



**Service
Delivery and
Budget
Implementation
Plan**

**2012/2013
To
2014/2015**



Contents	
MFMA Extract.....	3
Acronyms and Abbreviations	6
Glossary	8
Section 80 Committees	10
Placement.....	11
SDBIP.....	11
Process	11
Contents.....	11
Requirements	11
Linkages	12
Performance Management System	13
Approval Process.....	15
Approval.....	16
Ward delineation.....	17
Administrative Organisational Structure	19
Top Level / Institutional Scorecard.....	20
Cashflow	41
Capital.....	51
Revenue by Source	55
Expenditure by Type	56

Municipal Finance Management Act No. 56 of 2003 (MFMA)

MFMA Extract

Definition

“service delivery and budget implementation plan” means a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA) for implementing the municipality's delivery of municipal services and its annual implementing the municipality's delivery of municipal services and which must indicate —

- (a) projections for each month of—
 - (i) revenue to be collected, by source;
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54(1)(c) of the MFMA;

Budget processes and related matters

53.

- (4) The mayor of a municipality must—
 - (a) provide general political guidance over the budget process and the priorities that must guide the preparation of a budget;
 - (b) co-ordinate the annual revision of the integrated development plan in terms of section 34 of the Municipal Systems Act and the preparation of the annual budget, and determine how the integrated development plan is to be taken into account or revised for the purposes of the budget; and
 - (c) take all reasonable steps to ensure—
 - (i) that the municipality approves its annual budget before the start of the budget year;
 - (ii) that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget;
and
 - (iii) that the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers-
 - (aa) comply with this Act in order to promote sound financial management;
 - (bb) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan; and

Municipal Finance Management Act No. 56 of 2003 (MFMA)

- (cc) are concluded in accordance with section 57(2) of the Municipal Systems Act.
- (5) The mayor must promptly report to the municipal council and the MEC for finance in the province any delay in the tabling of an annual budget, the approval of the service delivery and budget implementation plan or the signing of the annual performance agreements.
- (6) The mayor must ensure—
 - (a) that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan; and
 - (b) that the performance agreements of the municipal manager, senior managers and any other categories of officials as may be prescribed, are made public no later than 14 days after the approval of the municipality's service delivery and budget implementation plan. Copies of such performance agreements must be submitted to the council and the MEC for local government in the province.

Budgetary control and early identification of financial problems

54.

- (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 of the MFMA, the mayor must—
 - (a) consider the statement or report;
 - (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
 - (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
 - (d) issue any appropriate instructions to the accounting officer to ensure—
 - (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) that spending of funds and revenue collection proceed in accordance with the budget;
 - (e) identify any financial problems facing the municipality, including any emerging or impending financial problems; and
 - (f) in the case of a section 72 report, submit the report to the council by 31 January of each year.
- (2) If the municipality faces any serious financial problems, the mayor must—
 - (a) promptly respond to and initiate any remedial or corrective steps proposed by the accounting officer to deal with such problems, which may include—

Municipal Finance Management Act No. 56 of 2003 (MFMA)

- (i) steps to reduce spending when revenue is anticipated to be less than projected in the municipality's approved budget;
 - (ii) the tabling of an adjustments budget; or
 - (iii) steps in terms of Chapter 13 of the MFMA; and
- (b) alert the council and the MEC for local government in the province to those problems.
- (3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

Budget implementation

69.

- (1) The accounting officer of a municipality is responsible for implementing the municipality's approved budget, including taking all reasonable steps to ensure—
- (a) that the spending of funds is in accordance with the budget and is reduced as necessary when revenue is anticipated to be less than projected in the budget or in the service delivery and budget implementation plan; and
 - (b) that revenue and expenditure are properly monitored.
- (2) When necessary, the accounting officer must prepare an adjustments budget and submit it to the mayor for consideration and tabling in the municipal council.
- (3) The accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor—
- (a) a draft service delivery and budget implementation plan for the budget year;
 - and
 - (b) drafts of the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers.

Acronyms

Acronyms and Abbreviations

#	Number	EST	An economically sustainable town
ABET	Adult Basic Education and Training	FCR	Fleneters, Concordia and Robololo
Acc	Accumulated	FM	Financial Management
AG	Auditor General	FST	A financially sound town
AIDS	Acquired Immune Deficiency Syndrome	G	Governance
AR	Annual Report	GFS	Government Finance Statistics/Government Functions and Sub Functions
AST	An attractive and sustainable town	GGPP	Good Governance and Public Participation
BP	Business Plan	GKLM	Greater Knysna Local Municipality
BPR	Business Process Reengineering	GP's	General Plans
BSD	Basic Service Delivery	GRAP	Generally Recognised Accounting Practice
CBD	Central Business District	HDI	Historically Disadvantaged Individual
CCT	A caring and content town	HH	House Hold
CDW	Community Development Worker	HIV	Human Immunodeficiency Virus
Clr.	Councillor	IDC	Industrial Development Corporation
Cnl.	Council	IDP	Integrated Development Plan
CO	Carried Over	IHS	Integrated Human Settlements
Collab	Collaborator (Municipal document management system)	IHSS	Integrated Human Settlements Strategy
COMAF	Communication of Audit Finding	IT	Information Technology
CRR	Capital Replacement Reserve	KEDA	Knysna Economic Development Agency
DBSA	Development Bank of South Africa	km	Kilometres
DMP	Disaster Management Plan	KPA	Key Performance Area
DoRA	Division of Revenue Act	KPI	Key Performance Indicators
DUI	Driving Under the Influence	kW	Kilowatt
DWAF	Department of Water Affairs and Forestry	kWh	Kilowatt-hour
DWT	A dynamic and welcoming town	LDV	Light Delivery Vehicle
EIA	Environmental Impact Assessment	LED	Local Economic Development
EMC	Executive Mayoral Committee	LGSETA	Local Government Sector Education and Training Authority
EMP	Environmental Management Plan	LI	Labour Intensive
EMS	Environmental Management System	LLF	Local Labour Forum
EMT	Executive Management Team	LR	Labour Relations
EPWP	Extended Public Works Programme	MBRR	Municipal Budget And Reporting Regulations
		MEC	Member of Executive Council

Acronyms

MFMA	The Municipal Finance Management Act	s.	Section
MFPFA	Municipal Fiscal Powers and Functions Act	S/Wtr.	Storm Water
MFVM	Municipal Financial Viability and Management	SALGA	South African Local Government Association
MIG	Municipal Infrastructure Grant	SANRAL	South African National Roads Agency Limited
MIG	Municipal Infrastructure Grant	SANS	South African National Standards
MI	Megalitres	SAP	South African Police
MM	Municipal Manager	SARS	South African Revenue Service
MOU	Memorandum of Understanding	SC	Spatial conditions
MSA	Municipal Systems Act	SCM	Supply Chain Management
MTID	Municipal Transformation and Institutional Development	SD	Service delivery
MTREF	Medium Term Revenue and Expenditure Framework	SDBIP	Service Delivery and Budget Implementation Plan
MVA	Megavolt-amperes	SDF	Spatial Development Framework
NER	National Energy Regulator	Sec	Section
NERSA	National Energy Regulator of South Africa	SMME's	Small, Medium and Micro Enterprises Sector
NRP	Neighbourhood Revitalisation Programmes	SOP	Standard Operating Procedure
NT	National Treasury	SP	Service Provider
OH&S	Occupational Health and Safety	SRT	A successful and respected town
OPEX	Operational Expenditure	SS	Substation
OSCAER	Outeniqua Sensitive Coastal Area Extension Regulations	Str.	Street
PAWC	Public Administration Western Cape	TAS	Turn Around Strategy
PCA	Provincial Cultural Affairs	TASK	Tuned, Assessment of Skills and Knowledge
PDI	Previously Disadvantaged Individual	TB	Tuberculosis
PHB	Provincial Housing Board	TPW	Department of Transport & Public Works
PI	Performance Indicator	VCP	Vehicle Check Point
PMS	Performance Management System/Scorecard	VIP	Ventilated Improved Pit (toilet)
Prov.	Province	VTC	Vehicle Testing Centre
PT	Provincial Treasury	WC048	Knysna Municipality
PTA	Provincial Transport Authority	WCPA	Western Cape Provincial Authority
R&M	Repairs and Maintenance	WD	Water Distribution
RBAP	Risk Based Audit Plan	WP	Water Purification
Rds.	Roads	WSDP	Water Service Development Plan
RFT	A reliably functioning town	WW	Water Works
ROD	Record of Decision	WWTW	Waste Water Treatment Works

Glossary

Glossary

Adjustments Budget	Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
Allocations	Money received from Provincial or National Government or other municipalities.
Budget	The financial plan of the Municipality.
Budget Related Policy	Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy.
Capital Expenditure	Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.
Equitable Share	A general grant paid to municipalities. It is predominantly targeted to help with free basic services.
GFS	Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.
GRAP	Generally Recognised Accounting Practice. The standard for municipal accounting.
IDP	Integrated Development Plan. The main strategic planning document of the Municipality
Knysna 2020	Long term development plan
KPI	Key Performance Indicators. Measures of service output and/or outcome.
MFMA	The Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.
MTREF	Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years' financial position.
Operating Expenditure	Spending on the day to day expenses of the Municipality such as salaries and wages.
Quarterly	Period made up of three months July - September, October - December, January - March and April - June.
Rates	Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.

Glossary

SDBIP	Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
Strategic Objectives	The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
Vote	One of the main segments into which a budget is divided, usually at directorate / department level.

Section 80 Committees

Section 80 Committees

At Councils meeting held on 8 June 2011 Council resolved to amend the existing Section 80 Committees as follows.

Finance and Governance Committee

Portfolio;

- Finance,
- Institutional,
- Legal,
- Human Resources,
- Customer Care Matters,
- Ward Committees,
- Public Participation,
- Tourism,
- Internal Audit, and
- Risk Management

Infrastructure Development Committee

Portfolio;

- Provision of Water,
- Sewerage,
- Electricity,
- Public Works,
- EPWP, and
- Stormwater Management

Community Services Committee

Portfolio;

- Fire,
- Traffic,
- Law Enforcement,
- Libraries,
- Arts, Culture and Museums,
- Waste Management (Cleansing and Sanitation),
- Parks and Horticulture,
- Sport and Recreation,
- Special Programmes (Youth ,Gender, Disabled and Women), and
- Disaster Management

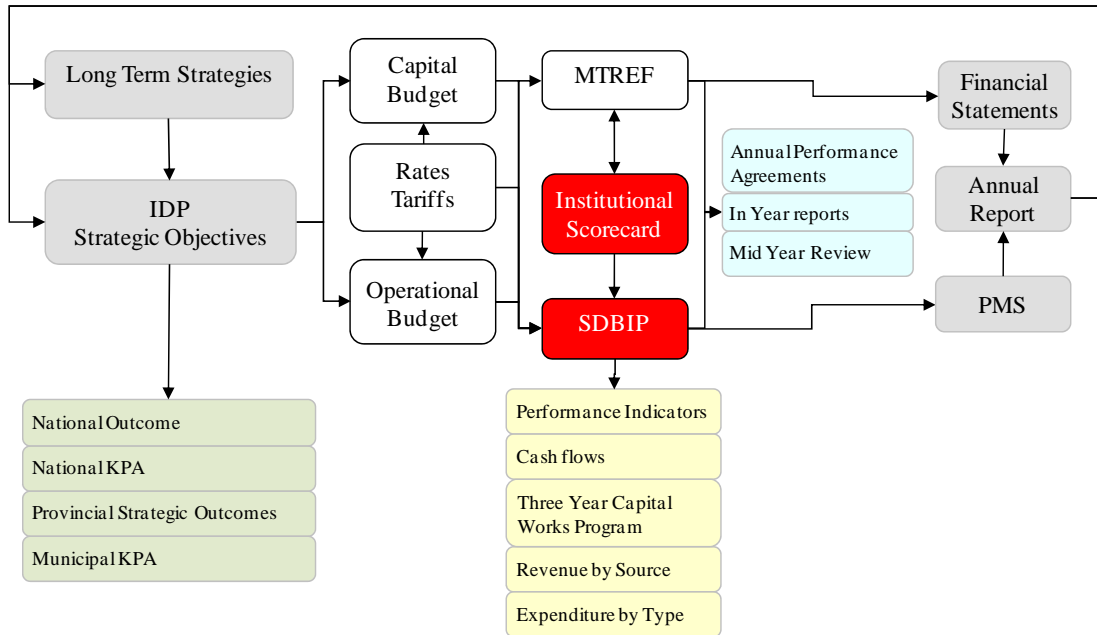
Planning and Development Committee

Portfolio;

- Town Planning and Building Control,
- Integrated Development Planning (IDP),
- Local Economic Development (LED),
- Integrated Human Settlements, and
- Environmental Management

SDBIP

Placement



SDBIP

Process

Adoption of the Service Delivery and Budget Implementation Plan

In terms of section 53(1)(c)(ii) of the MFMA the Service Delivery and Budget Implementation Plan must be approved by the Mayor within 28 days after the final approval of the budget.

The Municipal budget was approved by Council on 29 April 2012; therefore the SDBIP should be approved by the Executive Mayor on or before 26 June 2012.

Contents

The SDBIP must contain monthly projections of capital expenditure, income and expenditure and quarterly projections of measurable performance objectives.

Requirements

The SDBIP is essentially a business plan and is an integral part of the financial planning process. Although its approval is required after the budget, its preparation occurs in tandem with the budget process. The SDBIP is the connection between the strategic plan, IDP, budget and management performance agreements, risk management, compliance and includes detailed information on how the budget will be implemented,

SDBIP

by means of forecast cash flows and service delivery targets and performance indicators.

Linkages

The SDBIP is linked to the various objectives, outcomes and key performance areas set at the local provincial and national level.

Knysna Municipalities Predetermined Objectives act as the linkage between the IDP and the SDBIP.

1. To develop and implement a spatial development framework and related systems, policies and procedures to manage the spatial development of the municipal area and to enhance service delivery
2. To revise the Rural Development Strategy
3. To create climate awareness
4. To facilitate the improved management of our environment and waste
5. To formalise informal settlements
6. To decrease the housing backlog
7. To enhance Local Economic Development
8. To implement initiatives to reduce poverty
9. To enhance Council communication internally and externally
10. To improve service standards
11. To establish service level agreements with communities
12. To work towards achieving a clean audit
13. To improve municipal Governance
14. To improve risk management
15. To enhance effective law enforcement, disaster management & fire services
16. To facilitate people with disabilities
17. To facilitate the implementation of HIV/Aids and Health programmes
18. To facilitate youth development programmes
19. To maintain all municipal waste management assets to extend the lifespan of assets
20. To improve and maintain public open spaces
21. To maintain all the cemeteries and increase the capacity
22. To maintain and upgrade all parks, recreational areas and sport facilities in Knysna area
23. To provide the community access to library facilities
24. To provide the community access to community facilities/halls
25. To revamp and maintain the museums and heritage sites
26. To provide sufficient human resource capacity
27. To enhance the effectiveness of ward committees
28. To implement social programmes
29. To improve the conditions of all roads, streets & storm water drainage in the area
30. To maintain all municipal streets & storm water assets to extend the lifespan of assets
31. To maintain all municipal water assets to extend the lifespan of assets
32. To provide sufficient bulk water
33. Provisioning of water of acceptable quality to households
34. To provide adequate sanitation to communities
35. To maintain all municipal electricity assets to extend the lifespan of assets

SDBIP

36. To consider alternative energy supply opportunities
37. To ensure access to electricity to households
38. To improve financial management and long term financial planning
39. To provide affordable services to indigent household
40. To improve debt collection
41. To enhance revenue
42. To improve asset management processes
43. To improve financial efficiencies by registering cost saving projects
44. To work towards achieving a clean audit
45. To plan and manage prioritised maintenance of municipal buildings within budget limits

National and Provincial Government refer to five national KPAs they regard as essential to Local Authorities meeting their responsibilities these are:

1. Municipal Transformation and Institutional Development (MTID)
2. Basic Service Delivery (BSD)
3. Local Economic Development (LED)
4. Municipal Financial Viability and Management (MFVM)
5. Good Governance and Public Participation (GGPP)

The strategic plan of The Presidency also includes a set of 12 outcomes that were developed through extensive consultation and discussion at both Ministerial and administrative levels. These outcomes reflect the desired development impacts government seeks to achieve, given government's strategic priorities. Each outcome is clearly articulated in terms of measureable outputs and key activities to achieve the outputs.

