through	Review and submit Draft Climate Change Strategy to Council	Number of Climate Change Strategies	ALL	#	Basic Services	1	-	-	-	1	1

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
		the protection of our natural resources		submitted to Council with IDP									
TL64	Planning and Economic Development	To promote a safe and healthy environment through the protection of our natural resources	Review of Planning By-law	Submit Planning By-law to Council by End June 2021	ALL	#	Basic Services	1	-	-	-	1	1
TL65	Planning and Economic Development	To promote a safe and healthy environment through the protection of our natural resources	Develop/Review of Outdoor Advertising By-law	Submit Outdoor Advertising By-law to Council by End June 2021	ALL	#	Basic Services	1	-	-	-	1	1
TL66	Planning and Economic Development	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	100% of Council resolutions implemented and reported on within 7 days after Council meeting	Percentage% of Council resolutions implemented and reported on	ALL	%	Good Governance and Public Participation	New Indicator	100%	100%	100%	100%	100%
TL67	Municipal Manager	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Develop and submit the Communication Strategy to Council by September 2020	Number of Communication Strategies submitted to Council by September 2020	ALL	#	Good Governance and Public Participation	New Indicator	-	1	-	-	1
TL68	Municipal Manager	To structure and manage the municipal administration to ensure efficient service delivery	Develop and submit the 2019/2020 Annual Performance Report (APR) to the Auditor-General of South Africa (AGSA) by August 2020	Number of APR's submitted to the AGSA by August 2020	ALL	#	Good Governance and Public Participation	1	-	1	-	-	1

Reference Number	Department	Strategic Objective	MUNICIPAL PLANNED DELIVERY		Ward	Type	National KPA	BASELINE	PLANNED TARGETS FOR 2020/2021 PER QUARTER				Annual Target
			Key Performance Indicator	Unit of Measurement					1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
TL69	Human Settlements Administration	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	Facilitate four Housing Imbizo's in the Greater Knysna Municipal Area on the human settlements pipeline for the financial year	Number of Housing Imbizo's held	ALL	#	Good Governance and Public Participation	New Indicator	4	1	1	1	7
TL70	Human Settlements Administration	To improve and maintain current basic service delivery through specific infrastructural development projects	Service Sites for future housing development through the programme on the Upgrading of Informal Settlements Plan (UISP) and Enhanced People's Housing Process (EPHP)	Number of sites serviced through the Human Settlements Development Grant (HSDG) programmes	ALL	#	Basic Service Delivery	New Indicator	46	40	40	30	156
TL71	Human Settlements Administration	To improve and maintain current basic service delivery through specific infrastructural development projects	Construct and provide housing opportunities through the programme on Upgrading of Informal Settlements Plan (UISP); Enhanced People's Housing Process (EPHP); and Integrated Rural Development Program (IRDP)	Number of housing opportunities done through the Human Settlements Development Grant (HSDG) programmes	ALL	#	Basic Service Delivery	New Indicator	110	150	125	175	560