The twelve outcomes that have been identified and agreed to by Cabinet are:

1. Improve quality of basic education
2. A long and healthy life for all South Africans
3. All people in South Africa are and feel safe
4. Decent employment through inclusive economic growth
5. A skilled and capable workforce to support an inclusive growth path
6. An efficient, competitive and responsive economic infrastructure network
7. Vibrant, equitable and sustainable rural communities with food security for all
8. Sustainable human settlements and improved quality of household life
9. A responsive, accountable, effective and efficient local government system
10. Environmental assets and natural resources that are well protected and continually enhanced
11. Create a better South Africa and contribute to a better and safer Africa and World, and
12. An efficient, effective and development orientated public service and an empowered, fair and inclusive citizenship.

Performance Management System

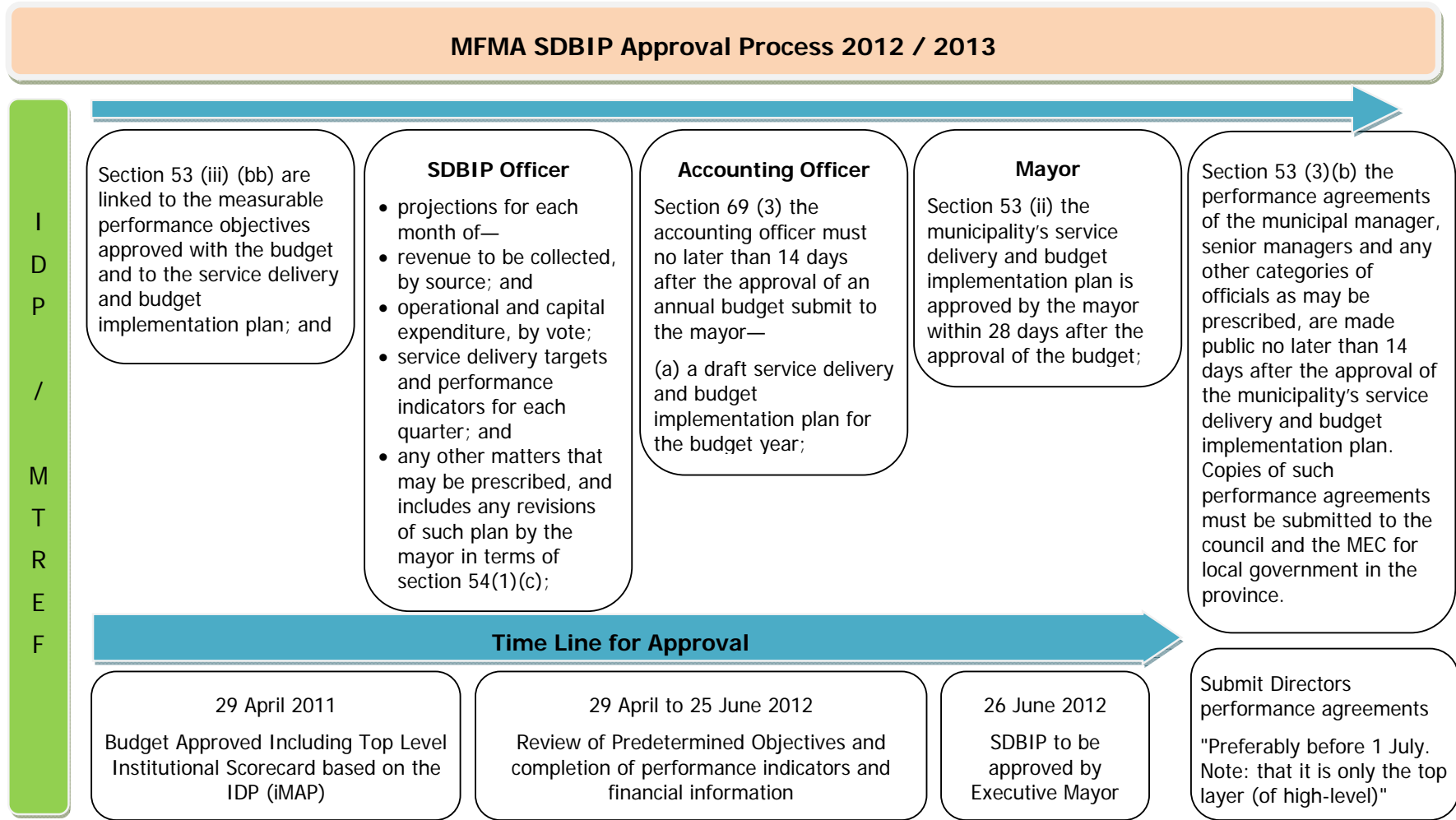
The SDBIP is utilised as the basis of Councils Performance Management System (PMS) and as such prescribes to the following principles

SDBIP

- Facilitates strategy (IDP) deployment throughout the municipality and align the organization in executing its strategic objectives - Vision, mission and IDP into clear measurable outcomes
- Tool for assessing, managing, and improving the overall health and success of business processes and systems.
- Create an organisational performance culture (culture of best practices);
- Provide early warning signals;
- Promote accountability.
- Develop open and constructive relationship between customers, leadership and employees;
- Encourage reward for good performance;
- Manage and improve poor performance;
- Link performance to skills development and career planning, therefore encourage learning and growth; and
- Replace existing assessment models with a consistent approach to performance measurement and management.
- Sustainable improvements in Service Delivery
- Comply with legislative framework

SDBIP Approval Process

Approval Process



SDBIP Approval



Approval

Approval of the Service Delivery and Budget Implementation Plan

The Service Delivery and Budget Implementation Plan for 2011/2012 as set out on pages 1 to 56 is hereby approved in terms of section 53(1)(c)(ii) of the MFMA.



Executive Mayor

G. Wolmarans

26 June 2012



Wards

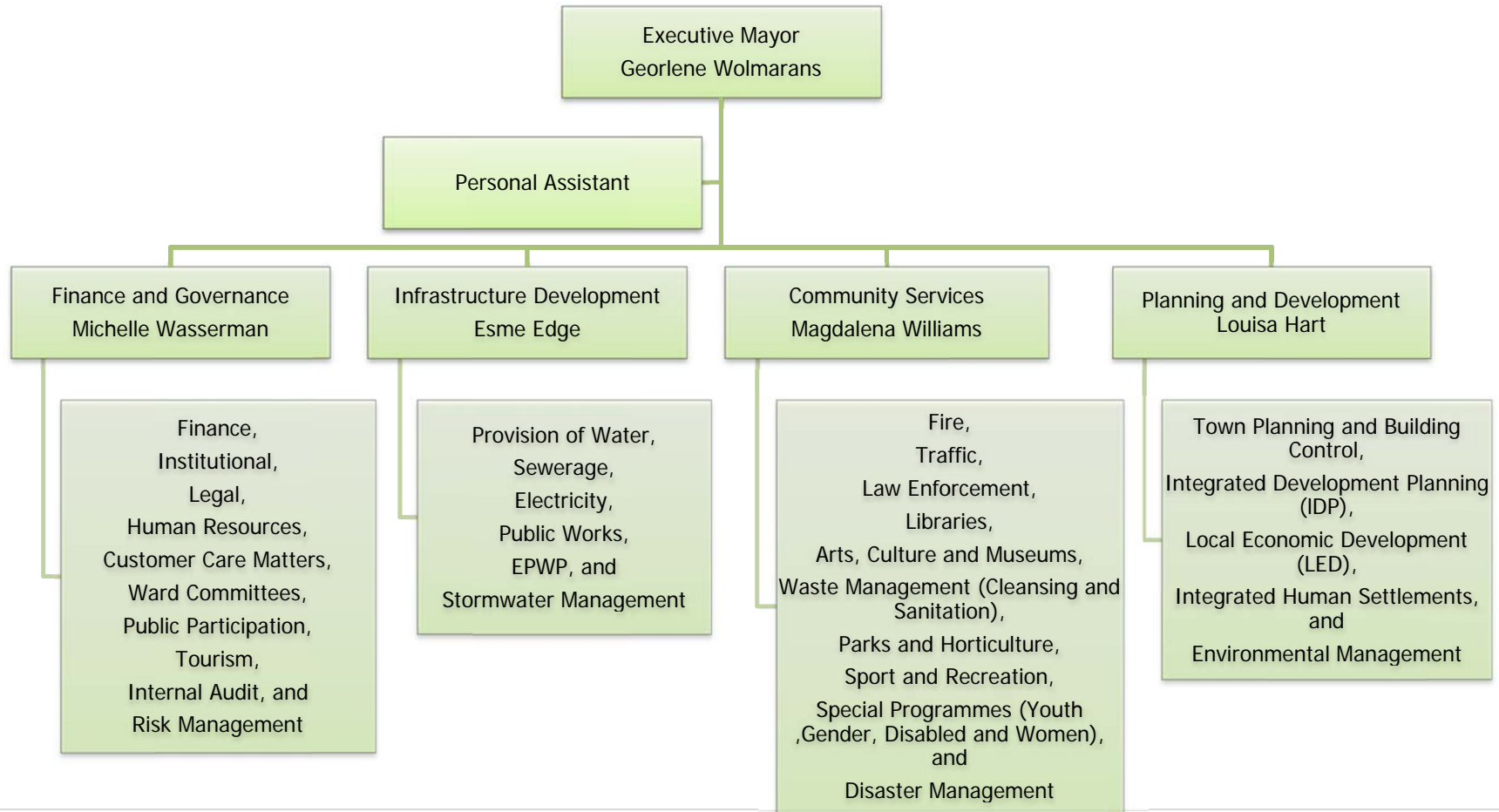
Ward delineation

In terms of Section 3 of The Local Government: Municipal Demarcation Act, 1998, the Municipal Demarcation Board is responsible for determining municipal boundaries and to delimit wards for local elections. These administrative and geographic boundaries and wards are based upon various aspects and are integral to the IDP process. The 2011 local government elections resulted in a restructuring of the ward boundaries. The changes are significant and have resulted two additional wards.

Ward no	Areas
1	Sizemile-Smutsville; Rondevlei; Myoli Beach; Cola Beach; The Island; Hoogekraal; Rondevlei; Farleigh Forest
2	Sedgefield Town; Karatara
3	Bracken Hill; Buffelsnek; Dam se Bos; Portion of Nekkies West; Nekkies; Sanlam; Oupad
4	Flenters; Wit Lokasie; Bloemfontein; Greenfields; Qolweni; Upper Old Place
5	Rheenendal; Belvidere; Brenton-On-Sea; Eastford; Old Phantom Pass; Lake Brenton; Buffalo Bay; Bibbys Hoek; surrounding farm areas
6	Wing Street; Charlie Levack Street; Chapel Street; Fontein Street; Geelbekkloof Street; Davidson Street; Calender Street And Botha Street; Hlalani
7	Rhobololo; Bongani; Dam se Bos; Portion of Flenters; Portion of Khayaletu-Ngalo Street; Chungwa and Edameni; Khayaletu Valley; Emsobomvu including Ngalo Street
8	Fraaisig; Ethembeni; Joodsekamp; Concordia and Kanonkop; Rykmaanshoogte
9	Sunridge (Swarthout Street; Alexander Street; Katrina Street and Heatherdale); Leisure Isle; Thesen Island; The Heads; Sparrebosch/Pezula; Hunters Home, and
10	Town Central; Knysna Heights; Paradise; High Street; Graham Street; Thesen Hill; Unity Street; Lower Old Place; Bokmakerrie Street; Heron Street

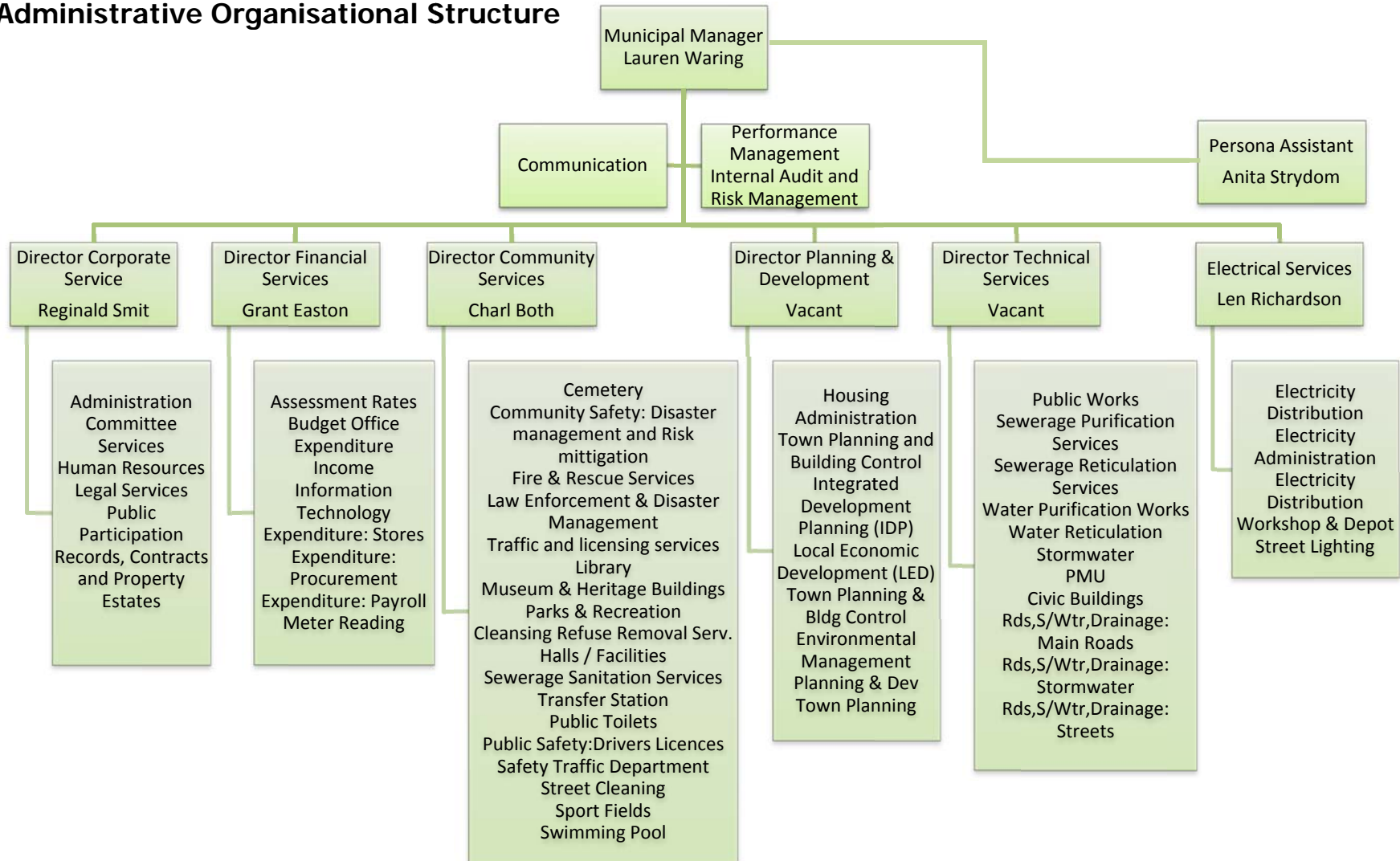
Organisational Structure

Organisational Structure



Organisational Structure

Administrative Organisational Structure

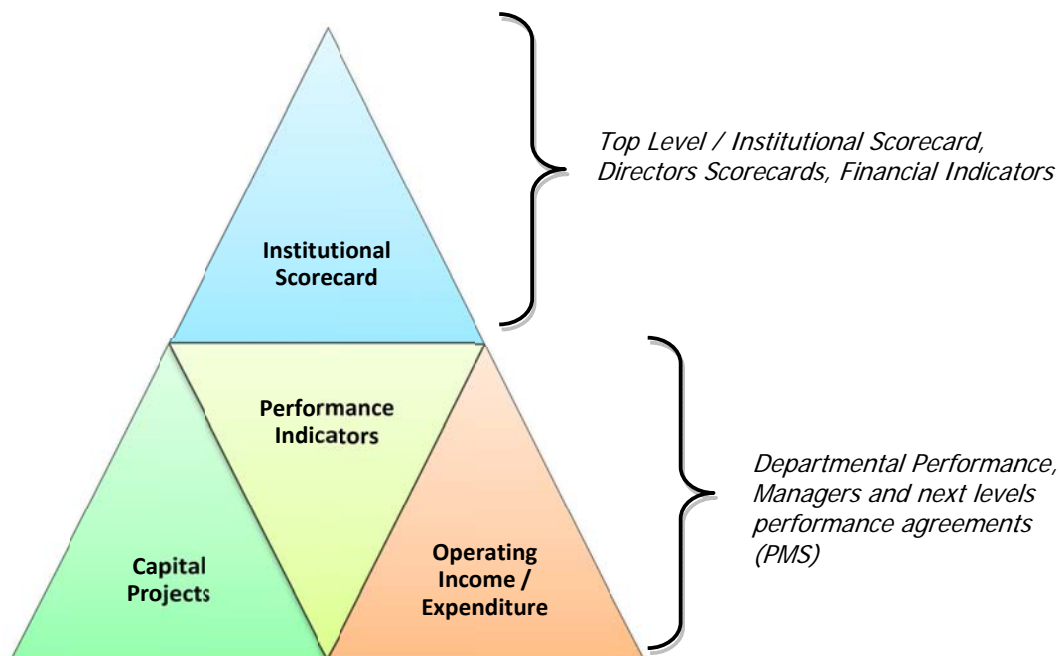


Top Level / Institutional Scorecard

Top Level / Institutional Scorecard

In an effort to reduce the amount of performance indicators at the executive level the top level PI's have been grouped in an Institutional Scorecard. The scorecard is the primary focus of performance delivery within the municipality and forms the basis of the Directors performance agreements as well as the directorates performance indicators

The Institutional Scorecard is a synopsis of the SDBIP for the medium term 2012/2013 to 2014/2015. The scorecard has been aligned with National KPA and the Municipal KPA (IDP strategic objectives) and The Presidency's 12 national outcomes.



Departmental SDBIP's are for operational function and are included under the various directorates and been assigned to individuals and will form part of the performance agreements for 2012/13.

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
1	Community Services	359	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Community Music Festival	Number of Festivals	N/A	7	STD	#	1		1			1	1
2	Community Services	78	IN	BSD	PDO19	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	100% compliance with all the requirements in terms of the annual audit of the waste transfer station	Number of compliance reports received	PSO10	All	STD	#	1				1	1	1
3	Financial Services	293	GS	MFVM	PDO40	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Achievement of a payment percentage of above 93%	Payment %	PSO7	All	STD	%	94		94			94	94
4	Technical Services	353	IC	BSD	PDO20	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Administration facility for sports fraternity - Hornlee sports field	No of facilities Renovated	PSO10	6	STD	#	1				1	1	1
5	Planning and Development	346	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Alien clearing Project	Number of 1-day work opportunities	N/A	5	CO	#	500	125	250	375	500	300	100
6	Electrical Services	280	IN	BSD	PDO35	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	All services reticulated to Concordia Sawmill Site (new shopping mall in Northern Areas)	Number of phases completed	PSO10	8	ACC	#	3		1	2	3		
7	Community Services	114	IN	BSD	PDO15	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Annual fire fighting training	Number of employees trained	PSO10	All	CO	#	10	2	4	7	10		
8	Financial Services	295	GS	MFVM	PDO41	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Annually complete Supplementary Valuation Roll by August and November	Number of valuations	PSO7	All	ACC	#	2	1	2			2	2
9	Community Services	112	IN	BSD	PDO15	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Annually review and submission of the Disaster Management Plan	% Completed	PSO10	All	STD	%	100		100			100	100
10	Planning and Development	2	GS	BSD	PDO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Approval of building plans within 30 days for buildings less than 500m2 and 60 days for buildings larger than 500m2 after all information required is correctly submitted	% Approved	PSO10	All	STD	%	90	90	90	90	90	90	90

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
11	Planning and Development	350 and 370	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Basic computer training for underprivileged people in the ward	Number of Trainees	N/A	6	ACC	#	60	30	60	90	120	200	200
12	Community Services	375	IC	BSD	PDO20	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Beautification (Identify pockets of land for memorial trees)	Land identified	PSO10	9	STD	%	100				100	100	100
13	Technical Services	207	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Blading of gravel roads	Square meters	PSO10	All	CO	#	550 000	130 000	260 000	390 000	550 000	550 000	550 000
14	Technical Services	363	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Bridge in Bongani	Bridge built	PSO10	7	CO	%	50				50	100	
15	Technical Services	197	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Clean the existing informal storm water system	Kilometres cleaned	PSO10	All	ACC	#	30	7	14	21	30	30	30
16	Technical Services	196	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Clean the existing open storm water system	Kilometres cleaned	PSO10	All	ACC	#	20	5	10	15	20	20	20
17	Technical Services	195	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Clean the existing piped storm water system	Kilometres cleaned	PSO10	All	ACC	#	34	8	16	24	34	34	34
18	Technical Services	198	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Clean the existing storm water structures	Number of structures	PSO10	All	ACC	#	230	58	116	174	230	230	230
19	Technical Services	199	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Clean the existing streams	% of budget spent	PSO10	All	ACC	%	100	25	50	75	100	0	0
20	Planning and Development	378	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Cleaning of alien vegetation	Number of 1-day work opportunities	N/A	9	CO	#	300	75	150	225	300	400	500
21	Community Services	341	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Clean-up campaigns	Number of 1-day work opportunities	N/A	5	CO	#	200	50	100	150	200	300	400
22	Corporate Services	342	BE	BSD	PDO18	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Community based projects	Number of projects	PSO8	5	ACC	#	2		1		2	4	6
23	Technical Services	236	IN	BSD	PDO31	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Compilation of a waste water risk abatement plan	Plan submitted to Council	PSO10	All	STD	#	1				1		
24	Planning and Development	7	NR	BSD	PDO3	To ensure ecological integrity through sustainable practices of municipal governance	BSD	Compile a Climate Change Adaptation Plan	% completed	N/A	All	STD	%	100				100		

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
25	Technical Services	188	GS	MTID	PDO45	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MTOD	Compile a master maintenance plan for all municipal buildings	Plan completed	PSO7	All	STD	#	1				1		
26	Technical Services	190	IN	BSD	PDO29	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Compile a Storm water Master Plan to be completed by February 2014	Draft completed and submitted to Council	PSO10	All	ACC	%	50			25	50	100	
27	Municipal Manager	52	GS	MFVM	PDO12	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Completion of the Quality assurance review	% completion	PSO7	All	STD	%	100				100		
28	Technical Services	225 and 226	IN	BSD	PDO32	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Construction of a new weir (MIG195773 Karatara River Weir)	% completion of identified activities	PSO10	1	CO	%	100	25	50	75	100		
29	Technical Services	203 and 204	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Construction of Sedgefield taxi rank as part of the implementation of the Integrated Transport Plan (ITP) [roll over of grant from prior years]	Taxi rank completed	PSO10	1	ACC	%	100	25	50	75	100		
30	Financial Services	309	GS	MFVM	PDO43	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Conversion of conventional meters to prepaid electricity	Number of meters	PSO7	All	ACC	#	100	25	50	75	100	100	100
31	Technical Services	323	IN	BSD	PDO34	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Convert existing building at the Karatara Cemetery into toilets	Toilet built	PSO10	2	STD	%	100				100		
32	Corporate Services	68	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	Corporate services Office Furniture	% Of budget spent	PSO12	All	ACC	%	100	25	50	75	100		
33	Planning and Development	12	NR	BSD	PDO4	To ensure ecological integrity through sustainable practices of municipal governance	BSD	Create awareness on the Coastal Management Strategy	Number of awareness initiatives	N/A	All	STD	#	2		1		1		
34	Financial Services	298	GS	MFVM	PDO38	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Decentralize finance to all departments by the end of June 2017	Number of finance administrators appointed	PSO7	All	STD	#	1				1	1	1

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
35	Community Services	77	IN	BSD	PDO19	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Decrease the % of waste received at the waste transport sites	% of waste landfilled	PSO10	All	REV	%	75	2	2	2	2	70	65
36	Community Services	93	LE	BSD	PDO17	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Develop a Cemetery for Knysna	Phase 1 completed	PSO8	2	ACC	%	100				100		
37	Financial Services	300	GS	MFVM	PDO42	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Develop a Master Systems Plan to be completed by June 2013	Plan submitted to Council	PSO7	All	STD	%	100				1		
38	Planning and Development	35	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Develop a policy to promote the empowerment of SMME's	% Completed	N/A	All	STD	%	100				100		
39	Corporate Services	67	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	Develop a property and estates maintenance plan	Draft completed and submitted to Council	PSO12	All	ACC	%	100	25	50	75	100		
40	Corporate Services	66	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	Develop a strategy for the management of municipal properties	Draft completed and submitted to Council	PSO12	All	STD	%	100				100	100	
41	Municipal Manager	49	GS	MFVM	PDO14	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Develop an action plan to address the top 10 municipal risks	Number of plans	PSO7	All	STD	#	1		1			1	1
42	Municipal Manager	42	GS	GGPP	PDO10	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	GGPP	Develop and communicate a client service charter with service standards acceptable to all customers	Draft service charter completed	PSO10	All	STD	%	100				100		
43	Planning and Development	3	GS	BSD	PDO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Develop of the Spatial Development Framework that include strategic plan for the Northern Corridor Upgrade (NDPG)	% completed	PSO10	All	STD	%	60				60	40	
44	Planning and Development	10	NR	BSD	PDO4	To ensure ecological integrity through sustainable practices of municipal governance	BSD	Development of an Environmental Management System	% completed	N/A	All	STD	%	100				100		

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
45	Planning and Development	5	GS	BSD	PDO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Development of the Built Environment Conservation By-law	% completed	PSO10	All	STD	%	100				100		
46	Community Services	364	IN	BSD	PDO19	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Dust bins next to the Community Hall	Number of Dustbins	PSO10	7	STD	#	3		3			3	3
47	Community Services	95	BE	BSD	PDO18	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Educate and skill youngsters in communities with regard to youth development	Number of youngsters skilled in required skills	PSO8	All	CO	#	10	2	4	7	10	10	10
48	Community Services	137	BE	BSD	PDO23	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Enhance access to library facilities for rural areas and informal settlements	Number of mobile libraries (wheelie waggons) established	PSO2	All	ACC	#	3		1	2	3		
49	Financial Services	299	GS	MFVM	PDO42	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Enhance the existing PROMUN fixed asset register to a provide more meaningful management information	Number of departments with completed registers	PSO7	All	STD	#	2				2	2	1
50	Planning and Development	36	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Establishment of an interactive forum with the business chamber	Forum established	N/A	All	STD	%	100				100		
51	Community Services	152	IC	BSD	PDO24	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Establishment of Multi Purpose Centres	Number of projects	PSO10	*	ACC	#	3		1	2	3	2	3
52	Technical Services	212	IN	BSD	PDO31	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Extension of the Knysna Waste Water Treatment Works to be completed in June 2014 (MIG178845 Ext Knysna WWTW)	Number of phases completed	PSO10	3;4;6;7;8;9;10	STD	#	1				1	1	
53	Technical Services	213 and 214	IN	BSD	PDO31	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Extension of the Knysna Waste Water Treatment Works to be completed in June 2014 (MIG205704 WWTW Belt press) (roll over)	Number of phases completed - duplication	PSO10	3;4;6;7;8;9;10	STD	#	1				1		
54	Planning and Development	37	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Facilitate SMME training workshops	No of workshops	N/A	All	CO	#	3		1	2	3	3	3

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
55	Planning and Development	19	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Facilitate the acquisition of a portion of land at Kruisfontein for future development	Finalise a draft agreement regarding the acquisition	PSO6	3	STD	%	100				100		
56	Planning and Development	4	GS	BSD	PDO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Finalisation of the Zoning Schemes	Completion of the public participation process and submit for approval to Provincial Government	PSO10	All	STD	%	100				100		
57	Financial Services	285	GS	MFVM	PDO38	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Financial viability measured in terms of the available cash to cover fixed operating expenditure	Cost coverage ((Available cash+ investments)/ Monthly fixed operating expenditure)	PSO7	All	STD	#	1.2	1.2				1.5	1.7
58	Financial Services	286	GS	MFVM	PDO38	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations	Debt coverage ((Total operating revenue- operating grants received)/debt service payments due within the year)	PSO7	All	STD	#	14.1	14.1				13.7	15
59	Financial Services	287	GS	MFVM	PDO38	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Financial viability measured in terms of the outstanding service debtors	Service debtors to revenue – (Total outstanding service debtors/ revenue received for services)	PSO7	All	STD	%	16.50	16.5				15.5	14.6
60	Community Services	325	IN	BSD	PDO15	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Fire Fighting Training	Number of Trainees	PSO10	2	ACC	#	10	2	5	7	10	10	10
61	Technical Services	331	IN	BSD	PDO34	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Fixing of 5 toilets	No of toilets fixed	PSO10	3	CO	#	2			1	2	2	1

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
62	Community Services	352	IC	BSD	PDO20	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Fixing of playgrounds at crèches in the entire ward (outer years is 4 per year on rotation basis)	Number of playgrounds	PSO10	6	ACC	#	8	2	4	6	8	4	4
63	Planning and Development	16	HL	BSD	PDO5	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Formalise informal settlements	Number of erven approved by provincial Government	PSO6	3;6	ACC	#	200	50	100	150	200	200	200
64	Technical Services	313	IN	BSD	PDO22	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Four concrete benches in the play park (outer years is for other improvements in the play park, e.g. equipment)	Number of benches	PSO10	1	ACC	#	4	1	2	3	4	4	4
65	Technical Services	206	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	General maintenance of tarred roads	Square meters	PSO10	All	CO	#	102	25	50	75	102	100	98
66	Technical Services	210	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	General maintenance of the main road (N2)	Square meters	PSO10	All	STD	#	100				100	140	140
67	Technical Services	320, 336, 348, 354, 365, 372, 333	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Guard Rails (7 Projects)	Guard rails installed	PSO10	3	STD	#	7				7		
68	Technical Services	321	BE	BSD	PDO23	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Handrails at the Sedgefield Library next to the ramp and stairs (future years is other library improvements)	Rails installed	PSO2	2	STD	%	100				100		
69	Corporate Services	345	BE	BSD	PDO18	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Health programmes	Number of participants	PSO8	5	CO	#	250	60	120	180	250	250	250
70	Community Services	314, 338, 358	BE	BSD	PDO18	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Hosting of sport tournaments	Number of Tournaments	PSO8	1, 4, 7	STD	#	3		2		1	1	1
71	Planning and Development	343	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Housing education	Number of participants	PSO6	5	CO	#	250	60	120	180	250	250	250
72	Planning and Development	31	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Housing project: Flenters & Robololo – php	No of top structures	PSO6	4	CO	#	65	15	30	45	65		

Top Level / Institutional Scorecard

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73	Municipal Manager	47	GS	GGPP	PDO13	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	GGPP	Implement an individual performance management system	Up to post level T11 implemented	PSO10	All	ACC	%	100	25	50	75	100	T10	T9
74	Financial Services	305	GS	MFVM	PDO43	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Implement enhanced revenue project projects	Number of projects	PSO7	All	CO	#	3		1	2	3	3	3
75	Planning and Development	27	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Implement Greenfields housing project for 300 houses IN ?????	Draft finalisation of planning phase	PSO6	5	ACC	%	100	25	50	75	100		
76	Community Services	94	BE	BSD	PDO18	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Implement street sport holiday programmes	Number of programmes	PSO8	All	CO	#	5	1	3	4	5	5	5
77	Planning and Development	15	NR	BSD	PDO4	To ensure ecological integrity through sustainable practices of municipal governance	BSD	Implement the Bongani river project	Number of meters of river frontage completed	N/A	8	ACC	#	50	10	20	30	50	50	50
78	Planning and Development	40	EG	LED	PDO8	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Implement the Incubator programme to support the establishment of small businesses	Number of small business established	N/A	All	CO	#	10	2	4	7	10	10	10
79	Municipal Manager	51	GS	MFVM	PDO12	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Implementation of RBAP	No of hours	PSO7	All	ACC	#	1 530	250	350	430	500	1 600	1 650
80	Planning and Development	17	HL	BSD	PDO5	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Implementation of the access to basic service programme	Number of sanitation units installed	PSO6	All	ACC	#	750	150	200	200	200		
81	Community Services	81	IN	BSD	PDO19	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Implementation of the approved Integrated Waste Management Strategy	Number of projects	PSO10	All	ACC	#	7	1	3	5	7	5	3
82	Planning and Development	9	NR	BSD	PDO4	To ensure ecological integrity through sustainable practices of municipal governance	BSD	Implementation of the Estuary Pollution Plan	Number of monitoring points established	N/A	All	ACC	#	44	11	22	33	44		
83	Planning and Development	38	EG	LED	PDO8	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Implementation of the expanded public works programme	No of temporary job opportunities created	N/A	All	CO	#	500	100	200	350	500	500	500

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
84	Community Services	382	IC	BSD	PDO20	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Indigenous greening of CBD	Number of 1-day work opportunities	PSO10	10	CO	#	300	75	150	225	300	300	600
85	Financial Services	292	GS	MFVM	PDO39	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Indigent awareness campaigns held	Number of campaigns	PSO7	All	STD	#	1				1	1	1
86	Planning and Development	29	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Infill housing project Lapland	Submit application to secure funding for 35 PHP and 28 UISP houses	PSO6	5	STD	%	100				100		
87	Municipal Manager	46	GS	GGPP	PDO13	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	GGPP	Internal and external anti-corruption awareness initiatives	Number of initiatives	PSO10	All	STD	#	1				1	1	1
88	Technical Services	227	IN	BSD	PDO32	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Investigation and feasibility and approval of the construction of a new lower Knysna River Dam Phase 1 - 5 (MIG196403 Knysna River Dam)	% completion of identified activities	PSO10	3;4;6;7;8;9;10	CO	%	100	25	50	75	100	100	100
89	Planning and Development	23	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Investigation to find suitable land for low cost housing	% Completed	PSO6	1	STD	%	100				100		
90	Planning and Development	312	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Investigative report on business space for small businesses	Report produced and submitted to Council	N/A	1	STD	#	1				1		
91	Planning and Development	32	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Knysna vision 2002 – top structures (Infr) (IHH)	No of erven serviced	PSO6	3;6	ACC	#	200	50	100	150	50	300	300
92	Planning and Development	34	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Knysna vision 2002 – top structures (Infr) (IHH)	No of sanitation units established on serviced plots	PSO6	8	ACC	#	600	150	300	450	600	600	100
93	Planning and Development	33	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Knysna vision 2002 – top structures (Infr) (IHH) and Fleters/Robololo	No of top structures completed	PSO6	3;4;6;8	ACC	#	448	110	220	330	448	310	300
94	Corporate Services	56	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	Launch a skills development study	Draft completed	PSO12	All	STD	%	100				100		

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
									and submitted to Council											
95	Community Services	111	IN	BSD	PDO15	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Law Enforcement initiative to decrease incidents affecting traffic safety	Number of road blocks	PSO10	All	CO	#	8	2	4	6	8	8	8
96	Community Services	135	BE	BSD	PDO23	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Library outreach programmes	Number of library programmes	PSO2	All	ACC	#	120	30	60	90	120	120	120
97	Electrical Services	332	IN	BSD	PDO37	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Lights outside Chris Hani Hall (future years is for improved minor lighting in other areas or facilities)	Lights Installed	PSO10	3	CO	%	100				100	100	100
98	Technical Services	234	IN	BSD	PDO32	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Limit water unaccounted for	% of water unaccounted for	PSO10	All	STD	%	27	27	27	27	27	28	30
99	Community Services	136	BE	BSD	PDO23	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Lodging of awareness programmes through exhibitions	Number of library exhibitions per month	PSO2	All	ACC	#	120	30	60	90	120	120	120
100	Municipal Manager	44	GS	MFVM	PDO12	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Maintain an unqualified audit opinion	% of target reached	PSO7	All	STD	%	100		100			100	100
101	Technical Services	193	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Maintain the existing informal storm water system	Kilometres maintained	PSO10	All	STD	#	0.1				0.3	0.1	0.1
102	Technical Services	192	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Maintain the existing open storm water system	Kilometres maintained	PSO10	All	STD	#	0.1				0.2	0.1	0.1
103	Technical Services	191	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Maintain the existing piped storm water system	Kilometres maintained	PSO10	All	STD	#	0.1				0.1	0.1	0.1
104	Technical Services	194	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Maintain the existing storm water structures	Number of structures	PSO10	All	ACC	#	25	5	10	15	25	25	25
105	Technical Services	219	IN	BSD	PDO32	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	New ancillary infrastructure (MIG149009: Ancillary Sedge WTW)	% completion of identified activities	PSO10	1,2	CO	%	100	25	50	75	100	100	100
106	Electrical Services	276	IN	BSD	PDO37	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	New connections	Number of connections	PSO10	8	ACC	#	263	65	130	195	263	263	183

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
107	Technical Services	221	IN	BSD	PDO32	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	New water augmentation supply scheme in Rheenendal (MIG183226: Rheenendal New Water Phases)	% completion of identified activities	PSO10	5	CO	%	100	25	50	75	100	100	100
108	Community Services	110	IN	BSD	PDO15	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Optimal collection of fines issued for the financial year	% Of fines collected	PSO10	All	STD	%	30	30	30	30	30	35	40
109	Corporate Services	65	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	Organisational structure analysis	% Completed	PSO12	All	STD	%	100				100		
110	Technical Services	319	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Pedestrian crossing & speed hump at play park in Melkhout Street (outer years is for other crossings or speed humps or road repairs)	No of speed humps & crossing built	PSO10	1	STD	#	2		1		2		2
111	Planning and Development	1	GS	BSD	PDO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Processing of land use applications within 90 days after receipt of all outstanding and relevant information and documents	% Of applications processed and evaluated	PSO10	All	STD	%	90	90	90	90	90	90	90
112	Financial Services	311	GS	MFVM	PDO44	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Project clean audit	% completed	PSO7	All	STD	%	100			100		100	100
113	Financial Services	290	GS	MFVM	PDO39	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Provision of free basic electricity in terms of the equitable share requirements	No of HH receiving free basic electricity	PSO7	All	NA	#	7100	7100	7100	7100	7100	7200	7300
114	Financial Services	291	GS	MFVM	PDO39	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Provision of free basic refuse removal in terms of the equitable share requirements	No of HH receiving free basic refuse removal	PSO7	All	NA	#	7633	7633	7633	7633	7633	7820	8011
115	Financial Services	289	GS	MFVM	PDO39	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Provision of free basic sanitation in terms of the equitable share requirements	No of HH receiving free basic sanitation	PSO7	All	NA	#	5496	5496	5496	5496	5496	5630	5768

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
116	Financial Services	288	GS	MFVM	PDO39	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Provision of free basic water in terms of the equitable share requirements	No of HH receiving free basic water	PSO7	All	NA	#	9160	9160	9160	9160	9160	9384	9613
117	Electrical Services	262	IN	BSD	PDO35	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Provision of new electrical distribution network in the CBD (sub-total line #24-27)	No of projects	PSO10	3;4;6;7;8;9;10	STD	#	1				1	1	2
118	Community Services	79	IN	BSD	PDO19	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Purchasing of refuse bulk containers for businesses	Number of containers purchased	PSO10	All	ACC	#	56	14	28	42	56	60	65
119	Technical Services	231	IN	BSD	PDO33	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Quality level of water as per SANS241 standards	% water quality	PSO10	All	STD	%	90	90	90	90	90	90	90
120	Electrical Services	384	IN	BSD	PDO37	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	R100 000 improved street lighting Grey Street, Main Street to Waterfront Drive	Lights installed	PSO10	10	STD	%	100				100		100
121	Technical Services	383	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	R100 000 repair work of streets in the CBD area including curbing and drainage in certain areas	Repair work completed	PSO10	10	STD	%	100				100		
122	Community Services	96	BE	BSD	PDO18	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Raise awareness amongst children on abuse & children's rights	Number of awareness initiatives	PSO8	All	CO	#	5	1	2	3	5	5	5
123	Community Services	113	IN	BSD	PDO15	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Reaction time to emergencies to fire brigade services act (< 13 minutes) average response time	% Within 13 minutes	PSO10	All	STD	%	80	80	80	80	80	80	80
124	Corporate Services	315 and 329	BE	BSD	PDO18	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Recreational activities	Number of events	PSO8	1 and 3	CO	#	4		2		4	4	6
125	Planning and Development	25	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Rectification of damaged low cost housing houses	No of units	PSO6	5;7	CO	#	216	54	108	162	216		
126	Planning and Development	317	IN	BSD	PDO19	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Recycling project	No of projects established	PSO10	1	STD	#	1				1	1	1
127	Community Services	74	IN	BSD	PDO19	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Refuse removed at least once a week	Number of households	PSO10	All	STD	#	34 873	34 873	34 873	34 873	34 873	34 873	34 873
128	Technical Services	208	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Re-gravelling of gravel roads	Square meters	PSO10	All	CO	#	500	125	250	375	500	500	500

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
129	Technical Services	223	IN	BSD	PDO32	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Rehabilitate pumped water scheme (MIG196405 Charlesford P/Scheme)	% completion of identified activities	PSO10	3;4;6;7;8;9;10	CO	%	100	25	50	75	100	100	100
130	Electrical Services	258	IN	BSD	PDO35	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Replace old traffic signal controllers at intersections	Number of intersections	PSO10	All	STD	#	1				1	1	
131	Electrical Services	259	IN	BSD	PDO35	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Replace redundant vehicles	Number of vehicles	PSO10	All	STD	#	2				2		
132	Technical Services	218	IN	BSD	PDO31	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Replacement of a redundant (CX22012 LDV)	Number of vehicles	PSO10	All	STD	#	1				1		
133	Technical Services	215	IN	BSD	PDO31	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Replacement of a redundant vehicle (Replace CX1909 LDV)	Number of vehicles	PSO10	All	STD	#	1				1		
134	Community Services	179	IC	BSD	PDO22	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Replacement of redundant vehicles	Number of vehicles	PSO10	All	STD	#	1				1	1	1
135	Technical Services	229	IN	BSD	PDO31	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Replacement of redundant vehicles (Replace CX4144 LDV)	Number of vehicles	PSO10	All	STD	#	1				1		
136	Technical Services	209	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Resealing of tarred roads	Square meters	PSO10	All	CO	#	500	125	250	375	500	500	450
137	Technical Services	351, 356, 371, 374	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Retaining walls (4 projects)	Retaining walls completed	PSO10	6	STD	%	100				100	100	100
138	Financial Services	284	GS	MFVM	PDO38	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Review all legislative required budget implementation policies; 1)Budget 2)Cash, Liability and Investment Management 3)Credit Control 4)Funding and Reserves 5)Indigent and Social Rebate 6)Property Rates 7)Supply Chain Management 8)Tariff	Eight policies	PSO7	All	STD	#	8				8	8	8
139	Corporate Services	70	GS	GGPP	PDO13	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry	GGPP	Review by-laws - which ones?	Review submitted to Council	PSO12	All	CO	#	3		1	2	3	3	3

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
140	Financial Services	297	GS	MFVM	PDO42	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Review existing Information Technology Policy annually by the end of January	Review submitted to Council	PSO7	All	STD	#	1			1		1	1
141	Community Services	160	IC	BSD	PDO22	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Review of an integrated sport development plan	% Completed	PSO10	All	STD	%	100				100		
142	Corporate Services	63	GS	GGPP	PDO13	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry	GGPP	Review of HR related policies - which policies?	Review submitted to Council	PSO12	All	ACC	#	5	1	2	3	5	5	5
143	Municipal Manager	41	GS	GGPP	PDO9	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	GGPP	Review of the communication strategy	% completed	N/A	All	STD	%	100				100		
144	Electrical Services	272	IN	BSD	PDO36	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Review of the Electricity Master Plan for Knysna and Sedgefield	Review submitted to Council	PSO10	All	STD	#	2				2		
145	Planning and Development	18	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Review of the Human Settlement Strategy	% Completed	PSO6	All	STD	%	60				60	50	
146	Community Services	80	IN	BSD	PDO19	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Review of the Integrated Waste Management Strategy and Maintenance Plan to make provision for environmental impact related to rural areas	Annual review	PSO10	All	STD	#	1				1	1	1
147	Corporate Services	71	GS	GGPP	PDO27	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry	GGPP	Review public participation and ward committee policies	Review submitted to Council	PSO12	All	STD	%	100				100		
148	Community Services	108	IN	BSD	PDO15	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Review the Law enforcement strategy	Review submitted to Council	PSO10	All	STD	%	100				100	100	100
149	Municipal Manager	48	GS	GGPP	PDO13	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	GGPP	Review the performance of the municipality to identify early warning signs and implement corrective measures	No of performance reports submitted to council	PSO10	All	ACC	#	4	1	2	3	4	4	4
150	Corporate Services	62	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	Review Workplace Skills Plan	Review submitted to Council	PSO12	All	STD	%	100				100	100	100

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015	
151	Planning and Development	39	EG	LED	PDO8	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Revise the LED strategy	% Completed	N/A	All	STD	%	50				50	100		
152	Technical Services	235	IN	BSD	PDO32	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Revise the Water Service Development Plan bi-annually (the end of October)	Review submitted to Council	PSO10	All	STD	#	1		1				1	
153	Corporate Services	58, 59, 60, 61, 69, 73	GS	GGPP	PDO13	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry	GGPP	Revisit/ review or develop the; 1)Occupational Health and Safety policy 2)Sexual Harassment policy and create awareness 3)Staff housing policy 4)Social relief of distress policy 5)Staffing policy 6)Language policy	Review submitted to Council (6 Policies)	PSO12	All	STD	%	100				100	1	1	
154	Municipal Manager	50	GS	MFVM	PDO12	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Risk based audit plan approved annually	Plan approved	PSO7	All	STD	#	1	1					1	1
155	Community Services	109	IN	BSD	PDO15	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Road safety awareness education for the community	Number of sessions	PSO10	All	CO	#	4	1	2	3	4	4	4	
156	Financial Services	310	GS	MFVM	PDO38	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Roll out of an online requisitioning system to all departments	Number of departments	PSO7	All	ACC	#	2			1	2	2	3	
157	Corporate Services	55	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	Skills development	% Of personnel budget use for skills development	PSO12	All	STD	%	1				1	1	1	
158	Planning and Development	360, 369, 386	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Skills Development Projects (3 projects)	No of trainees	N/A	7 and 8	ACC	#	180	45	90	135	180	80	100	
159	Corporate Services	57	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	Skills development training	% Of municipal workforce sent for training	PSO12	All	STD	#	78				78	78	78	

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
160	Planning and Development	330	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Skills training projects	Trainees	N/A	3	CO	#	40	10	20	30	40	40	
161	Community Services	326	IN	BSD	PDO15	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Specialised Fire Fighting Gear (for each year over term)	No of sets of Gear	PSO10	2	ACC	#	2		1		2	2	2
162	Planning and Development	26	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Submit application to secure funding to rectify 2000 low cost housing houses	% Completed	PSO6	All	ACC	%	100	25	50	75	100		
163	Planning and Development	11	NR	BSD	PDO4	To ensure ecological integrity through sustainable practices of municipal governance	BSD	Take part in the development of an Integrated Coastal Management Strategy	Number of public participation initiatives	N/A	All	ACC	#	4	1	2	3	4		
164	Corporate Services	64	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	Number of employees of various groups	PSO12	All	STD	#	5	5	5	5	5	5	5
165	Planning and Development	8	NR	BSD	PDO3	To ensure ecological integrity through sustainable practices of municipal governance	BSD	To create climate awareness	Number of awareness initiatives	N/A	All	ACC	#	4	1	2	3	4	4	4
166	Community Services	97	BE	BSD	PDO16	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Train and empower people with disabilities	Support world disabled day event 10 December annually	PSO8	All	STD	%	100		100			100	100
167	Corporate Services	72	GS	GGPP	PDO27	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry	GGPP	Training of ward committees in municipal systems	Number of initiatives	PSO12	All	STD	#	1				1		
168	Planning and Development	24	HL	BSD	PDO6	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Transfer of rental and Breaking new ground houses	No of units transferred	PSO6	All	CO	#	450	100	200	300	450	300	300
169	Technical Services	211	IN	BSD	PDO30	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Update the existing Pavement Management System	System updated and submitted to Council	PSO10	All	STD	#	1				1		
170	Financial Services	302	GS	MFVM	PDO42	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	MFVT	Upgrade and refurbishment of the municipal buildings	Number of projects	PSO7	All	STD	#	2				2	1	

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015
171	Electrical Services	237	IN	BSD	PDO35	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Upgrade and/or replacement of the existing electrical infrastructure	No of projects and what?	PSO10	*	CO	#	10	2	5	7	10	5	11
172	Technical Services	339	BE	BSD	PDO18	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Upgrade of the Sport Field	Facilities Renovated	PSO8	4	STD	%	100				100	100	100
173	Community Services	100	IN	BSD	PDO21	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Upgrading of cemeteries	Number of projects - how does this target relate to the KPI	PSO10	All	CO	#	4	1	2	3	4	5	2
174	Community Services	119	BE	BSD	PDO23	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Upgrading of existing libraries	Number of projects	PSO2	All	CO	#	3		1	2	3	3	1
175	Community Services	166	IC	BSD	PDO25	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Upgrading of Museums/Heritage sites	Number of projects	PSO10	All	ACC	#	12	3	6	9	12	3	
176	Community Services	157	IC	BSD	PDO20	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Upgrading of Parks - main building	% Completed	PSO10	All	STD	%	100				100		
177	Community Services	161	IC	BSD	PDO22	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Upgrading of Sport grounds	Number of projects	PSO10	*	STD	#	2		1		1	3	3
178	Corporate Services	53	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	Vacancy rate (funded posts)	Less than 8%	PSO12	All	REV	%	8	8	8	8	8	8	8
179	Technical Services	347 and 376	EG	LED	PDO7	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	LED	Walkway to Brenton Beach (future years is for other capital pedestrian and/or street related projects) and Walkway between Agter & Seeperdjie Street (2 Projects)	Walkways completed	N/A	5,9	STD	%	100				100	100	100
180	Community Services	76	IN	BSD	PDO19	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Ward clean-up programmes implemented	Number of programmes per ward	PSO10	All	STD	#	4	1	1	1	1	4	4
181	Community Services	75	IN	BSD	PDO19	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Waste minimisation(recycling) awareness programmes at Schools, institutions, communities.	Number of Awareness programmes.	PSO10	All	ACC	#	13	3	6	10	13	13	13
182	Technical Services	216	IN	BSD	PDO32	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	BSD	Water Distribution network (from Waterworks to Dam-se-Bos) and local storage of potable water (MIG203923 N & NE Bulk	Identified activities in Phase 2	PSO10	3;7;8;4	CO	%	100	25	50	75	100	100	100

Top Level / Institutional Scorecard

No.	Directorate	IDP Ref	National Outcome	National KPA	PDO	Strategic Objective	Municipal KPA	KPI	Unit of Measurement	Provincial Strategic Outcomes	Ward	KPI Calculation Type	Type	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015	
								Water Phase 2)													
183	Corporate Services	54	IG	MTID	PDO26	To develop progressive strategies to optimise the use of available human resources	MTOD	Wellness program	Annual wellness week	PSO4	All	STD	#	1				1	1	1	
184	Technical Services	327, 355, 366, 373, 377	BE	BSD	PDO16	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Wheelchair ramp	Ramp built	PSO8	9	STD	#	5	1	1	1	2	1	1	
185	Corporate Services	344	BE	BSD	PDO18	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	BSD	Youth programmes	Number of participants	PSO8	5	CO	#	250	60	120	180	250	250	250	

* Waiting for input from directorates

Top Level / Institutional Scorecard

Codes

National Outcome	Code
Improve the quality of basic education	BE
Improve health and life expectancy	LE
All people in south Africa protected and feel safe	FS
Decent employment through inclusive economic growth	EG
A skilled and capable workforce to support inclusive growth	IG
An effective, competitive and responsive economic infrastructure network	IN
Vibrant, equitable and sustainable rural communities and food security	RC
Sustainable human settlements and improved quality of household life	HL
A responsive and accountable, effective and efficient local government system	GS
Protection and enhancement of environmental assets and natural resources	NR
A better South Africa, a better Africa and world	AW
A development-orientated public service and inclusive citizenship	IC

National KPA	Code
Municipal Transformation and Institutional Development	MTID
Basic Service Delivery	BSD
Local Economic Development	LED
Municipal Financial Viability and Management	MFVM
Good Governance and Public Participation	GGPP

PDO (Predetermined Objective)	Code
To develop and implement a spatial development framework and related systems, policies and procedures to manage the spatial development of the municipal area and to enhance service delivery	PDO1
To revise the Rural Development Strategy	PDO2
To create climate awareness	PDO3
To facilitate the improved management of our environment and waste	PDO4
To formalise informal settlements	PDO5
To decrease the housing backlog	PDO6
To enhance Local Economic Development	PDO7
To implement initiatives to reduce poverty	PDO8
To enhance Council communication internally and externally	PDO9
To improve service standards	PDO10
To establish service level agreements with communities	PDO11
To work towards achieving a clean audit	PDO12
To improve municipal Governance	PDO13
To improve risk management	PDO14
To enhance effective law enforcement, disaster management & fire services	PDO15
To facilitate people with disabilities	PDO16
To facilitate the implementation of HIV/Aids and Health programmes	PDO17
To facilitate youth development programmes	PDO18
To maintain all municipal waste management assets to extend the lifespan of assets	PDO19
To improve and maintain public open spaces	PDO20
To maintain all the cemeteries and increase the capacity	PDO21
To maintain and upgrade all parks, recreational areas and sport facilities in Knysna area	PDO22
To provide the community access to library facilities	PDO23

PDO (Predetermined Objective)	Code
To provide the community access to community facilities/halls	PDO24
To revamp and maintain the museums and heritage sites	PDO25
To provide sufficient human resource capacity	PDO26
To enhance the effectiveness of ward committees	PDO27
To implement social programmes	PDO28
To improve the conditions of all roads, streets & storm water drainage in the area	PDO29
To maintain all municipal streets & storm water assets to extend the lifespan of assets	PDO30
To maintain all municipal water assets to extend the lifespan of assets	PDO31
To provide sufficient bulk water	PDO32
Provisioning of water of acceptable quality to households	PDO33
To provide adequate sanitation to communities	PDO34
To maintain all municipal electricity assets to extend the lifespan of assets	PDO35
To consider alternative energy supply opportunities	PDO36
To ensure access to electricity to households	PDO37
To improve financial management and long term financial planning	PDO38
To provide affordable services to indigent household	PDO39
To improve debt collection	PDO40
To enhance revenue	PDO41
To improve asset management processes	PDO42
To improve financial efficiencies by registering cost saving projects	PDO43
To work towards achieving a clean audit	PDO44
To plan and manage prioritised maintenance of municipal buildings within budget limits	PDO45

Top Level / Institutional Scorecard

Municipal KPA	Code
Municipal Transformation and Institutional Development	MTID
Basic Service Delivery	BSD
Local Economic Development	LED
Municipal Financial Viability and Management	MFVM
Good Governance and Public Participation	GGPP

Provincial Strategic Outcomes	Code
Creating opportunities for growth and jobs	PSO1
Improving education outcomes	PSO2
Increasing access to safe and efficient transport	PSO3
Increasing wellness	PSO4
Increasing safety	PSO5
Developing integrated and sustainable human settlements	PSO6
Mainstreaming sustainability and optimising resource-use efficiency	PSO7
Increasing social cohesion	PSO8
Reducing poverty	PSO9
Integrating service delivery for maximum impact	PSO10
Creating opportunities for growth and development in rural areas	PSO11
Building the best-run regional government in the world	PSO12

KPI Calculation Type	Code
Accumulative The system sums the Targets and Actuals in order to calculate the Overall Performance for the period.	ACC
Stand-Alone The system averages the Targets and Actuals over the number of targets greater than 0 in order to calculate the Overall Performance for the period.	STD
Zero Actuals must be less than or equal to the Target and the Targets are 0. The system sums the Targets and Actuals in order to calculate the Overall Performance for the period.	ZERO
Not applicable No calculation is done.	NA
Reverse Stand-Alone Actuals must be less than or equal to the Target and the Target is greater than 0. The system averages the Targets and Actuals over the number of targets greater than 0 in order to calculate the Overall Performance for the period.	REV

KPI Calculation Type	Code
Carry Over Targets & Actuals carry over from one period to the next (% of project complete). The highest available Target and Actual is used to calculate the Overall Performance for the period.	CO

Cashflow

Cashflow

July 2011 - September 2011

Vote	Directorate	Department	Dept. Number	July			August			September		
				Operational		Capital	Operational		Capital	Operational		Capital
				Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure
1	Executive & Council	Council General Expenses	31	1 864 062	10 922 784	172 182	33 394	1 180 638	182 182	1 860	1 321 493	292 182
1	Executive & Council	Municipal Manager	32	506 254	-13 287	0	0	-17 677	0	0	-33 489	0
1	Executive & Council	Organisational Performance	98	0	133 925	0	0	473 765	0	0	360 005	0
2	Corporate Services	Director: Corporate	33	0	217 181	0	0	220 825	0	0	220 866	0
2	Corporate Services	Property & Records Management	34	0	109 466	0	0	126 147	0	0	120 615	0
2	Corporate Services	Human Resources	35	400 000	215 615	0	0	-13 883	0	0	41 369	0
2	Corporate Services	Legal Services	36	0	121 242	0	0	185 411	0	0	149 199	0
2	Corporate Services	Committee Services	37	0	81 895	0	0	82 357	0	0	80 705	0
2	Corporate Services	Public Participation	42	0	104 056	0	0	130 788	0	0	117 499	0
2	Corporate Services	Estates	74	217 503	403 172	0	126 348	403 567	0	126 348	519 903	0
5	Planning & Development	Planning & Dev Town Planning	85	156 900	476 311	0	156 368	474 657	0	156 199	470 231	0
2	Corporate Services	Administration	95	2 000	161 079	0	0	188 704	0	0	182 395	0
6	Community Services	Cemetery	39	20 155	110 162	0	15 222	130 712	0	22 163	132 413	0
8	Technical Services	Civic Buildings	40	0	751 800	0	0	533 090	0	0	491 879	0
6	Community Services	Halls / Facilities	41	42 425	128 533	0	28 898	142 149	61 700	92 282	131 391	0
6	Community Services	Public Toilets	47	0	96 912	0	0	106 509	0	0	102 770	0
5	Planning & Development	Housing Administration	48	2 561 966	2 878 585	182 593	3 061 966	2 902 722	2 682 593	3 536 774	2 893 628	2 682 593
5	Planning & Development	Housing Letting Schemes	49	1 098	63	0	1 085	27 423	0	1 154	63	0
5	Planning & Development	Housing Selling Schemes	50	667	0	0	14 667	0	0	667	0	0
6	Community Services	Library	51	67 380	728 660	42 588	58 837	747 267	88 452	174 488	630 468	42 588
6	Community Services	Director: Community	52	0	-25 374	0	0	-3 368	0	0	21 372	0
6	Community Services	Parks & Recreation	53	78 783	1 088 108	0	78 818	1 154 224	0	78 783	1 754 431	0
6	Community Services	Safety Fire Brigade Services	56	0	716 303	0	18 938	887 807	0	0	807 918	0
6	Community Services	Safety Law Enforcement	57	0	420 948	0	0	396 074	0	0	362 019	0
6	Community Services	Safety Vehicle Lic. & Testing	58	276 105	212 009	0	271 004	281 830	0	265 914	239 107	0
6	Community Services	Safety Traffic Department	59	295 847	475 741	0	284 423	503 013	0	268 020	491 465	0
6	Community Services	Sport Fields	60	333	101 592	20 000	333	151 697	20 000	333	306 213	20 000
6	Community Services	Swimming Pool	61	0	3 823	0	0	4 228	0	0	3 823	0
6	Community Services	Museum & Heritage Buildings	81	487	51 286	0	487	61 853	0	487	59 999	0
3	Financial Services	Director: Finance	62	34 650	443 734	0	34 650	396 692	50 000	34 650	503 078	104 701
3	Financial Services	Assessment Rates	63	141 046 998	-1 064 590	0	212 998	-1 064 590	0	212 998	-1 064 590	0
3	Financial Services	Expenditure: Payroll	64	0	2 082	0	0	23 740	0	0	10 388	0
3	Financial Services	Meter Reading	65	0	170 182	0	0	197 033	0	0	190 060	0

Cashflow

Vote	Directorate	Department	Dept. Number	July			August			September		
				Operational		Capital	Operational		Capital	Operational		Capital
				Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure
3	Financial Services	Information Technology	66	0	-81 131	0	511	-52 289	0	707	-23 646	137 500
3	Financial Services	Income	67	285 786	788 354	0	125 516	1 046 813	0	825 256	770 465	0
3	Financial Services	Expenditure: Stores	68	0	-3 683	370 019	0	12 569	370 019	0	5 108	370 019
3	Financial Services	Expenditure	69	0	142 446	0	0	159 906	0	0	151 743	0
3	Financial Services	Budget Office	70	262 545	724 829	0	237 590	912 782	0	231 555	735 689	0
7	Electrical Services	Electricity Distribution	76	21 609 465	2 875 342	1 031 503	15 309 727	18 892 501	993 603	14 918 646	21 336 848	1 013 190
5	Planning & Development	Director: Planning & I.H.S	78	0	339 571	0	0	369 343	0	0	353 315	20 000
7	Electrical Services	Workshop & Depot	94	0	115 215	0	0	377 111	0	0	457 642	0
3	Financial Services	Expenditure: Procurement	97	0	13 270	0	0	12 213	0	0	45 127	0
5	Planning & Development	Integrated Development Planning	54	0	10 458	0	0	10 458	0	0	10 458	0
6	Community Services	Cleansing Refuse Removal Serv.	72	16 398 654	1 190 931	0	108 821	1 690 476	0	111 670	1 430 762	0
6	Community Services	Transfer Station	73	0	53 470	0	0	62 474	0	0	65 894	0
7	Electrical Services	Street Lighting	75	0	388 000	0	0	370 803	0	0	361 566	0
7	Electrical Services	Electricity Administration	77	0	177 835	1 250	0	163 304	1 250	0	331 398	1 250
6	Community Services	Street Cleaning	79	0	350 447	0	0	368 796	0	0	329 904	0
8	Technical Services	Director: Technical Services	80	57 011	-244 327	0	0	-171 484	0	111 804	-96 968	0
5	Planning & Development	Town Planning & Bldg Control	82	0	2 000	0	0	2 000	0	0	2 000	0
5	Planning & Development	Environmental Management	83	0	140 886	0	0	143 464	0	0	147 211	0
5	Planning & Development	Local Economic Development	84	0	67 374	0	0	67 374	0	0	67 374	0
8	Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	0	661	0	0	661	0	0	661	0
8	Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	0	177 071	0	0	300 285	0	0	277 882	0
8	Technical Services	Rds,S/Wtr,Drainage:Streets	88	83 330	1 592 878	271 906	83 330	1 687 802	284 606	522 624	1 907 611	306 446
8	Technical Services	Sewerage Purification Services	89	11 555 528	717 713	0	76 764	869 999	0	1 259 777	1 146 907	0
8	Technical Services	Sewerage Reticulation Services	90	0	669 965	74 997	0	719 635	74 997	0	751 039	74 997
6	Community Services	Sewerage Sanitation Services	91	50 885	169 555	0	49 730	207 431	0	49 767	169 355	0
8	Technical Services	Water Purification Works	92	498 663	1 511 025	122 170	498 663	1 349 160	385 871	498 663	2 918 377	517 722
8	Technical Services	Water Reticulation	93	15 735 864	1 579 614	0	3 660 540	2 175 936	0	3 285 852	2 166 272	0
1	Executive & Council	KEDA	99	0	8 750	0	0	8 750	0	0	8 750	0
				214 111 344	33 702 517	2 289 208	24 549 628	42 773 677	5 195 273	26 789 441	47 447 430	5 583 188

Cashflow

October 2011 - December 2011

Vote	Directorate	Department	Dept. Number	October			November			December		
				Operational		Capital	Operational		Capital	Operational		Capital
				Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure
1	Executive & Council	Council General Expenses	31	70 326	1 273 276	275 182	1 237 293	1 304 730	302 182	1 860	1 297 837	330 182
1	Executive & Council	Municipal Manager	32	0	-25 972	0	0	536 345	0	404 996	455 470	40 000
1	Executive & Council	Organisational Performance	98	0	230 405	0	0	283 905	0	0	230 405	0
2	Corporate Services	Director: Corporate	33	0	221 517	0	0	257 960	0	0	301 664	24 000
2	Corporate Services	Property & Records Management	34	0	117 840	0	0	189 993	0	0	120 546	0
2	Corporate Services	Human Resources	35	0	34 666	0	0	143 591	0	0	15 849	0
2	Corporate Services	Legal Services	36	0	118 234	0	0	123 707	0	0	105 768	0
2	Corporate Services	Committee Services	37	0	80 051	0	0	114 912	0	0	64 831	0
2	Corporate Services	Public Participation	42	16 200	112 528	0	4 050	187 506	0	4 050	156 852	0
2	Corporate Services	Estates	74	151 485	1 205 671	0	151 485	1 898 523	0	151 485	-2 013 193	0
5	Planning & Development	Planning & Dev Town Planning	85	209 873	532 988	0	159 448	615 685	0	157 704	565 314	0
2	Corporate Services	Administration	95	0	156 697	0	0	240 586	0	0	164 012	0
6	Community Services	Cemetery	39	15 982	131 393	0	16 539	195 750	0	22 656	142 396	0
8	Technical Services	Civic Buildings	40	0	529 172	0	0	632 851	0	0	496 155	0
6	Community Services	Halls / Facilities	41	72 213	170 701	53 100	74 758	184 461	79 400	69 550	291 193	0
6	Community Services	Public Toilets	47	0	101 116	0	0	135 620	0	0	174 117	0
5	Planning & Development	Housing Administration	48	3 808 754	2 879 954	2 682 593	3 843 483	3 008 546	2 682 593	2 711 056	3 775 914	182 593
5	Planning & Development	Housing Letting Schemes	49	1 154	63	0	1 189	63	0	1 189	63	0
5	Planning & Development	Housing Selling Schemes	50	667	0	0	667	0	0	667	0	0
6	Community Services	Library	51	175 894	620 706	0	326 585	909 456	42 588	442 915	652 627	0
6	Community Services	Director: Community	52	0	-1 663	0	0	45 673	0	0	12 648	140 000
6	Community Services	Parks & Recreation	53	78 971	1 177 817	0	78 783	1 451 573	0	79 062	1 115 224	0
6	Community Services	Safety Fire Brigade Services	56	13 625	726 404	0	0	1 004 643	0	4 236	855 998	0
6	Community Services	Safety Law Enforcement	57	0	422 698	0	0	514 688	0	0	849 968	0
6	Community Services	Safety Vehicle Lic. & Testing	58	307 540	254 906	0	272 884	322 279	0	235 542	228 320	0
6	Community Services	Safety Traffic Department	59	283 130	492 446	0	343 949	600 986	0	299 330	471 872	0
6	Community Services	Sport Fields	60	333	181 223	20 000	333	445 732	20 000	333	250 004	20 000
6	Community Services	Swimming Pool	61	0	4 093	0	0	3 937	0	0	4 007	0
6	Community Services	Museum & Heritage Buildings	81	487	52 412	0	487	74 852	0	487	53 025	0
3	Financial Services	Director: Finance	62	34 650	485 445	149 990	34 650	475 753	149 990	34 650	638 478	119 991
3	Financial Services	Assessment Rates	63	212 998	-1 064 590	0	212 998	-1 064 590	0	212 998	-1 064 590	0
3	Financial Services	Expenditure: Payroll	64	0	3 659	0	0	56 847	0	0	760	0
3	Financial Services	Meter Reading	65	0	184 187	0	0	276 958	0	0	332 352	0
3	Financial Services	Information Technology	66	157	-72 330	0	353	77 216	0	177	-63 733	137 500
3	Financial Services	Income	67	130 724	776 445	0	130 841	1 100 167	0	1 125 015	1 438 260	0

Cashflow

Vote	Directorate	Department	Dept. Number	October			November			December		
				Operational		Capital	Operational		Capital	Operational		Capital
				Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure
3	Financial Services	Expenditure: Stores	68	0	6 131	370 019	0	38 077	370 019	0	7 967	370 019
3	Financial Services	Expenditure	69	0	152 498	0	0	257 469	0	0	163 788	0
3	Financial Services	Budget Office	70	66 275	593 926	0	66 275	741 965	0	41 320	572 903	0
7	Electrical Services	Electricity Distribution	76	14 709 644	12 042 484	1 053 603	14 390 542	11 018 892	2 166 579	17 336 196	12 710 150	993 603
5	Planning & Development	Director: Planning & I.H.S	78	0	368 946	10 000	0	480 705	0	0	375 733	0
7	Electrical Services	Workshop & Depot	94	0	383 882	0	0	422 573	0	0	138 300	0
3	Financial Services	Expenditure: Procurement	97	0	16 366	0	0	72 670	0	0	-8 064	0
5	Planning & Development	Integrated Development Planning	54	0	10 458	0	0	10 458	0	0	10 458	0
6	Community Services	Cleansing Refuse Removal Serv.	72	137 700	1 603 714	0	118 769	2 053 373	0	2 173 297	1 457 320	1 500 000
6	Community Services	Transfer Station	73	0	64 465	0	0	83 671	0	0	72 362	0
7	Electrical Services	Street Lighting	75	0	386 127	0	0	359 769	0	0	433 548	0
7	Electrical Services	Electricity Administration	77	0	173 451	1 250	0	257 610	1 250	0	415 410	1 250
6	Community Services	Street Cleaning	79	0	331 609	0	0	512 702	0	0	415 884	0
8	Technical Services	Director: Technical Services	80	60 721	-178 457	0	55 906	168 127	0	1 405	-159 756	210 000
5	Planning & Development	Town Planning & Bldg Control	82	0	2 000	0	0	2 000	0	0	2 000	0
5	Planning & Development	Environmental Management	83	0	146 155	0	0	198 529	0	0	149 147	0
5	Planning & Development	Local Economic Development	84	0	67 374	0	0	67 374	0	0	67 374	0
8	Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	0	661	0	0	661	0	0	661	0
8	Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	0	167 339	0	0	189 935	0	0	1 105 872	0
8	Technical Services	Rds,S/Wtr,Drainage:Streets	88	431 357	1 648 825	315 266	1 011 658	2 462 864	341 029	465 864	2 641 729	311 844
8	Technical Services	Sewerage Purification Services	89	765 220	835 640	2 646 720	753 803	964 593	2 646 720	1 978 685	1 475 498	172 845
8	Technical Services	Sewerage Reticulation Services	90	0	766 416	74 997	0	876 966	74 997	0	1 140 098	74 997
6	Community Services	Sewerage Sanitation Services	91	50 727	169 197	0	49 785	220 530	0	49 839	185 928	0
8	Technical Services	Water Purification Works	92	498 663	3 539 343	1 396 977	498 663	1 749 009	1 440 977	498 663	3 380 896	915 754
8	Technical Services	Water Reticulation	93	2 649 012	2 164 397	0	3 093 228	2 389 962	225 000	4 711 783	2 061 064	337 500
1	Executive & Council	KEDA	99	0	8 750	0	0	15 350	0	0	8 750	0
				24 954 482	37 585 855	9 049 697	26 929 404	41 966 738	10 543 324	33 217 010	40 945 433	5 882 078

Cashflow

January 2012-March 2012

Vote	Directorate	Department	Dept. Number	January			February			March		
				Operational		Capital	Operational		Capital	Operational		Capital
				Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure
1	Executive & Council	Council General Expenses	31	70 326	1 277 193	502 182	1 305 759	1 918 564	611 182	1 860	1 924 580	227 182
1	Executive & Council	Municipal Manager	32	0	471 185	0	0	97 623	0	303 750	111 746	0
1	Executive & Council	Organisational Performance	98	0	230 405	0	0	230 405	0	0	230 405	0
2	Corporate Services	Director: Corporate	33	0	213 519	0	0	215 160	0	0	220 791	0
2	Corporate Services	Property & Records Management	34	0	124 900	0	0	126 371	0	0	123 707	0
2	Corporate Services	Human Resources	35	0	25 587	0	0	47 770	0	0	-105 517	0
2	Corporate Services	Legal Services	36	0	199 558	0	0	143 432	0	0	150 911	0
2	Corporate Services	Committee Services	37	0	62 267	0	0	83 623	0	0	61 795	0
2	Corporate Services	Public Participation	42	4 050	174 134	0	4 050	151 582	0	4 050	388 527	0
2	Corporate Services	Estates	74	251 220	404 382	0	179 850	1 130 177	0	179 850	402 577	0
5	Planning & Development	Planning & Dev Town Planning	85	163 684	484 842	0	156 779	507 293	0	151 029	512 137	0
2	Corporate Services	Administration	95	0	202 598	0	0	234 325	0	0	165 864	0
6	Community Services	Cemetery	39	16 543	147 396	0	9 474	134 184	0	15 502	131 950	0
8	Technical Services	Civic Buildings	40	0	462 730	0	0	477 387	0	0	445 846	0
6	Community Services	Halls / Facilities	41	70 202	222 348	35 400	77 071	133 495	0	78 934	124 901	35 400
6	Community Services	Public Toilets	47	0	149 169	0	0	103 601	0	0	92 599	0
5	Planning & Development	Housing Administration	48	3 211 056	3 151 241	182 593	3 211 056	4 137 909	182 593	4 711 056	4 215 705	182 593
5	Planning & Development	Housing Letting Schemes	49	1 189	33 503	0	1 189	63	0	1 189	250 063	0
5	Planning & Development	Housing Selling Schemes	50	667	0	0	667	0	0	667	0	0
6	Community Services	Library	51	440 454	671 545	44 226	408 239	685 792	266 994	58 723	639 780	525 798
6	Community Services	Director: Community	52	0	34 547	0	0	9 518	0	0	60 946	0
6	Community Services	Parks & Recreation	53	78 783	1 036 582	0	78 783	988 736	0	78 783	1 023 246	0
6	Community Services	Safety Fire Brigade Services	56	9 273	938 053	0	7 513	785 431	0	9 251	787 802	0
6	Community Services	Safety Law Enforcement	57	0	982 498	0	0	429 005	0	0	411 403	0
6	Community Services	Safety Vehicle Lic. & Testing	58	321 497	282 190	0	308 403	221 080	0	304 477	214 938	0
6	Community Services	Safety Traffic Department	59	295 136	657 033	0	323 868	443 162	0	369 357	426 586	0
6	Community Services	Sport Fields	60	333	111 392	20 000	333	101 797	20 000	333	78 897	20 000
6	Community Services	Swimming Pool	61	0	4 469	0	0	4 417	0	0	4 506	0
6	Community Services	Museum & Heritage Buildings	81	2 667	58 974	0	787	63 639	0	1 172	53 981	0
3	Financial Services	Director: Finance	62	34 650	488 001	199 990	34 650	497 873	100 000	34 650	490 753	120 001
3	Financial Services	Assessment Rates	63	212 998	-1 064 590	0	212 998	-1 064 590	0	212 998	-1 064 590	0
3	Financial Services	Expenditure: Payroll	64	0	5 048	0	0	-256	0	0	20 330	0
3	Financial Services	Meter Reading	65	0	188 974	0	0	196 433	0	0	196 394	0
3	Financial Services	Information Technology	66	353	-56 334	0	530	-42 342	0	0	-71 157	137 500
3	Financial Services	Income	67	780 990	1 079 824	0	785 312	1 101 984	0	807 074	1 079 349	0

Cashflow

Vote	Directorate	Department	Dept. Number	January			February			March		
				Operational		Capital	Operational		Capital	Operational		Capital
				Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure
3	Financial Services	Expenditure: Stores	68	0	12 801	370 019	0	8 211	370 019	0	3 407	370 019
3	Financial Services	Expenditure	69	0	165 751	0	0	169 945	0	0	173 207	0
3	Financial Services	Budget Office	70	41 320	377 411	0	41 320	594 469	0	41 320	780 473	0
7	Electrical Services	Electricity Distribution	76	15 542 445	11 252 557	993 603	14 502 884	10 960 070	1 353 603	16 837 891	14 791 620	2 362 656
5	Planning & Development	Director: Planning & I.H.S	78	0	384 867	0	0	376 082	5 000	0	372 301	0
7	Electrical Services	Workshop & Depot	94	0	290 101	0	0	308 437	0	0	252 401	0
3	Financial Services	Expenditure: Procurement	97	0	-2 815	0	0	-6 634	0	0	-4 992	0
5	Planning & Development	Integrated Development Planning	54	0	10 458	0	0	10 458	0	0	10 458	0
6	Community Services	Cleansing Refuse Removal Serv.	72	126 127	1 749 913	0	122 278	1 900 841	0	1 900 614	1 532 584	0
6	Community Services	Transfer Station	73	0	72 387	0	0	81 504	0	0	58 650	0
7	Electrical Services	Street Lighting	75	0	369 008	0	0	359 603	0	0	371 058	0
7	Electrical Services	Electricity Administration	77	0	207 960	1 250	0	184 903	1 250	0	363 761	1 250
6	Community Services	Street Cleaning	79	0	452 248	0	0	371 493	0	0	344 596	0
8	Technical Services	Director: Technical Services	80	165 705	-218 746	0	0	122 992	0	141 402	234 781	20 000
5	Planning & Development	Town Planning & Bldg Control	82	0	2 000	0	0	2 000	0	0	2 000	0
5	Planning & Development	Environmental Management	83	0	201 693	0	0	203 032	0	0	31 303	0
5	Planning & Development	Local Economic Development	84	0	67 374	0	0	67 374	0	0	67 374	0
8	Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	0	661	0	0	661	0	0	661	0
8	Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	0	153 973	0	0	153 665	0	0	306 475	0
8	Technical Services	Rds,S/Wtr,Drainage:Streets	88	324 449	2 356 721	391 352	178 731	1 685 595	391 352	178 731	1 572 695	391 352
8	Technical Services	Sewerage Purification Services	89	136 448	1 194 092	0	149 038	823 599	1 021 006	1 498 518	1 361 691	3 283 709
8	Technical Services	Sewerage Reticulation Services	90	0	646 503	74 997	0	519 081	294 997	0	471 393	74 997
6	Community Services	Sewerage Sanitation Services	91	52 813	264 578	0	51 700	223 459	0	51 736	187 776	0
8	Technical Services	Water Purification Works	92	498 663	1 375 657	80 349	498 663	1 393 178	731 822	498 663	1 494 519	650 399
8	Technical Services	Water Reticulation	93	4 007 107	1 794 748	0	3 067 821	1 744 619	220 000	4 487 267	2 774 239	1 009 494
1	Executive & Council	KEDA	99	0	8 750	0	0	8 750	0	0	8 750	0
				26 861 148	36 645 814	2 895 961	25 719 746	36 562 030	5 569 818	32 960 847	41 364 932	9 412 350

Cashflow

April 2012-June 2012

Vote	Directorate	Department	Dept. Number	April			May			June		
				Operational		Capital	Operational		Capital	Operational		Capital
				Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure
1	Executive & Council	Council General Expenses	31	1 860	1 319 894	172 182	1 860	1 375 823	172 182	180 540	1 410 058	222 998
1	Executive & Council	Municipal Manager	32	0	223 769	0	0	108 186	0	0	112 891	0
1	Executive & Council	Organisational Performance	98	0	230 405	0	0	230 405	0	0	849 205	0
2	Corporate Services	Director: Corporate	33	0	229 115	0	0	219 163	0	0	255 019	0
2	Corporate Services	Property & Records Management	34	0	123 707	0	0	123 812	0	0	134 036	0
2	Corporate Services	Human Resources	35	0	297 231	0	0	-33 361	0	0	-157 967	0
2	Corporate Services	Legal Services	36	0	123 818	0	0	159 574	0	0	542 096	0
2	Corporate Services	Committee Services	37	0	68 571	0	0	75 054	0	0	65 349	0
2	Corporate Services	Public Participation	42	4 050	279 400	0	16 200	323 905	0	24 300	221 923	0
2	Corporate Services	Estates	74	179 850	403 172	0	179 850	402 577	0	768 726	431 752	0
5	Planning & Development	Planning & Dev Town Planning	85	161 645	508 985	0	156 319	535 883	0	159 052	508 054	0
2	Corporate Services	Administration	95	0	185 756	0	0	172 722	0	0	615 752	0
6	Community Services	Cemetery	39	12 065	137 830	0	15 510	179 183	0	17 189	173 861	0
8	Technical Services	Civic Buildings	40	0	469 629	0	0	475 931	0	0	564 200	0
6	Community Services	Halls / Facilities	41	69 150	125 301	0	68 546	150 442	0	68 971	153 245	0
6	Community Services	Public Toilets	47	0	93 251	0	0	110 638	0	0	149 058	0
5	Planning & Development	Housing Administration	48	4 716 493	3 587 424	182 593	4 561 966	3 611 364	182 593	4 249 374	3 403 608	183 477
5	Planning & Development	Housing Letting Schemes	49	1 189	250 063	0	1 189	63	0	1 186	67	0
5	Planning & Development	Housing Selling Schemes	50	667	0	0	667	0	0	663	0	0
6	Community Services	Library	51	58 332	671 111	525 798	65 005	682 863	58 968	325 148	682 585	0
6	Community Services	Director: Community	52	0	50 914	0	0	48 304	0	0	-8 667	140 000
6	Community Services	Parks & Recreation	53	79 245	1 029 477	0	86 567	1 046 037	0	86 639	1 106 945	0
6	Community Services	Safety Fire Brigade Services	56	14 073	837 541	0	0	853 111	0	13 091	917 239	0
6	Community Services	Safety Law Enforcement	57	0	490 138	0	0	539 081	0	0	361 170	0
6	Community Services	Safety Vehicle Lic. & Testing	58	294 599	225 523	0	324 483	224 417	0	307 552	228 971	0
6	Community Services	Safety Traffic Department	59	274 587	775 691	0	127 511	487 149	0	327 842	652 546	0
6	Community Services	Sport Fields	60	333	201 851	20 000	333	79 213	20 000	337	120 879	20 000
6	Community Services	Swimming Pool	61	0	4 018	0	0	3 823	0	0	3 816	0
6	Community Services	Museum & Heritage Buildings	81	993	53 303	0	970	54 055	0	489	60 261	0
3	Financial Services	Director: Finance	62	34 650	732 655	100 000	187 110	576 377	200 000	266 390	590 501	220 337
3	Financial Services	Assessment Rates	63	212 998	-1 064 590	0	212 998	-1 064 590	0	214 022	-1 061 510	0
3	Financial Services	Expenditure: Payroll	64	0	3 084	0	0	14 656	0	0	13 312	0
3	Financial Services	Meter Reading	65	0	191 500	0	0	190 573	0	0	62 504	0
3	Financial Services	Information Technology	66	0	478 347	0	681	-54 979	0	531	249 898	137 500
3	Financial Services	Income	67	772 869	1 300 575	0	787 905	1 282 915	0	2 392 712	1 311 039	0

Cashflow

Vote	Directorate	Department	Dept. Number	April			May			June		
				Operational		Capital	Operational		Capital	Operational		Capital
				Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure
3	Financial Services	Expenditure: Stores	68	0	-4 378	370 019	0	16 641	370 019	23 000	9 479	371 791
3	Financial Services	Expenditure	69	0	165 124	0	0	170 450	0	0	169 133	0
3	Financial Services	Budget Office	70	41 320	866 251	0	41 320	807 525	0	137 840	807 047	0
7	Electrical Services	Electricity Distribution	76	14 877 846	11 147 647	1 614 569	14 418 658	10 850 503	1 126 319	16 833 056	24 608 526	998 169
5	Planning & Development	Director: Planning & I.H.S	78	0	375 477	0	0	384 795	0	0	511 375	5 000
7	Electrical Services	Workshop & Depot	94	0	255 921	0	0	277 039	0	0	783 148	0
3	Financial Services	Expenditure: Procurement	97	0	-4 788	0	0	-6 332	0	0	26 129	0
5	Planning & Development	Integrated Development Planning	54	0	10 458	0	0	10 458	0	0	10 462	0
6	Community Services	Cleansing Refuse Removal Serv.	72	114 875	1 794 787	0	111 623	1 642 547	0	110 572	2 396 422	0
6	Community Services	Transfer Station	73	0	61 112	0	0	68 585	0	0	56 576	0
7	Electrical Services	Street Lighting	75	0	359 613	0	0	359 619	0	0	421 246	0
7	Electrical Services	Electricity Administration	77	0	171 244	1 250	0	180 236	1 250	0	419 338	1 250
6	Community Services	Street Cleaning	79	0	350 607	0	0	381 545	0	0	300 769	0
8	Technical Services	Director: Technical Services	80	82 832	-156 398	0	55 906	-239 258	0	410 308	1 350 304	0
5	Planning & Development	Town Planning & Bldg Control	82	0	2 000	0	0	2 000	0	0	2 000	0
5	Planning & Development	Environmental Management	83	0	166 597	0	0	168 672	0	0	170 531	0
5	Planning & Development	Local Economic Development	84	0	67 374	0	0	67 374	0	0	67 386	0
8	Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	0	661	0	0	661	0	32 000	32 659	0
8	Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	0	313 563	0	0	217 844	0	0	146 196	0
8	Technical Services	Rds,S/Wtr,Drainage:Streets	88	178 731	1 893 760	271 906	178 823	1 858 391	271 906	400 372	3 756 929	272 035
8	Technical Services	Sewerage Purification Services	89	2 359 030	865 061	1 998 000	2 473 210	924 195	2 004 000	1 168 979	709 662	0
8	Technical Services	Sewerage Reticulation Services	90	0	478 446	74 997	0	501 143	74 997	0	1 040 985	75 033
6	Community Services	Sewerage Sanitation Services	91	50 428	275 460	0	50 172	197 266	0	50 418	93 385	0
8	Technical Services	Water Purification Works	92	498 663	1 320 732	650 399	498 663	1 603 325	168 049	1 955 707	2 408 249	36 511
8	Technical Services	Water Reticulation	93	3 232 026	1 707 406	671 994	2 217 261	1 763 359	674 012	2 942 239	3 041 594	0
1	Executive & Council	KEDA	99	0	8 750	0	0	8 750	0	0	8 750	0
				28 325 399	37 130 946	6 653 707	26 841 306	35 401 702	5 324 295	33 469 245	58 071 976	2 684 101

Cashflow

Cash Flow Summary

Vote	Directorate	Department	Dept. Number	TOTAL		
				Operational		Capital
				Revenue	Expenditure	Expenditure
1	Executive & Council	Council General Expenses	31	4 771 000	26 526 870	3 462 000
1	Executive & Council	Municipal Manager	32	1 215 000	2 026 790	40 000
1	Executive & Council	Organisational Performance	98	0	3 713 640	0
2	Corporate Services	Director: Corporate	33	0	2 792 780	24 000
2	Corporate Services	Property & Records Management	34	0	1 541 140	0
2	Corporate Services	Human Resources	35	400 000	510 950	0
2	Corporate Services	Legal Services	36	0	2 122 950	0
2	Corporate Services	Committee Services	37	0	921 410	0
2	Corporate Services	Public Participation	42	81 000	2 348 700	0
2	Corporate Services	Estates	74	2 664 000	5 592 280	0
5	Planning & Development	Planning & Dev Town Planning	85	1 945 000	6 192 380	0
2	Corporate Services	Administration	95	2 000	2 670 490	0
6	Community Services	Cemetery	39	199 000	1 747 230	0
8	Technical Services	Civic Buildings	40	0	6 330 670	0
6	Community Services	Halls / Facilities	41	813 000	1 958 160	265 000
6	Community Services	Public Toilets	47	0	1 415 360	0
5	Planning & Development	Housing Administration	48	44 185 000	40 446 600	12 192 000
5	Planning & Development	Housing Letting Schemes	49	14 000	561 560	0
5	Planning & Development	Housing Selling Schemes	50	22 000	0	0
6	Community Services	Library	51	2 602 000	8 322 860	1 638 000
6	Community Services	Director: Community	52	0	244 850	280 000
6	Community Services	Parks & Recreation	53	962 000	13 972 400	0
6	Community Services	Safety Fire Brigade Services	56	90 000	10 118 250	0
6	Community Services	Safety Law Enforcement	57	0	6 179 690	0
6	Community Services	Safety Vehicle Lic. & Testing	58	3 490 000	2 935 570	0
6	Community Services	Safety Traffic Department	59	3 493 000	6 477 690	0
6	Community Services	Sport Fields	60	4 000	2 130 490	240 000
6	Community Services	Swimming Pool	61	0	48 960	0
6	Community Services	Museum & Heritage Buildings	81	10 000	697 640	0
3	Financial Services	Director: Finance	62	800 000	6 319 340	1 515 000
3	Financial Services	Assessment Rates	63	143 391 000	-12 772 000	0
3	Financial Services	Expenditure: Payroll	64	0	153 650	0
3	Financial Services	Meter Reading	65	0	2 377 150	0
3	Financial Services	Information Technology	66	4 000	287 520	550 000
3	Financial Services	Income	67	8 950 000	13 076 190	0
3	Financial Services	Expenditure: Stores	68	23 000	112 330	4 442 000

Cashflow

Vote	Directorate	Department	Dept. Number	TOTAL		
				Operational		Capital
				Revenue	Expenditure	Expenditure
3	Financial Services	Expenditure	69	0	2 041 460	0
3	Financial Services	Budget Office	70	1 250 000	8 515 270	0
7	Electrical Services	Electricity Distribution	76	191 287 000	162 487 140	15 701 000
5	Planning & Development	Director: Planning & I.H.S	78	0	4 692 510	40 000
7	Electrical Services	Workshop & Depot	94	0	4 061 770	0
3	Financial Services	Expenditure: Procurement	97	0	152 150	0
5	Planning & Development	Integrated Development Planning	54	0	125 500	0
6	Community Services	Cleansing Refuse Removal Serv.	72	21 535 000	20 443 670	1 500 000
6	Community Services	Transfer Station	73	0	801 150	0
7	Electrical Services	Street Lighting	75	0	4 539 960	0
7	Electrical Services	Electricity Administration	77	0	3 046 450	15 000
6	Community Services	Street Cleaning	79	0	4 510 600	0
8	Technical Services	Director: Technical Services	80	1 143 000	410 810	230 000
5	Planning & Development	Town Planning & Bldg Control	82	0	24 000	0
5	Planning & Development	Environmental Management	83	0	1 867 220	0
5	Planning & Development	Local Economic Development	84	0	808 500	0
8	Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	32 000	39 930	0
8	Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	0	3 510 100	0
8	Technical Services	Rds,S/Wtr,Drainage:Streets	88	4 038 000	25 065 800	3 821 000
8	Technical Services	Sewerage Purification Services	89	24 175 000	11 888 650	13 773 000
8	Technical Services	Sewerage Reticulation Services	90	0	8 581 670	1 120 000
6	Community Services	Sewerage Sanitation Services	91	608 000	2 363 920	0
8	Technical Services	Water Purification Works	92	7 441 000	24 043 470	7 097 000
8	Technical Services	Water Reticulation	93	53 090 000	25 363 210	3 138 000
1	Executive & Council	KEDA	99	0	111 600	0
				524 729 000	489 599 050	71 083 000

Capital

Capital

Detailed capital projects as well as the projected monthly cash flows.

Vote Number	Directorate	Project name	July 2012	August 2012	September 2012	October 2012	November 2012	December 2012	January 2013	February 2013	March 2013	April 2013	May 2013	June 2013	Total	2012/13	2013/14
283180200010	Executive Committee and Council	Refurbish/upgrade mun bldgs (Loan)	0	10 000	50 000	50 000	50 000	90 000	250 000	400 000	50 000	0	0	50 000	1 000 000	2 500 000	3 500 000
283185200011	Executive Committee and Council	Ward 1 Project	17 493	17 493	17 493	17 493	17 493	17 493	17 493	17 493	17 493	17 493	17 493	17 577	210 000	180 000	190 000
283185200012	Executive Committee and Council	Ward 2 Project	24 324	24 324	24 324	24 324	24 324	24 324	24 324	24 324	24 324	24 324	24 324	24 436	292 000	280 000	280 000
283185200013	Executive Committee and Council	Ward 3 Project	17 493	17 493	17 493	17 493	17 493	17 493	17 493	17 493	17 493	17 493	17 493	17 577	210 000	175 000	205 000
283185200014	Executive Committee and Council	Ward 4 Project	4 165	4 165	4 165	4 165	4 165	4 165	4 165	4 165	4 165	4 165	4 165	4 185	50 000	0	0
283185200015	Executive Committee and Council	Ward 5 Project	17 910	17 910	17 910	17 910	17 910	17 910	17 910	17 910	17 910	17 910	17 910	17 990	215 000	200 000	200 000
283185200016	Executive Committee and Council	Ward 6 Project	0	0	70 000	28 000	70 000	28 000	70 000	14 000	0	0	0	0	280 000	120 000	120 000
283185200017	Executive Committee and Council	Ward 7 Project	27 489	27 489	27 489	27 489	27 489	27 489	27 489	27 489	27 489	27 489	27 489	27 621	330 000	150 000	110 000
283185200018	Executive Committee and Council	Ward 8 Project	25 823	25 823	25 823	25 823	25 823	25 823	25 823	25 823	25 823	25 823	25 823	25 947	310 000	130 000	120 000
283185200019	Executive Committee and Council	Ward 9 Project	37 485	37 485	37 485	37 485	37 485	37 485	37 485	37 485	37 485	37 485	37 485	37 665	450 000	260 000	250 000
283185200020	Executive Committee and Council	Ward 10 Project	0	0	0	25 000	10 000	25 000	10 000	25 000	5 000	0	0	0	100 000	200 000	160 000
283185200151	Executive Committee and Council	Program Office Equipment	0	0	0	0	0	15 000	0	0	0	0	0	0	15 000	18 000	20 000
283285201155	Municipal Manager	Program Office Furniture	0	0	0	0	0	40 000	0	0	0	0	0	0	40 000	48 000	55 000
283385204155	Corporate Services	Program Office Furniture	0	0	0	0	0	24 000	0	0	0	0	0	0	24 000	26 000	28 000
284180214031	Community Services	MIG203385(Ln):MPC Smutsville	0	0	0	0	0	0	0	0	0	0	0	0	0	1 226 000	2 300 000
284180214032	Community Services	MIG203387(Ln):MPC White Location	0	0	0	0	0	0	0	0	0	0	0	0	0	1 242 000	1 600 000

Capital

Vote Number	Directorate	Project name	July 2012	August 2012	September 2012	October 2012	November 2012	December 2012	January 2013	February 2013	March 2013	April 2013	May 2013	June 2013	Total	2012/13	2013/14
284180214033	Community Services	MIG183223(Ln):MPC Rheenendal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	105 000
284184214031	Community Services	MIG203385: MPC Smutsville	0	8 800	0	26 400	17 600	0	17 600	0	17 600	0	0	0	88 000	2 456 000	965 000
284184214032	Community Services	MIG203387: MPC White Location	0	8 900	0	26 700	17 800	0	17 800	0	17 800	0	0	0	89 000	2 456 000	87 000
284184214033	Community Services	MIG183223: MPC Rheenendal	0	44 000	0	0	44 000	0	0	0	0	0	0	0	88 000	0	877 000
284882224045	Planning and Development	Elec Infill Connections(Own)	36 485	36 485	36 485	36 485	36 485	36 485	36 485	36 485	36 485	36 485	36 485	36 665	438 000	438 000	307 000
284884224005	Planning and Development	Krystna Vision 2002 (Infr) (IHHS)	0	2 500 000	2 500 000	2 500 000	2 500 000	0	0	0	0	0	0	0	10 000 000	5 000 000	3 000 000
284884224017	Planning and Development	Electric Infill Erven (INEP)	146 108	146 108	146 108	146 108	146 108	146 108	146 108	146 108	146 108	146 108	146 108	146 812	1 754 000	1 754 000	1 228 000
284885224049	Planning and Development	Veh Repl: CX14250(LDV)	0	0	0	0	0	0	0	0	0	0	0	0	0	220 000	0
285180229002	Community Services	Town Library Extension (Loan)	0	0	0	0	0	0	0	0	0	0	0	0	0	351 000	0
285184229002	Community Services	MIG148628 Ext Town Library	42 588	88 452	42 588	0	42 588	0	44 226	266 994	525 798	525 798	58 968	0	1 638 000	263 000	0
285285230153	Community Services	Program Small Plant	0	0	0	0	0	85 000	0	0	0	0	0	85 000	170 000	190 000	210 000
285285230154	Community Services	Program Tools & Equipment	0	0	0	0	0	35 000	0	0	0	0	0	35 000	70 000	90 000	100 000
285285230155	Community Services	Program Office Furniture	0	0	0	0	0	20 000	0	0	0	0	0	20 000	40 000	48 000	55 000
285985250038	Community Services	Veh Replacement CX27294(Sedan)	0	0	0	0	0	0	0	0	0	0	0	0	0	800 000	0
286085255013	Community Services	CBI: Flenters Sport Field (Cash)	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	120 000	0	0
286085255015	Community Services	CBI: Concordia Sportsfields (Cash)	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	120 000	0	0
286280259001	Financial Services	Repl leaking roofs Finance building	0	0	50 040	99 990	99 990	99 990	99 990	0	0	0	0	0	450 000	0	0
286280259002	Financial Services	Upgrade ground floor Finance	0	50 000	50 000	50 000	50 000	0	100 000	100 000	100 000	100 000	200 000	200 000	1 000 000	0	0
286285259155	Financial Services	Program Office Furniture	0	0	4 661	0	0	20 001	0	0	20 001	0	0	20 337	65 000	67 000	70 000
286685261152	Financial Services	Program Computer Equipment	0	0	137 500	0	0	137 500	0	0	137 500	0	0	137 500	550 000	570 000	590 000
286880268008	Financial Services	Refurbishment/upgrade mun buildings	370 019	370 019	370 019	370 019	370 019	370 019	370 019	370 019	370 019	370 019	370 019	371 791	4 442 000	1 000 000	0
287285269038	Community Services	Veh Repl: CX3803(Compactor truck)	0	0	0	0	0	1 500 000	0	0	0	0	0	0	1 500 000	0	0
287580277010	Electrical Services	MIG163869(Ln) Himasts Khay&Edameni	0	0	0	0	0	0	0	0	0	0	0	0	0	0	417 000
287584277010	Electrical Services	MIG163869 New Street Lighting	0	0	0	0	0	0	0	0	0	0	0	0	0	88 000	1 316 000

Capital

Vote Number	Directorate	Project name	July 2012	August 2012	September 2012	October 2012	November 2012	December 2012	January 2013	February 2013	March 2013	April 2013	May 2013	June 2013	Total	2012/13	2013/14
287680278016	Electrical Services	Concordia Sawmill Site - reticulated	0	0	0	60 000	60 000	0	0	360 000	360 000	360 000	0	0	1 200 000	0	0
287680278119	Electrical Services	10MVA Incomer Transformer Sedgfield - Additional	37 900	0	0	0	696 413	0	0	0	884 018	144 020	132 650	-1	1 895 000	0	0
287680278124	Electrical Services	Veh Repl: CX13476 Nissan 1998	74 970	74 970	74 970	74 970	74 970	74 970	74 970	74 970	74 970	74 970	74 970	75 330	900 000	0	0
287680278130	Electrical Services	20/25MVA 66/11KV Transformer Intake Substation	0	0	19 587	0	416 563	0	0	0	124 969	116 880	0	1	678 000	0	0
287680278131	Electrical Services	INEP (Ln): S/S upgrade Northern Areas	54 978	54 978	54 978	54 978	54 978	54 978	54 978	54 978	55 044	55 044	55 044	55 044	660 000	0	0
287682278126	Electrical Services	Asset replacements & refurbishments	595 678	595 678	595 678	595 678	595 678	595 678	595 678	595 678	595 678	595 678	595 678	598 542	7 151 000	4 000 000	5 000 000
287684278134	Electrical Services	Knysna Xolweni Substation(INEP)	219 246	219 246	219 246	219 246	219 246	219 246	219 246	219 246	219 246	219 246	219 246	220 294	2 632 000	0	0
287685278133	Electrical Services	Veh Repl: CX7364 LDV	23 324	23 324	23 324	23 324	23 324	23 324	23 324	23 324	23 324	23 324	23 324	23 436	280 000	0	0
287685278153	Electrical Services	Program Small Plant	14 161	14 161	14 161	14 161	14 161	14 161	14 161	14 161	14 161	14 161	14 161	14 229	170 000	190 000	210 000
287685278154	Electrical Services	Program Tools & Equipment	11 246	11 246	11 246	11 246	11 246	11 246	11 246	11 246	11 246	11 246	11 246	11 294	135 000	150 000	165 000
287785282155	Electrical Services	Program Office Furniture	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	15 000	18 000	20 000
287884283001	Planning and Development	Northern Corridor Upgrade(NDPG)	0	0	0	0	0	0	0	0	0	0	0	0	0	17 544 000	24 780 000
287885283153	Planning and Development	Program Small Plant	0	0	10 000	10 000	0	0	0	0	0	0	0	0	20 000	25 000	30 000
287885283155	Planning and Development	Program Office Furniture	0	0	10 000	0	0	0	0	5 000	0	0	0	5 000	20 000	25 000	30 000
288085285034	Technical Services	Vehicle Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0	1 000 000	4 500 000
288085285154	Technical Services	Program Tools & Equipment	0	0	0	0	0	190 000	0	0	0	0	0	0	190 000	205 000	220 000
288085285155	Technical Services	Program Office Furniture	0	0	0	0	0	20 000	0	0	20 000	0	0	0	40 000	48 000	55 000
288880295104	Technical Services	MIG195749(Ln):L/I S/Walks Greater	0	0	0	0	0	0	0	0	0	0	0	0	0	764 000	0
288882295042	Technical Services	Taxi Facilities Study	0	12 700	34 540	43 360	9 400	0	0	0	0	0	0	0	100 000	0	0
288884295029	Technical Services	Public Transport Facility PTA	0	0	0	0	59 723	39 938	119 446	119 446	119 446	0	0	1	458 000	0	0
288884295053	Technical Services	MIG164160 L/I S/Walks SD+KR	0	0	0	0	0	0	0	0	0	0	0	0	0	560 000	0
288884295076	Technical Services	MIG164160 L/I S/Walks RH	0	0	0	0	0	0	0	0	0	0	0	0	0	263 000	296 000
288884295085	Technical Services	General:Re-gravel rds-Knysna & Sedgfield	83 330	83 330	83 330	83 330	83 330	83 330	83 330	83 330	83 330	83 330	83 330	83 370	1 000 000	0	0

Capital

Vote Number	Directorate	Project name	July 2012	August 2012	September 2012	October 2012	November 2012	December 2012	January 2013	February 2013	March 2013	April 2013	May 2013	June 2013	Total	2012/13	2013/14
288884295104	Technical Services	MIG195749 L/I S/Walks Greater Knysna Ph III	188 576	188 576	188 576	188 576	188 576	188 576	188 576	188 576	188 576	188 576	188 576	188 664	2 263 000	668 000	1 918 000
288885295090	Technical Services	Veh Repl: CX35483 Nissan LDV	0	0	0	0	0	0	0	0	0	0	0	0	0	1 750 000	0
288980310058	Technical Services	Knysna WWTW Belt Press (Loan)	0	0	0	0	0	0	0	0	1 998 000	1 998 000	2 004 000	0	6 000 000	0	0
288984310054	Technical Services	MIG178845 Ext Knysna WWTW	0	0	0	2 646 720	2 646 720	88 224	0	860 184	1 110 152	0	0	0	7 352 000	0	0
288984310058	Technical Services	MIG205704 CX WWTW Belt Press	0	0	0	0	0	84 621	0	160 822	175 557	0	0	0	421 000	1 447 000	2 807 000
289080313032	Technical Services	Concordia Sawmill Site - reticulated	74 997	74 997	74 997	74 997	74 997	74 997	74 997	74 997	74 997	74 997	74 997	75 033	900 000	0	0
289085313057	Technical Services	Veh Repl: CX7091 LDV	0	0	0	0	0	0	0	220 000	0	0	0	0	220 000	0	0
289280320103	Technical Services	MIG196405 Charlesford P/Scheme	0	0	0	0	0	0	0	0	0	0	0	0	0	386 000	0
289280320104	Technical Services	MIG195773 Karatara River Weir	29 166	29 166	29 166	29 166	29 166	29 166	29 166	29 166	29 166	29 166	29 166	29 174	350 000	0	0
289280320106	Technical Services	MIG183220(Ln): Rheen New Water	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3 000 000
289280320107	Technical Services	MIG149009(Ln): Ancillary Sedge WTW	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1 135 000
289284320101	Technical Services	MIG196403 Knysna River Dam	0	0	0	0	0	0	0	88 000	0	0	0	0	88 000	175 000	1 316 000
289284320103	Technical Services	MIG196405 Charlesford P/Scheme	7 333	7 333	7 333	7 333	7 333	7 333	7 333	7 333	7 333	7 333	7 333	7 337	88 000	3 439 000	2 864 000
289284320104	Technical Services	MIG195773 Karatara River Weir	85 671	261 522	437 373	1 316 628	1 316 628	879 255	0	211 923	0	0	0	0	4 509 000	0	0
289284320106	Technical Services	MIG183220: Rheenendal New Water Aug	0	43 850	43 850	43 850	43 850	0	43 850	175 400	613 900	613 900	131 550	0	1 754 000	3 070 000	71 000
289284320107	Technical Services	MIG149009: Ancillary Sedge WTW (Cloud 9 pipeline)	0	44 000	0	0	44 000	0	0	0	0	0	0	0	88 000	3 508 000	1 128 000
289285320088	Technical Services	Veh Repl: CX36898 LDV	0	0	0	0	0	0	0	220 000	0	0	0	0	220 000	0	0
289380323036	Technical Services	Concordia Sawmill Site - reticulated	0	0	0	0	225 000	337 500	0	0	337 500	0	0	0	900 000	0	0
289380323079	Technical Services	MIG203923(Ln): N&NE Bulk Water Ph	0	0	0	0	0	0	0	0	0	0	0	0	0	340 000	1 000 000
289384323079	Technical Services	MIG203923 N & NE Bulk Water Phase III	0	0	0	0	0	0	0	0	671 994	671 994	674 012	0	2 018 000	3 154 000	9 113 000
289385323072	Technical Services	Veh Repl: CX7600 LDV	0	0	0	0	0	0	0	220 000	0	0	0	0	220 000	0	0
			2 289 208	5 195 273	5 583 188	9 049 697	10 543 324	5 882 078	2 895 961	5 569 818	9 412 350	6 653 707	5 324 295	2 684 101	71 083 000	65 275 000	78 123 000

Revenue

Revenue by Source

Accrued monthly revenue summarised by source (Rates, Services, Interest, etc.) and expenditure by type (Employee Related Costs, Bulk Purchases, Other, etc.)

Source	No.	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property Rates	54	140 834 000	0	0	0	0	0	0	0	0	0	0	0	140 834 000
Property rates - penalties & collection charges	56	212 998	212 998	212 998	212 998	212 998	212 998	212 998	212 998	212 998	212 998	212 998	214 022	2 557 000
Service Charges - Other	58	295 495	256 357	295 105	252 434	261 981	266 820	255 888	262 151	282 004	266 256	266 986	257 523	3 219 000
Service Charges - Water revenue	58	13 268 688	2 965 046	2 570 119	2 069 340	2 504 082	2 565 827	3 770 707	2 864 520	2 840 954	3 026 739	2 181 288	2 485 690	43 113 000
Service Charges - Refuse revenue	58	13 542 814	4 842	5 210	3 717	4 474	3 371	3 324	4 459	2 265	5 026	5 263	5 235	13 590 000
Service Charges - Electricity revenue	58	17 640 091	14 864 534	14 484 201	14 301 152	13 975 573	14 382 993	15 133 360	14 088 831	14 229 922	14 467 806	14 013 669	16 424 868	178 007 000
Service Charges - Sanitation revenue	58	9 434 492	51 613	51 589	51 095	51 754	50 391	53 144	51 700	52 454	50 686	51 405	50 677	10 001 000
Rental of Facilities and Equipment	66	329 397	251 410	312 401	318 861	320 538	314 022	416 067	353 841	344 675	346 838	351 280	938 670	4 598 000
Interest Earned - External Investments	68	95 878	95 878	749 678	95 878	95 878	1 076 578	749 678	749 678	749 678	749 678	749 678	1 742 842	7 701 000
Interest Earned - Outstanding Debtors	72	376 491	380 976	365 016	402 136	379 418	373 752	327 582	337 548	316 824	325 284	205 962	243 011	4 034 000
Fines	76	291 916	287 541	251 709	339 564	350 234	286 160	293 957	294 687	367 757	281 927	129 292	331 256	3 506 000
Licences and Permits	78	128 836	123 600	128 994	146 709	132 487	102 034	179 627	170 001	181 813	162 153	179 848	161 898	1 798 000
Agency Services	78	147 269	147 404	136 920	160 831	140 370	133 454	141 790	138 375	122 530	132 033	144 547	145 477	1 691 000
Other revenue	80	832 914	263 436	275 186	157 823	3 342	181 121	168 704	183 159	123 329	124 007	90 047	794 932	3 198 000
Transfers recognised - operational	82	15 854 805	2 915 133	3 020 902	2 820 739	4 107 673	10 986 637	2 888 618	4 026 812	9 995 491	2 805 745	2 943 429	8 002 016	70 368 000
Transfers recognised - capital	83	823 400	1 727 000	3 927 553	3 619 345	4 386 742	2 278 992	2 263 844	1 979 126	3 136 293	5 366 363	5 313 754	1 505 588	36 328 000
Gains on Disposal of Assets	86	1 860	1 860	1 860	1 860	1 860	1 860	1 860	1 860	1 860	1 860	1 860	165 540	186 000
TOTAL		214 111 344	24 549 628	26 789 441	24 954 482	26 929 404	33 217 010	26 861 148	25 719 746	32 960 847	28 325 399	26 841 306	33 469 245	524 729 000

Expenditure

Expenditure by Type

Category	No.	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Salaries, Wages & Allowances	2	18 730 767	11 419 432	10 774 537	10 779 806	16 996 966	10 997 471	11 614 478	11 002 638	10 982 722	11 442 661	11 556 270	11 240 522	147 538 270
Salaries For S57 & Top Management	3	576 356	576 356	576 356	576 356	610 656	780 966	576 356	576 356	576 356	576 356	576 356	1 234 474	7 813 300
Less: Employee Costs - External Funding	4	0	0	-59 200	-59 200	-59 200	-59 200	-59 200	-59 200	-59 200	-59 200	-59 200	-59 200	-592 000
General Expenses: Bulk Purchase	12	71 505	15 590 474	17 552 094	8 812 991	7 791 662	7 791 662	7 791 662	7 791 662	10 771 037	7 791 662	7 844 664	19 668 595	119 269 670
General Expenses: Outsourced	14	527 956	886 568	1 398 815	1 195 867	910 576	1 949 104	669 485	644 211	511 683	668 357	492 958	893 020	10 748 600
General Expenses: Other	18	5 864 353	5 983 593	7 264 893	7 358 935	5 321 170	6 731 673	7 188 604	6 428 031	6 829 978	7 430 413	6 605 735	10 061 932	83 069 310
Repairs & Maintenance: Municipal Assets	22	1 799 475	2 119 095	2 818 688	2 932 918	4 405 440	14 344	2 567 698	2 769 762	2 306 373	3 163 486	2 255 465	4 070 156	31 222 900
Depreciation	24	1 825 760	1 825 760	1 825 760	1 825 760	1 825 760	1 825 760	1 825 760	1 825 760	1 825 760	1 825 760	1 825 760	1 826 640	21 910 000
Actuarial Losses & Unamortised Discount	27	0	0	0	0	0	0	0	0	0	0	0	9 000	9 000
External Interest Paid	28	19 833	19 833	969 639	19 833	19 833	6 745 299	19 833	19 833	2 173 418	19 833	19 833	6 252 980	16 300 000
Grant Expenditure	30	2 442 228	2 508 282	2 481 564	2 298 305	2 299 591	2 324 070	2 484 805	3 596 644	3 480 472	2 305 285	2 317 528	2 220 226	30 759 000
Contributions To Reserves	36	1 844 271	1 844 271	1 844 271	1 844 271	1 844 271	1 844 271	1 966 320	1 966 320	1 966 320	1 966 320	1 966 320	653 774	21 551 000
General Expenses: Interdepartmental	16	5 242 538	4 947 538	4 947 538	4 947 538	4 947 538	4 947 538	4 947 538	4 947 538	4 947 538	4 947 538	4 947 538	4 953 702	59 671 620
Interdepartmental Charges & Recoveries	44	-5 242 525	-4 947 525	-4 947 525	-4 947 525	-4 947 525	-4 947 525	-4 947 525	-4 947 525	-4 947 525	-4 947 525	-4 947 525	-4 953 845	-59 671 620
TOTAL		33 702 517	42 773 677	47 447 430	37 585 855	41 966 738	40 945 433	36 645 814	36 562 030	41 364 932	37 130 946	35 401 702	58 071 976	489 599 050